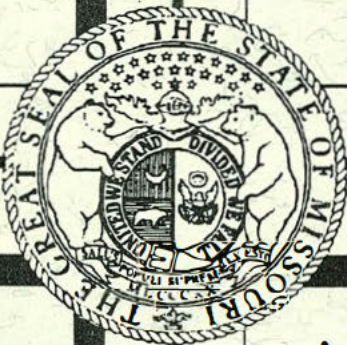


**A REPORT OF THE FEDERAL MANDATE FOR THE USE OF
STATE FUNDS FOR LOCAL SCHOOL DESEGREGATION
PURPOSES IN MISSOURI**

July 22, 1992



A report to the Missouri General Assembly
by the Committee on Legislative Research,
Oversight Division

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The Honorable John Ashcroft, Governor
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In accordance with the provisions of RSMo. 23.190 and House Concurrent Resolution No. 4, 83rd General Assembly, 1st regular Session, the Committee on Legislative Research is pleased to present this report of the federal mandate for the use of state funds for local school desegregation purposes in Missouri.

The report by the Oversight Division contains a review of the current state of Missouri's desegregation litigation, a legal history of Missouri desegregation mandates, a compilation of total desegregation payments by district, and Department of Elementary and Secondary Education administrative costs. Both St. Louis and Kansas City desegregation governance structures and operating procedures have been included as well as a compilation of the state auditor's findings and questioned costs.

State desegregation allowances in the Governor's Executive Budget FY 93 follow:

cumulative thru FY 91:

approximately \$750 million - St. Louis
approximately \$480 million - Kansas City

	<u>estimates for FY 92</u>	<u>estimates for FY 93</u>
Kansas City	\$ 191.4 million	\$ 261.4 million
St. Louis	\$ 144.6 million	\$ 147.1 million
TOTAL	\$ 336.0 million	\$ 408.5 million

There are also two memos : the first listing the St. Louis and Kansas City Magnet Schools (appendix 3) and the second concerning the October 11, 1991, motion filed in federal court by the Office of the Attorney General of Missouri for declaration of unitary status in St. Louis and the date for arguments in federal court on current Kansas City litigation compelling an additional \$71,000 in state funds for capital improvements. A summary and the estimated savings of the consent judgement filed in the U.S. District Court of the Eastern District of Missouri, Eastern Division, in Craton Liddell, et al., v. The Board of Education of the City of St. Louis, Missouri, et al., case No. 72-100 c(6), is included in appendix 4.

The Joint Committee on Legislative Research wishes to thank the Legislature for its support and urges all members to avail themselves of the services of the Committee whenever the need arises.

Respectfully,



Representative Thomas P. Stoff, Chairman
Committee on Legislative Research

PREFACE

The Oversight Division of the Joint Committee on Legislative Research was directed by Committee resolution on September 11, 1991, to undertake a comprehensive study of the federal mandate for the use of state funds for local school desegregation purposes.

The Oversight Division was created by HB 1087 passed by the 82nd General Assembly in 1984. The Division is responsible for conducting management and program audits of state governmental agencies and institutions to provide feedback to the legislature on the effectiveness of specific programs.

Oversight Division staff conduct the audits to determine whether state agencies are managing and using their resources in an efficient manner and according to legislative intent. The audits evaluate the performance of state agencies to determine whether the objectives of the programs are being realized. The audits may also address whether a program duplicates or conflicts with any other state program. In addition, the Division is assigned the responsibilities of providing fiscal research and analysis on legislation pending before the General Assembly.

On behalf of the Committee and the Oversight Division, I wish to acknowledge the staff of the Office of the Missouri Attorney General and of the Department of Elementary and Secondary Education for their cooperation and assistance.



Natalie Tackett
Director
Oversight Division
July 22, 1992

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DESEGREGATION REPORT

SECTION ONE:

GENERAL INFORMATION

COURT ORDERED DESEGREGATION PAYMENTS OVERVIEW

The expenditures of the St. Louis Desegregation Plan and the Kansas City Desegregation Plan are mandated by court orders. These funds were not appropriated by the General Assembly.

St. Louis Desegregation Plan

The budgeted amount for Fiscal Year 1991 is \$135,200,000 and the year-to-date expenditures total \$131,620,073.

The amounts for prior years are:

<u>Fiscal Year</u>	<u>Projected Expenditures</u>	<u>Expenditures</u>
1990	\$135,000,000	\$122,161,135
1989	129,000,000	116,999,047
1988	107,200,000	93,957,886
1987	84,700,000	83,473,429
1986	74,800,000	66,300,504
1985	59,200,000	57,095,304
1984	40,400,000	37,424,743
1983	21,000,000	17,187,556
1982	13,500,000	13,140,216
1981	10,180,490	8,530,000
	<u>\$674,980,490</u>	<u>\$616,269,820</u>

Kansas City Desegregation Plan

The budgeted amount for Fiscal Year 1991 is \$157,900,000 and the year-to-date expenditures total \$141,045,575.

The amounts for prior years are:

<u>Fiscal Year</u>	<u>Projected Expenditures</u>	<u>Expenditures</u>
1990	\$130,400,000	\$110,584,262
1989	121,500,000	107,379,937
1988	67,060,000	64,107,617
1987	37,900,000	36,714,920
1986	19,900,000	12,769,196
	<u>\$376,760,000</u>	<u>\$331,555,932</u>

GRAND TOTALS	\$1,051,740,490	\$947,825,752
--------------	-----------------	---------------

As of June 30, 1991.

Source: Office of Administration, Division of Accounting

DEPARTMENT OF ELEMENTARY & SECONDARY EDUCATION

ADMINISTRATIVE COSTS OF DESEGREGATION

As of October 3, 1991

SECTION NAME	DESEGREGATION SERVICES	PUPIL TRANSPORTATION	TOTAL
-----	-----	-----	-----
FY92	\$167,646	\$141,122	\$308,768
FY91	175,561	169,719	345,280
FY90	165,035	154,707	319,742
FY89	0	161,248	161,248
FY88	0	153,519	153,519
FY87	0	165,866	165,866
FY86	0	159,838	159,838
FY85	0	150,903	150,903
FY84	0	106,612	106,612
FY83	0	25,246	25,246
FY82	0	0	0
FY81	0	0	0
-----	-----	-----	-----
GRAND TOTAL	\$508,242	\$1,388,780	\$1,897,022

Desegregation Services Unit Staff

Vaughan, Diane	Director, Desegregation Services
Bertucci, Crystal	Secretary
Jones, Tim	Supervisor - Kansas City
Linneman, Debra	Supervisor - St. Louis
Pappas, Charlie	Desegregation Services - St. Louis

Desegregation Cost Savings Due to State Actions

State payments for the St. Louis area and Kansas City school desegregation programs were, through Fiscal Year 1991, approximately \$1,222,000,000. State payments were not as large as they would have been if initial requests from the St. Louis and Kansas City School Boards had been granted.

The Attorney General has noted that court ordered payments for the desegregation programs have, since 1985, been \$820,000,000 less than requested by the school boards. Approximately \$500,000,000 was disallowed or reduced from requests for funding of capital improvements.

The Attorney General did not specify what the savings would have been had the state's original positions been upheld. (For example, in a February 1987 court order, the judge reduced the Kansas City School Board's request for capital improvements from approximately \$265,000,000 to \$187,500,000. A saving to the state of \$77,500,000. The state's original offer was approximately \$61,000,000. The final order for capital improvements was \$126,500,000 more than the state's original offer.)

Oversight division personnel examined final court orders from the judges presiding over both the Kansas City and St. Louis desegregation cases in an attempt to compare amounts requested by the St. Louis and Kansas City school boards for various programs with amounts offered by the state and amounts ordered by the courts. The results of the examinations were not conclusive because the original positions of the parties involved could not always be discerned from the final orders.

A Department of Elementary and Secondary Education study of costs, Savings To The State Resulting From Desegregation Budget Negotiations (St. Louis Public Schools) (see appendix B), for the St. Louis desegregation plan programs for Fiscal Years 1987 through 1992 shows savings to the state of approximately \$44,500,000 compared to what the state would have paid had the St. Louis City school board's original proposals been accepted. The study also shows that the savings would have been approximately \$9,000,000 higher had the state's final positions all been upheld.

The Department of Elementary and Secondary Education study includes orders involving the St. Louis area Settlement Plan, Intra-City Plan, Magnet Plan, and Magnet Start-up Plan only. Therefore, the final savings shown in the study are not as large as savings noted by the Attorney General.

The Department of Elementary and Secondary Education had no similar comparison of original positions and final court orders for the Kansas City desegregation program or any part of the Kansas City desegregation program. The results of Oversight's examination of Kansas City program court orders are contained in appendix C.

Some costs were and are negotiated before court orders are entered. The desegregation budget process in Kansas City involves original Board of Education requests being reviewed by a Budget Review Committee which recommends budgets for Federal District Court approval, as well as by representatives of the state. The desegregation process in St. Louis includes reviews of requests by a Budget Review Committee (headed by a court-appointed financial advisor), as well as by the state. Consequently, many final orders note that the orders reflect results of negotiations among the state, school boards, and court-appointed committees and experts.

Desegregation costs to the state have been at least \$820,000,000 less than the St. Louis and Kansas City school boards' initial requests. However, the amounts granted have been larger than original state offers. Since there are bargaining processes at work in preparing budgets for both desegregation programs, any attempt to determine the extent to which the school boards' and the state's initial positions taken for bargaining purposes as opposed to what the boards expected to receive and what the state expected to pay would be speculative. The DESE study does indicate that, for certain programs, the court has generally made orders which were closer to the state's final position than to the St. Louis School Board's initial requests.

DESEGREGATION REPORT

SECTION TWO:

KANSAS CITY DESEGREGATION PLAN

Chronology describing a sequence of events relating to the Kansas City, Missouri School District (KCMSD) school desegregation litigation

PRIOR TO 1954:

Missouri Constitutions of 1875 and 1945 mandated the maintenance of separate schools for "white and colored children".

1954:

Brown v. Board of Education decisions by the United States Supreme Court, prohibited the segregation of schools by race.

Opinion by the Missouri Attorney General that Article IX, section 1(a), Missouri Constitution of 1945 and the implementing statutes were unenforceable.

1955:

KCMSD implemented its first school desegregation program which established neighborhood school residential zones.

1957:

Statutes implementing the mandatory segregation of Missouri public schools repealed.

1958:

All school districts at least partially within the corporate limits of Kansas City, Missouri, except for the KCMSD, established racially neutral school systems and sent children to school without regard to race.

1959:

KCMSD boundaries locked into place, Section 165.263, RSMo (1959), L. 1963 p. 200 section 3-41, A.L. 1965 p. 281, A.L. 1978 H.B. 971. Repealed L. 1984 H.B. 1456 & 1197 section 1.

1965:

The KCMSD commissioned a report on desegregating its schools.

1968:

Report of the Missouri School District Reorganization Commission, titled "School District Organization for Missouri, A Plan to Provide Equal Access to Educational Opportunity for All Children", the Spainhower Report. One proposal suggested major changes in the boundaries of the KCMSD and other school districts in Jackson, Clay, Platte, Cass, Ray, Buchanan, Clinton, Caldwell and Lafayette Counties to form a Regional School District.

Total school enrollment in the KCMSD was 75,000 students.

1969:

Voters in the KCMSD approved the last property tax increase or bond issue increase passed in the KCMSD.

1973:

The United States Department of Health, Education and Welfare (HEW) informed the KCMSD that its maintenance of segregated schools imperiled its eligibility for certain funding.

1974:

KCMSD teachers' strike.

1976:

Article IX, section 1(a) of the Missouri Constitution repealed.

Total student enrollment in the KCMSD dropped from 70,756 students in 1970 to 45,387 students in 1976. Minority students made up 50.2% of the KCMSD students enrolled in 1970, and 65% in 1976.

1977

An HEW administrative decision ordered the KCMSD to desegregate within its borders or lose federal funds.

The KCMSD implemented a comprehensive school integration program. (The 6C program)

A court ordered desegregation plan imposed upon the Kansas City, Kansas School District.

The KCMSD filed suit in the United States District Court for the Western District of Missouri (the trial court) against the State of Missouri, suburban KCMo school districts, the State of Kansas, suburban KCKs school districts and the United States Department of Housing and Urban Development, the United States Department of Transportation and HEW on its own behalf and on behalf of its students. The suit alleged that each defendant acting alone or in concert had contributed to racial segregation in the KCMSD and that each defendant possessed an affirmative duty to eradicate racial segregation in the KCMSD.

1978:

The Kansas defendants dismissed from the lawsuit. The KCMSD dismissed as

a plaintiff by the trial court and named as a defendant. The lawsuit became an action by children attending school within the KCMSD against the State of Missouri, the KCMSD, suburban KCMo school districts, and the United States Departments of Health, Education and Welfare, Housing and Urban Development, and Transportation on their own behalf. The KCMSD filed a cross-claim against the State of Missouri claiming that racial segregation in the KCMSD was caused by the State of Missouri.

1979:

S.B. 859 proposed to allow for the voluntary interdistrict transfer of students.

1983:

The trial began.

1984:

92 days of trial later, the trial concluded. Judgement was entered against two defendants, the State of Missouri and the KCMSD because school segregation had not been eliminated in the KCMSD and both defendants were obligated to do so. Judgement was also entered on behalf of the KCMSD against the State of Missouri because state law mandated the original segregation of the KCMSD's schools.

The Kansas City, Missouri Federation of Teachers Local 691 was allowed to intervene in the lawsuit.

1985:

The lawsuit became a class action lawsuit and the plaintiffs are certified to represent all present and future elementary and secondary students in the KCMSD, not just the named children.

The court determined how the State of Missouri and the KCMSD would remedy school segregation in the KCMSD, after 9 days of hearings devoted to this question. The remedy did not encompass school districts other than the KCMSD. Because the KCMSD does not have sufficient non-minority students to carry out an effective desegregation program, one of the trial court's goals is to make the educational quality of the KCMSD's schools at least comparable to those in neighboring suburban school districts. The trial court's intention is to improve the quality of education afforded to KCMSD students and to attract non-minority students into the KCMSD, curb the departure of families to other school districts and curb the expected increase in private school enrollments.

The Desegregation Monitoring Committee established and appointed.

The State of Missouri was ordered to maintain two bank accounts, one with a bi-monthly balance of \$750,000.00 to pay desegregation program expenses (the Program Account), the other with a bi-monthly balance of \$1,250,000.00 to pay capital improvement expenses (the Capital Account). The bi-monthly balance meant that the State of Missouri was to deposit sufficient funds to raise those accounts to those balances on or before the 14th day of each month and on or before the next to last business day of each month.

Total student enrollment in the KCMSD dropped to 36,451 and minority students made up 73.6% of those students.

1986:

The court enjoined the Proposition C real estate tax levy rollback to the extent necessary to raise an additional \$6,500,000.00 to allow the KCMSD to attempt to pay for its share of Fiscal Year 1987 desegregation costs.

1987:

The Eighth Circuit of the United States Court of Appeals (8th Circuit) affirmed the judgments of the trial court as to who the constitutional violators are and the remedy imposed, with limited exceptions.

The trial court entered an order making it clear that the State of Missouri and the KCMSD were jointly liable for the costs of desegregation. The State of Missouri was responsible for any costs the KCMSD was unable to pay, and vice versa.

The trial court ordered the imposition of a 1.5% surtax to the Missouri State Income Tax for all persons and entities receiving income for work done, services rendered and activities within the KCMSD and the property tax levy for the KCMSD was raised from \$2.05 to \$4.00 per \$100.00 assessed valuation to fund the KCMSD's financial obligation in the desegregation program and all revenues were to be applied to satisfy the KCMSD's financial obligations.

Jackson County was ordered to implement the property tax increase.

Affected taxpayers, by Icelean Clark, et

al were permitted in the case as amici curiae (persons who are not parties to the lawsuit, but who the court will allow to provide comment on the lawsuit). Jackson County was not allowed to intervene in the lawsuit.

1988:

The bi-monthly balance in the Program Account was raised to \$5,250,000.00 and the bi-monthly balance in the Capital Account was raised to \$1,900,000.00.

The 8th Circuit affirmed the scope of the remedy up to that time and the property tax increase, with modifications. The trial court could enjoin the operation of state laws which impeded the school district's ability to fund the court ordered desegregation programs, but the school district sets the tax levy, not the trial court. The income tax surcharge was struck down. The State of Missouri remained responsible for any desegregation costs the KCMSD was unable to pay.

The KCMSD set the 1988-89 property tax levy at \$4.00 per \$100.00 of assessed valuation.

Per pupil spending in the KCMSD exceeded an average of \$7,000.00 per student. The state average was approximately \$4,000.00 per student.

1989:

The trial court ordered the refund of the Missouri State Income Tax surcharge.

Asbestos abatement determined by the trial court to be a desegregation expense to be shared by the State of Missouri and the KCMSD.

The KCMSD set the 1988-89 property tax levy at \$4.00 per \$100.00 of assessed valuation.

1990:

The trial court ordered a study of the KCMSD's operating budget, balance sheet and reserves by a court appointed independent consulting firm to determine if the KCMSD had additional funds with which to fund desegregation costs or to reimburse the State of Missouri.

The United States Supreme Court struck down the 1987 property tax increase ordered by the trial court, but established a procedure where a trial court could order a school district to levy a tax which was adequate to fund court-ordered desegregation programs.

A Voluntary Interdistrict Transfer (VIT) program agreed to by all of the current parties to the lawsuit.

The trial court allowed the KCMSD to increase employee salaries by sixty eight million dollars over a two year period, with the State of Missouri to pay one half of that amount. The KCMSD is authorized to increase the property tax levy rate by \$.96 to \$4.96 per \$100.00 assessed valuation for 1990 and 1991 to pay for this action. The highest tax levy ever approved by KCMSD voters was \$4.23 per \$100.00 per assessed valuation.

The trial court ordered the refund of the unconstitutional 1987 property tax increase from escrowed funds, determined that property taxes established by the KCMSD in 1988 and 1989 were valid and ordered that an escrowed \$23,170,027.00 with accrued interest be turned over to the State of Missouri.

H.B. 995, the Interdistrict Student Exchange Act, was proposed to facilitate voluntary interdistrict transfers of students.

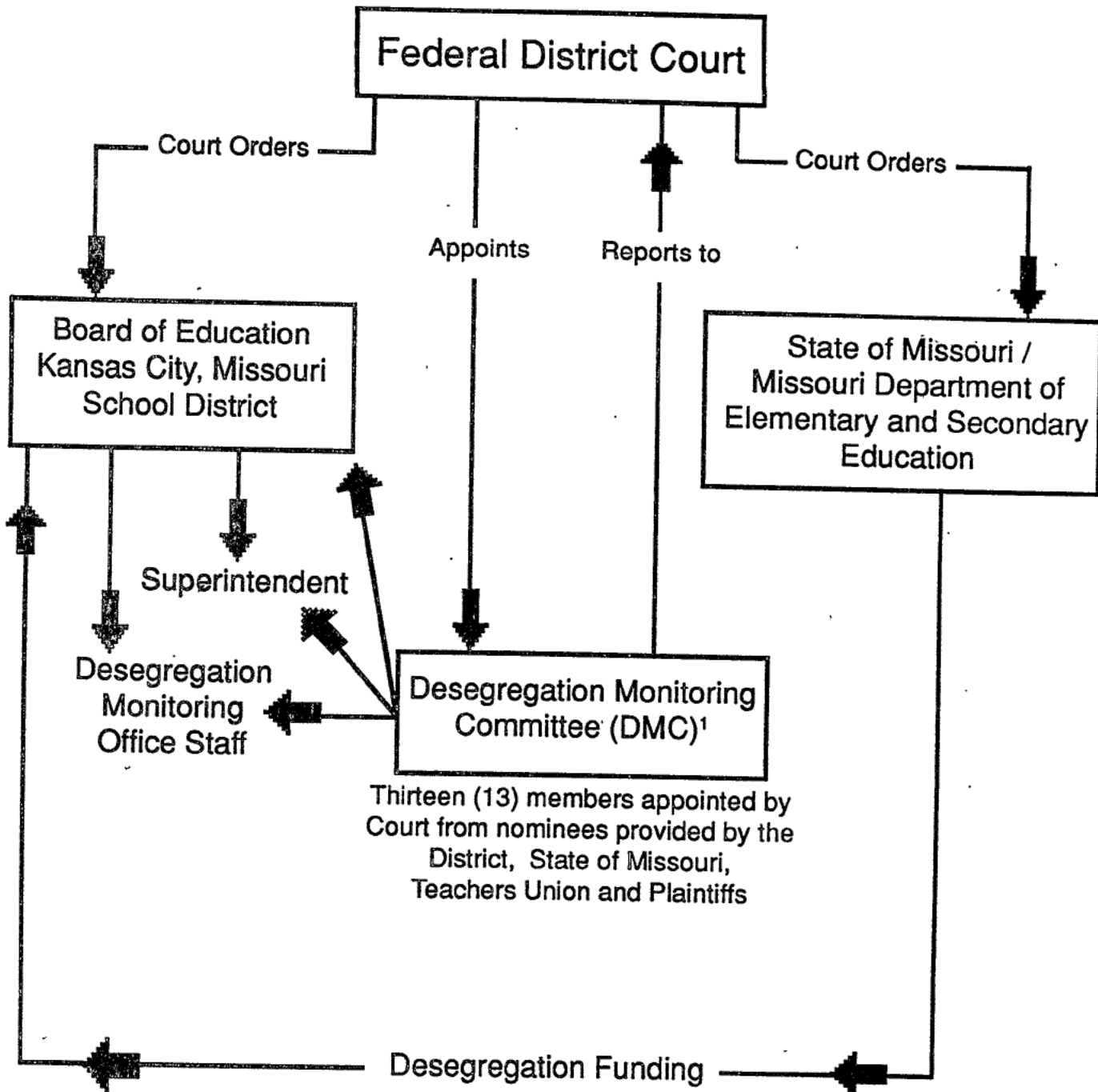
The trial court ordered the State of Missouri to establish a new account for the bi-monthly deposit of the State of Missouri's obligation to fund the salary increases for KCMSD employees.

1991:

The KCMSD requests assistance from the trial court because the costs of operating the desegregation program are so high that the KCMSD is unable to adequately fund programs which are not directly associated with the desegregation programs. The trial court denies the KCMSD's request, holding that the State of Missouri is responsible for the cost of remedying school desegregation, but not for guaranteeing the KCMSD's ordinary operating budget. The State of Missouri's request to place the KCMSD into receivership is denied.

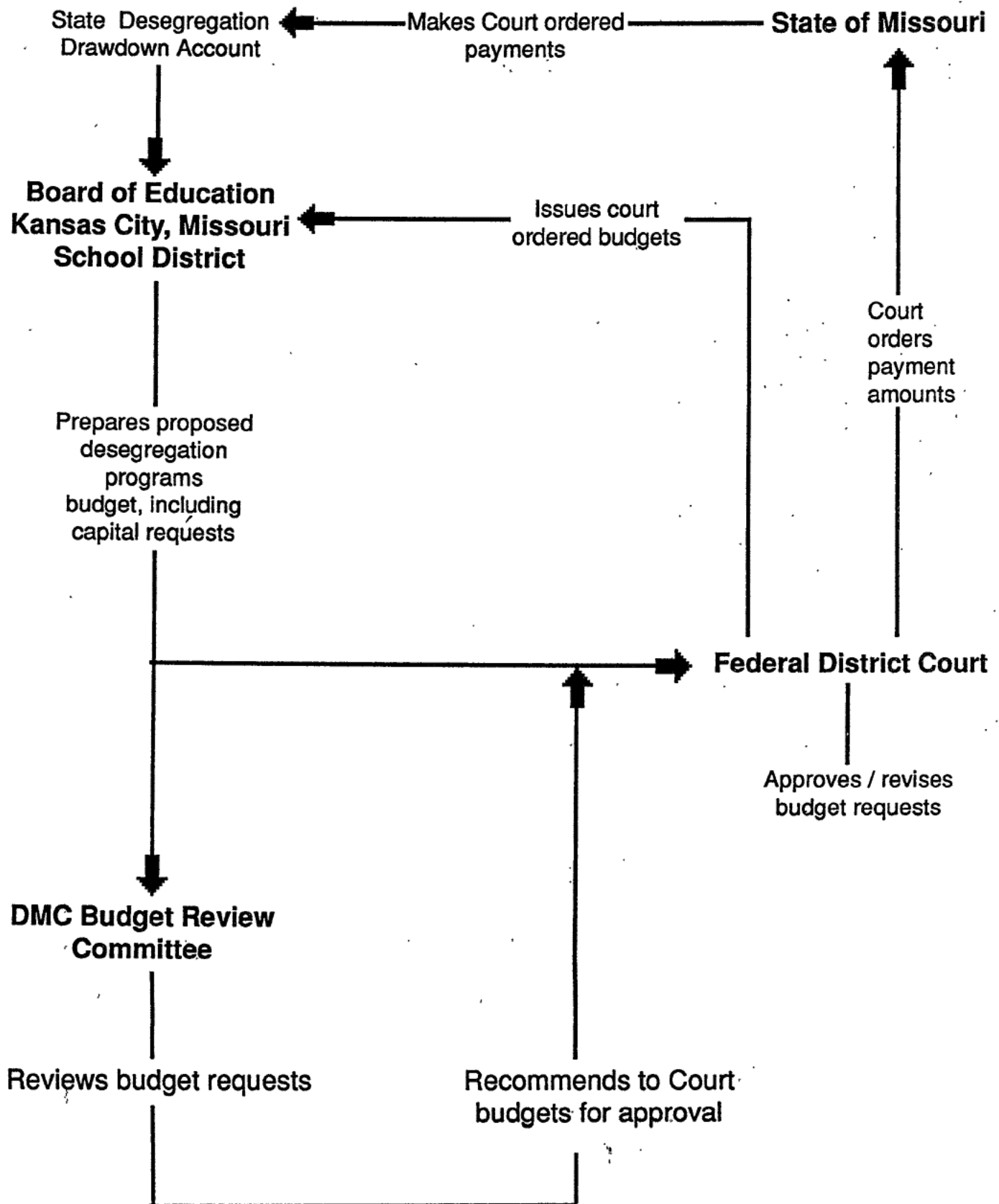
The trial court reminds the KCMSD of its obligation to avoid imposing unnecessary financial burdens upon the State of Missouri because the KCMSD is short of funds and the State of Missouri may be held responsible for the KCMSD's share of desegregation costs due to the trial court's finding of joint and several liability.

DESEGREGATION GOVERNANCE STRUCTURE KANSAS CITY



¹ DMC Programs:
Desegregation Monitoring
Budget Review and Involvement
Educational Programs
Interdistrict Transfer

DESEGREGATION BUDGET PROCESS KANSAS CITY



DESEGREGATION PAYMENT PROCESS - KANSAS CITY

Program Payments

The District provides the Department of Elementary and Secondary Education (DESE) a monthly reconciliation of prior month desegregation expenditures and state drawdowns. The request from the District for the amount of state payment required in the next month accompanies the reconciliation, based on the District's estimated desegregation expenditures. The requested amount is to bring the desegregation program account up to the required \$11 million balance.

DESE Desegregation Services staff reviews all expenditure reports to verify that all expenditures are legitimate desegregation expenditures before the payment is made. Officials in the Office of Administration (OA), the Treasurer's Office and the Office of the Attorney General also receive copies of the DESE-reviewed expenditure reports. DESE staff notify the OA Office of Accounting when the amount of payment has been verified. OA then authorizes the payment to be made to the Kansas City, Missouri School District (KSMSD).

NOTE: Payments for the state share of capital expenditures to the KSMSD are not reviewed by DESE officials. Capital payment requests are sent by the District directly to the State Treasurer for payment.

Teacher Salary Payments

Pursuant to the Court's orders of July 23, 1990 and September 13, 1990, the State is required to pay \$15 million in FY 91 and \$19 million in FY 92 for KSMSD employee salary increases.

Each month DESE receives and reviews a bank account statement and reconciliation indicating the amount the State is to pay for that month. Based on this reconciliation the State will make a payment on the 15th and on the last day of the month.

NOTE: The interest earned on the account and the service charges are part of the State's \$34 million obligation.

Missouri City Voluntary Interdistrict Transfer Payments

Pursuant to the Court's orders of September 4, 1990, September 6, 1990, and September 20, 1990, the State pays for transfer student tuition costs, staff development, and 1 counselor. (The State also pays for transportation, but this is performed by DESE's Pupil Transportation Services Section.)

The State's tuition payment must be made in two equal payments; one on October 1 and the other on February 1 of each school year.

If Missouri City incurs any staff development or counselor expenses, these expenses are to be paid on receipt of documentation from Missouri City. (The Court order does not provide a specific deadline date for payment of these expenses.)

Desegregation Monitoring Committee (DMC) Budget Payments

The State says its portion of the DMC budget at the beginning of each fiscal year after receipt of the DMC request.

Monthly, the DMC pays the State 75% of the interest earned on the DMC bank account.

KANSAS CITY DESEGREGATION PAYMENTS
ACCOUNT DESCRIPTIONS

1. Program Account

Represents the following educational programs and functions deemed by the court as desegregation related. All payments made into the program account include the following:

Triple A	Reduced Class Size
Full Day Kindergarten	Summer School
Extended Day	Early Childhood Education
Effective Schools	1986-87 Magnet Schools
Base Budget Schools	Long Range Magnet Plan
Transportation	District Communication
Research/Evaluation	Teacher Salary Package
Maintenance Plan	Special Education
Security	Summer Security
Interest Expense	Security - New Initiatives

- A. Triple A (AAA) - A classification program designed to inform educators and the public about the quality of education provided by those schools. The classifications are AAA, AA, A and unclassified, with AAA being the highest classification. These funds are to maintain the Learning Resource Centers (items such library books, globes, microfilms, periodicals, slides, etc.).
- B. Full Day Kindergarten - Prior to 1985 the KCMSD only had half day kindergarten. These funds provide teachers and supplies needed for full days.
- C. Extended Day - These are before and after school programs that serve both as a "day care" and additional instructional time.
- D. Effective Schools - Each school building receives either \$125,000, \$100,000, or \$25,000 (depending on the minority percentage) in additional funds to purchase materials, have staff development, field trips, guest speakers, etc. that are solely intended to improve achievement (test scores) in that building.
- E. Base Budget Schools - This is funding provided to seven magnet schools for personnel and resource materials. These costs are the normal operating costs of the school facility.
- F. Transportation - Includes funding for resident and suburban students.
- G. Research & Evaluation - Provides software and materials for performing summative and formative evaluations.

- H. Maintenance Plan - Funding provides for custodial and maintenance crews and supplies.
- I. Security - Provides funding for security officers and materials.
- J. Interest Expense - Interest on the initial \$10 million in capital funding provided by KCMSD. Total interest over a 10 year period is approximately \$6 million.
- K. Reduced Class Size - Provides funding for appropriate number of teachers to maintain Court ordered class sizes.
- L. Summer School - Provides funding for summer school.
- M. Early Childhood Education - Provides funding for Early Childhood Education.
- N. 1986-87 Magnet Schools - Provides funding for the operation of the original six magnet schools in the district.
- O. Long Range Magnet Plan - Approved by the Court on November 12, 1986. The plan provided that all High Schools and Middle Schools and half of the elementary schools would be magnets. These funds are for supplies, computers, equipment, teachers, etc.
- P. District Communications - A public information program regarding desegregation in the district.
- Q. Teacher Salary Package - Provides funding to certain teachers above their regular district salaries.
- R. Special Education - Funding of special education teachers and supplies.
- S. Summer Security - Funding of security officers during summer school.
- T. Security - New Initiatives - Provides an additional 28 security officers, a closed circuit television monitoring system at one school, student identification Card System at one school, and hand held metal detectors.

2. Capital Account

Payments made into the capital account as budgets are ordered by the court.

3. DMC/Refund Payments

Payments to the Desegregation Monitoring Committee for their budget and other miscellaneous functions approved by the court. Refunds include actual checks issued to the State by KCMSD for overpayments or errors.

4. Attorney Fees

Payments made to lay firms for attorneys fees.

5. Teacher's Salaries

State's share of teacher salary increases ordered by the court in July, 1990.

6. Surcharge Refunds

State's repayment to the Kansas City taxpayers of the income tax surcharge that was overturned by the Eighth Circuit Court.

7. VIT Payments

Voluntary Interdistrict Transfer payments made to Missouri City School District. Also includes payments to Tad Technical Services for the management of the VIT office in Kansas City.

8. Interest - Service Charges

The State receives all interest (and service charges) associated with the program and capital accounts. Interest and service charges on the Teacher's Salaries account is also included in this category.

**TOTAL KANSAS CITY DESEGREGATION PAYMENTS
FY 86 TO FY 92**

	PROGRAM ACCOUNT	CAPITAL ACCOUNT	DMC/REFUND PAYMENTS	ATTORNEY FEES	TEACHER'S SALARIES	SURCHARGE REFUNDS	VIT PAYMENTS	INTEREST- SVC CHG	TOTAL
FY 1986	7,387,386.90	5,155,222.33	142,200.00	300,000.00	0.00	0.00	0.00	89,116.30	13,073,925.53
FY 1987	14,598,241.16	21,907,843.79	156,390.93	897,332.93	0.00	0.00	0.00	45,744.38	37,605,553.19
FY 1988	44,434,763.93	19,515,106.81	157,746.25	1,498,004.77	0.00	0.00	0.00	113,444.12	65,719,065.88
FY 1989	59,366,564.71	18,450,148.68	(2,469,038.94)	2,508,335.62	0.00	29,422,048.00	0.00	461,172.20	107,739,230.27
FY 1990	74,978,272.68	35,010,059.45	223,722.00	1,056,623.27	0.00	372,207.44	0.00	963,527.97	112,604,412.81
FY 1991	76,866,235.42	48,649,085.90	430,262.40	960,270.81	14,965,217.38	3,789.55	137,411.31	809,803.56	142,822,076.33
FY 1992 *	31,540,567.80	0.00	0.00	89,573.80	1,789,407.51	49.51	30,814.91	44,426.90	33,494,840.43
TOTAL	309,172,032.60	148,687,466.96	(1,358,717.36)	7,310,141.20	16,754,624.89	29,798,094.50	168,226.22	2,527,235.43	<u>513,059,104.44</u>

* AS OF SEPTEMBER 5, 1991

NOTES:

- a. A credit was given on the September, 1990 drawdown report for extended day.
- b. Summer school credits were given in 1988 and 1989. The credits were reflected on the drawdown reports.
- c. Interest - Service Charges taken from bank statements. As of 5-31-91.
See individual years for a detailed breakdown.
- d. VIT payments include Missouri City and Tad Technical Services Corp.

Kansas City Metropolitan School District
Desegregation Program
Court-Ordered Budget (1)

	Year 1 (2) 6/14/85 Court Order	Year 2 (3) 6/16/86 Court Order	Year 3 (4) 7/6/87 Court Order	Year 4 (5) 7/25/88 Court Order	Year 5 (5) 7/5/89 Court Order	Year 6 (5) 6/26/90 Court Order	Year 7 (5)
Triple A Achievement	\$4,738,500	\$8,790,697	\$6,292,614	\$5,908,298	\$6,217,203	\$6,583,309	\$5,998,958
Full Day Kindergarten	\$1,092,000	\$1,594,496	\$1,826,964	\$1,773,185	\$1,773,185	\$1,773,185	\$1,837,094
Elementary & Jr. High Summer School	\$641,550	\$1,196,000	\$1,292,194	\$1,249,571	\$1,435,097	\$1,510,323	\$2,334,722
Before & After School Tutoring	\$104,400	\$104,400	\$233,759	\$600,000	\$405,000	\$453,000	\$453,000
Early Childhood	\$894,909	\$1,551,786	\$3,102,178	\$3,928,807	\$3,607,545	\$3,598,491	\$5,589,872
Reduced Class Size	\$2,000,000	\$4,000,000	\$8,450,135	\$8,787,191	\$8,787,191	\$4,683,986	\$5,627,985
Effective Schools	\$4,025,000	\$5,275,000	\$6,555,000	\$6,680,000	\$7,225,000	\$7,350,000	\$7,250,000
Magnet Schools	\$85,000	\$12,972,727					
1986-1987 Magnet Schools			\$12,257,529	\$14,241,784	\$14,805,851	\$15,694,833	\$14,884,455
Long-Range Magnet Schools		\$8,315,936	\$17,340,592	\$19,831,439	\$27,955,967	\$48,051,805	\$41,650,497
Magnet Transportation			\$4,190,000	\$11,051,970	\$11,051,970		
Magnet School Summer Transportation				\$349,522			
Base Budgets				\$7,175,498	\$7,446,759	\$14,867,645	\$13,258,821
Staff Development	\$500,000						
Teacher Salary Increases				\$5,776,605	\$5,776,605	\$5,776,605	\$5,748,310
Salary Study							
New Salary Package						\$32,000,000	\$36,000,000
Public Relations/District Comm.	\$30,000	\$30,000	\$30,000	\$30,350	\$30,725	\$31,125	\$31,125
Special Education Compliance				\$863,189	\$869,189	\$869,189	\$869,189
Research, Development, Testing				\$89,980	\$5,060	\$5,414	\$5,060
Deseg. Monitoring Comm. (KCMSD)			\$64,057	\$66,714	\$77,858	\$104,164	\$104,164
Management Study						\$182,500	
Maintenance Plan				\$2,239,877	\$2,239,877	\$2,239,877	\$2,239,877
Relocation Cost			\$454,687				
Summer Security/Cent Rec/DP				\$880,280	\$830,439	\$124,580	\$124,580
Security- New Incentive						\$170,531	\$334,067
Interest Cost			\$957,700	\$884,030	\$838,380	\$788,068	\$593,503
Debt Service				\$14,923,003	\$14,925,003	\$14,944,912	\$14,974,099
GRAND TOTAL- PROGRAM	\$14,111,359	\$43,831,042	\$63,047,409	\$107,337,293	\$116,303,904	\$161,803,542	\$159,909,378

NOTES:

- (1) Excludes Capital Improvement Budget
- (1) Information taken from Department of Elementary & Secondary Education Monthly Expenditure Reports for the Kansas City Desegregation Program. Board approved-revisions are reflected.
- (2) As of 7/15/87 Closed Books
- (3) As of 10/31/88 Not Closed Books
- (4) As of 5/31/91 Closed Books
- (5) As of 7/31/91 Closed Books

Kansas City Metropolitan School District
Desegregation Program
Total Expenditures (1)

	Year 1 (2) 6/14/85 Court Order	Year 2 (3) 6/16/86 Court Order	Year 3 (4) 7/6/87 Court Order	Year 4 (5) 7/25/88 Court Order	Year 5 (5) 7/5/89 Court Order	Year 6 (5) 6/26/90 Court Order	Year 7 (5)
Triple A Achievement	\$3,823,020	\$7,356,136	\$5,519,238	\$5,052,481	\$5,068,017	\$5,307,031	\$28,421
Full Day Kindergarten	\$1,018,409	\$1,517,759	\$1,329,130	\$1,311,645	\$1,256,767	\$1,373,594	\$22,176
Elementary & Jr. High Summer School	\$631,365	\$890,475	\$1,033,049	\$907,319	\$1,107,555	\$1,600,753	\$957,371
Before & After School Tutoring	\$74,040	\$90,041	\$272,280	\$415,977	\$417,050	\$426,809	\$49
Early Childhood	\$358,238	\$1,463,787	\$2,744,845	\$3,259,758	\$3,171,551	\$3,190,347	\$74,316
Reduced Class Size	\$2,019,326	\$3,548,273	\$5,355,377	\$4,986,271	\$5,318,882	\$5,221,096	\$16,317
Effective Schools	\$3,374,797	\$4,564,474	\$5,935,260	\$5,803,370	\$6,418,319	\$6,286,271	\$46,937
Magnet Schools	\$78,527	\$12,712,834					
1986-1987 Magnet Schools			\$11,137,413	\$12,681,619	\$13,038,569	\$12,606,896	\$113,760
Long-Range Magnet Schools		\$4,924,178	\$14,720,312	\$15,024,292	\$21,376,184	\$34,746,950	\$765,045
Magnet Transportation			\$5,376,304	\$11,037,450	\$12,748,965	\$21,409,918	
Magnet School Summer Transportation				\$352,319			
Base Budgets				\$4,444,488	\$5,433,500	\$11,158,084	\$177,163
Staff Development	\$514,827						
Teacher Salary Increases			\$4,778,667	\$5,776,605	\$5,776,605	\$5,781,204	\$12,638
Salary Study							
New Salary Package						\$32,198,005	\$415,538
Public Relations/District Comm.	\$12,358	\$33,550	\$33,422	\$28,112	\$48,290	\$30,962	
Special Education Compliance			\$510,653	\$673,274	\$815,560	\$859,167	\$15,893
Research, Development, Testing				\$84,141	\$3,439	\$4,400	
Deseg. Monitoring Comm. (KCMSD)			\$64,057	\$47,059	\$57,074	\$84,172	
Management Study						\$182,500	
Maintenance Plan			\$1,668,757	\$1,824,288	\$1,941,258	\$2,080,104	\$78,382
Relocation Cost			\$319,768				
Summer Security/Cent Rec/DP				\$671,835	\$790,440	\$102,058	
Security- New Incentive						\$136,474	\$7,494
Interest Cost			\$991,025	\$589,828	\$540,305	\$499,676	
Debt Service				\$14,925,807	\$14,924,740	\$14,889,880	\$5,182,086
GRAND TOTAL- PROGRAM	\$11,904,907	\$37,101,506	\$61,789,557	\$89,897,939	\$100,253,071	\$160,176,351	\$7,913,584

NOTES:

- (1) Excludes Capitol Improvement Budget
(1) Information taken from Department of Elementary & Secondary Education Monthly Expenditure Reports for the Kansas City Desegregation Program. Board approved revisions are reflected.
(2) As of 7/15/87 Closed Books
(3) As of 10/31/88 Not Closed Books
(4) As of 5/31/91 Closed Books
(5) As of 7/31/91 Closed Books

Kansas City Metropolitan School District
Desegregation Program
State's Share of Expenditures (1)

	Year 1 (2) 6/14/85 Court Order	Year 2 (3) 6/16/86 Court Order	Year 3 (4) 7/6/87 Court Order	Year 4 (5) 7/25/88 Court Order	Year 5 (5) 7/5/89 Court Order	Year 6 (5) 6/26/90 Court Order	Year 7 (5)
Triple A Achievement	\$1,911,510	\$3,678,068	\$4,139,428	\$2,776,118	\$2,762,240	\$2,811,224	\$6,892
Full Day Kindergarten	\$509,204	\$758,879	\$996,848	\$983,734	\$942,575	\$1,030,195	\$16,632
Elementary & Jr. High Summer School	\$292,376	\$445,238	\$774,786	\$680,489	\$822,110	\$1,093,954	\$718,028
Before & After School Tutoring	\$37,020	\$45,020	\$175,319	\$311,983	\$303,750	\$320,107	\$37
Early Childhood	\$179,119	\$731,988	\$2,058,634	\$2,444,819	\$2,378,663	\$2,392,760	\$55,737
Reduced Class Size	\$2,000,000	\$3,548,273	\$4,016,533	\$3,739,704	\$2,659,441	\$1,068,985	\$4,079
Effective Schools	\$3,374,797	\$4,564,474	\$4,451,445	\$4,352,528	\$4,813,739	\$4,714,703	\$35,203
Magnet Schools	\$78,527	\$7,143,565					
1986-1987 Magnet Schools			\$8,353,060	\$4,330,227	\$4,364,160	\$4,210,627	\$24,677
Long-Range Magnet Schools		\$2,462,089	\$9,492,959	\$10,480,993	\$16,761,217	\$28,082,508	\$406,368
Magnet Transportation			\$4,343,568	\$8,278,087	\$8,288,978		
Magnet School Summer Transportation				\$262,142			
Base Budgets				\$3,333,366	\$4,075,125	\$8,060,600	\$127,982
Staff Development	\$500,000						
Teacher Salary Increases							
Salary Study							
New Salary Package							
Public Relations/District Comm.	\$12,358	\$30,000	\$22,500	\$21,084	\$23,044	\$16,000,000	\$207,769
Special Education Compliance						\$23,221	
Research, Development, Testing				\$63,106	\$2,579	\$3,300	
Deseg. Monitoring Comm. (KCMSD)							
Management Study							
Maintenance Plan							
Relocation Cost			\$239,826				
Summer Security/Cent Rec/DP							
Security- New Incentive						\$102,355	\$5,620
Interest Cost							
Debt Service							
GRAND TOTAL- PROGRAM	\$8,894,911	\$23,407,594	\$39,064,906	\$42,058,378	\$48,197,621	\$69,914,540	\$1,609,025

NOTES:

- (1) Excludes Capitol Improvement Budget
- (1) Information taken from Department of Elementary & Secondary Education Monthly Expenditure Reports for the Kansas City Desegregation Program. Board approved-revisions are reflected.
- (2) As of 7/15/87 Closed Books
- (3) As of 10/31/88 Not Closed Books
- (4) As of 5/31/91 Closed Books
- (5) As of 7/31/91 Closed Books

Kansas City Metropolitan School District
Capital Improvements- Desegregation Program
Cumulative Budget & Expenditures
(As of June 27, 1991 Interim Drawdown Report)

	Revised Budget	State Share of Budget	Expenditures as Per General Ledger	State Share of Expenditures
Project Management Team	\$12,050,548	\$6,025,274	\$11,428,212	\$5,714,106
Furniture	\$8,335,119	\$4,167,560	\$4,245,534	\$2,122,767
Furniture- Phases VIII-XI	\$2,329,899	\$1,164,950	\$1,297	\$649
Capitol Facility Planners	\$7,731,657	\$3,865,829	\$2,066,429	\$1,033,214
Capitol Improvements- Phases I & II	\$37,000,000	\$18,500,000	\$36,236,748 *	\$18,118,374
1986-87 Magnet Capitol Imp.- Phase III	\$13,787,554	\$13,332,442	\$14,812,661	\$13,332,442
Long Range Magnet Cap. Imp.- Phase IV	\$61,292,396	\$30,646,198	\$46,923,118	\$23,446,383
Jewish Com. Capitol Imp.- Phase IVA	\$7,169,987	\$3,584,994	\$6,966,180	\$3,483,090
Site Acquisitions- Phase IV-VII				
Long Range Cap.- Phase IVB	\$60,932,305	\$30,466,153	\$44,539,522	\$22,260,633
Long Range Cap.- CIP Staging	\$2,141,480	\$1,070,240	\$2,165,395	\$1,070,740
Long Range Cap.- CIP Staging FY90	\$7,511,153	\$3,755,577	\$2,649,976	\$1,324,988
Long Range Cap.- Phase V	\$22,793,325	\$11,396,663	\$20,645,100	\$10,322,550
Long Range Cap.- Phase VI	\$76,825,753	\$38,412,877	\$45,400,800	\$22,700,400
Long Range Cap.- Phase VII	\$82,364,937	\$41,182,469	\$27,265,201	\$13,632,600
Long Range Cap.- Phase VIII	\$12,078,604	\$6,039,302	\$184,776	\$92,388
Long Range Cap.- Phase IX	\$15,433,045	\$7,716,523	\$130,312	\$65,156
Long Range Cap.- Phase X	\$12,237,692	\$6,118,846	\$346	\$173
Long Range Cap.- Phase XI	\$13,895,427	\$6,947,714		
Long Range Cap.- CIP Staging FY91	\$5,158,498	\$2,579,249	\$4,408,201	\$2,204,101
Long Range Cap.- CIP Staging FY92	\$4,926,203	\$2,463,102	\$218,303	\$109,152
Asbestos	\$38,907,364	\$19,453,682	\$13,788,578	\$6,894,289
GRAND TOTAL- CAPITOL IMPROVEMENTS	\$504,902,946	\$258,889,638	\$284,076,687	\$147,928,194

21
- * Due to activity prior to FY86 not being included in General Ledger balances,
an additional \$5,696,342.23 has been added to the amount found on the
General Ledger recap to provide a life-to-date total.

Kansas City Metropolitan School District
Desegregation Program
Attorneys' Fees and Expenses

UNITED STATES DISTRICT COURT
ORDERED ATTORNEYS' FEES AND EXPENSES

Court Order	Dates Covered	Plaintiffs Requested	State's Response	State's Contribution (1)	Change in Amount Requested and Court's Ordered Payment
May 11, 1987 (2)	FY79-FY86	\$6,619,301	State objected	\$4,053,016	\$2,566,286
July 14, 1987	FY79-FY86	\$56,259	State objected	\$42,090	\$14,169
January 7, 1988	FY87	\$247,411	State objected	\$198,005	\$49,406
April 4, 1988 (3)	FY87	\$1,760		\$1,760	\$0
November 15, 1988 (4)	FY88	\$312,105	State objected	\$259,024	\$53,081
November 30, 1989	FY89	\$208,379	State objected	\$203,609	\$4,770
October 10, 1990	FY90	\$328,059	State objected	\$322,013	\$6,046
August 15, 1991	FY91	\$393,710	State objected	\$375,643	\$18,067
GRAND TOTAL		\$8,166,983		\$5,455,159	\$2,711,824

Notes: (1) The State of Missouri is fully responsible for 100% of the plaintiffs' attorneys fees and expenses

(2) The Court overruled motions by KCMSD and intervenors to have the State 100% responsible for their attorneys fees and expenses

(3) This was to correct a clerical error in the 1-7-88 Court Order

(4) The Court overruled the State's motion to make KCMSD liable for one-half of the plaintiffs' attorneys' fees and expenses

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
KANSAS CITY, MISSOURI SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1986

1. Effective Schools Program

The school district did not allocate funds according to court order, spent money allocated to schools for administrative purposes, and sent elementary schools a year-end "wish list" of equipment to order from just prior to the fiscal year end.

2. Desegregation Funds Supplant District Funds

The school district failed to meet objectives set forth in court order, by using desegregation funding provided to hire additional teachers, to instead reduce the number of teachers paid from the district's own operating funds.

3. Capitol Improvements Program

Various capital improvements projects were deemed as an emergency action by the school district in error and not properly bid.

4. Personnel

Full-time specialty teachers employed in the AAA Classification Program within the desegregation plan exceeded the number of full-time positions approved by the courts.

5. Property Controls and Purchases

The school district's report to the Desegregation Monitoring Committee regarding the location of nonexpendable property items purchased for the Early Childhood Program did not agree with the district's capital equipment inventory records.

The value of certain equipment purchased under the Effective Schools Program was questioned in view of more crucial areas which needed to be addressed.

Questioned costs related to these concerns total \$2,968,562. The state's share of these questioned costs is \$2,643,607.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1986

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>TOTAL QUESTIONED COSTS</u>
Effective Schools	The school district did not allocate funds according to the June 14, 1985, court order, sent elementary schools a year-end "wish list" of equipment to order from prior to the fiscal year end, and spent money allocated to schools for administrative purposes.	\$864,018
Reduced Class Size	The school district used desegregation funds intended to increase the number of teachers employed by the district to reduce the number of teachers paid from the district's own operating funds.	\$1,035,578
Capital Improvements	The district did not properly bid for roofing repairs at certain locations even though district personnel knew in advance these repairs were necessary. Expenditures for these projects were \$392,680.	\$392,680
Capital Improvements	The school district charged \$46,741 to the capital improvements program for bond issuance costs. The bonds were issued to help the school district raise its share of the desegregation Capital Improvements Program budget.	\$ 46,741
Capital Improvements	The district did not properly bid for modular classroom units at some locations. Expenditures for this project were \$287,826.	\$287,826
Capital Improvements	The district did not properly bid asbestos abatement work at various locations.	\$152,018
Triple A Achievement	The district hired specialty teachers in excess of court approved requirements. Salary and fringe benefit costs for these teachers totaled \$174,630.	\$174,630

Effective
Schools

The district purchased equipment of
questionable value to the desegregation plan.

\$ 15,071

TOTALS

=====
\$2,968,562

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1987

1. Magnet School Transportation

Magnet school transportation costs were billed to the state even though they were not included in the court approved budget.

Early Childhood Program transportation costs were included in the Magnet Schools Program transportation costs and were reimbursed in full by the state rather than shared equally as required by the June 16, 1986 order of the U.S. District Court.

Magnet and desegregation transportation costs were withdrawn from the state-funded "Program" bank account and were also included in calculating the district's regular state transportation aid under the statutory formula.

2. Full Day Kindergarten Program

Funds budgeted for FY 1986 were reappropriated by the court for FY 1987 to provide furnishings and equipment for two additional kindergarten classes, but were spent by all teachers to purchase materials.

3. Capital Improvements Expenditures

Various capital improvement projects were deemed as an emergency action by the school district in error and not properly bid.

4. Effective Schools Program

Ten of sixty-eight schools exceeded their court-ordered funding levels.

The school district spent funds for administrative purposes which was not authorized by the court order and sent elementary schools a year-end "wish list" to order equipment from just prior to the fiscal year-end.

5. Personnel

While the court has ordered that when multiple hirings occur the least expensive personnel should be charged to the desegregation budget, four desegregation teachers were hired at salaries higher than those approved for four other teachers to be paid from the district's operating funds.

6. Budget Procedures

The district made changes in the court-ordered budget without the approval of the court or the state.

The district continued to spend desegregation funds approved for year one in year three of the desegregation effort by use of encumbrances.

Questioned costs related to these concerns totals \$1,226,723. The state's share of these questioned costs in \$1,159,763.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS - June 16, 1988, COURT ORDER
YEAR ENDED JUNE 30, 1987

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>TOTAL QUESTIONED COSTS</u>
Magnet Schools	Transportation costs pertaining to the Early Childhood Program were included by the state as magnet schools transportation costs. The June 16, 1986, court order requires funding of costs associated with the Early Childhood Program to be shared equally by the Kansas City Missouri School District and the state.	\$ 24,973
	Transportation costs associated with magnet schools have been funded entirely by the state. The U.S. District Court has deferred ruling on the Magnet Transportation Program funding, thus, the district has no authority to charge these costs to the state.	\$1,061,962
Full Day Kindergarten	The school district did not allocate funds according to the June 16, 1986, court order and spent the monies for supplies instead of equipment and furnishings.	\$ 27,286
Early Childhood	The district did not properly bid for "Opportunity Classrooms" renovations at eight locations. Expenditures for this project were \$99,920.	\$ 99,920
Reduced Class Size	The district did not charge the least expensive employees to the desegregation plan when multiple hirings occurred.	\$ 5,869
Triple A Achievement	The district did not charge the least expensive employees to the desegregation plan when multiple hirings occurred.	\$ 3,688
Magnet Schools	The district did not charge the least expensive employees to the desegregation plan when multiple hirings occurred.	\$ 3,025
TOTALS		=====
		\$ 1,226,723

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1988

1. Capital Improvements Program Payments

Capital improvement contract payment procedures and purchase orders are not adequately monitored to ensure only legitimate costs are paid.

2. Bidding Procedures

State and school district bidding requirements are not being followed.

3. Project Management Team

Some expenses paid for the Project Management Team were not adequately documented and did not appear reasonable.

4. Retroactive Salary Increases

Retroactive salary increases totaling over \$5 million paid to teachers for fiscal year 1988 appear to be unconstitutional. In addition, budget transfers made by the Kansas City Missouri School District from the teacher salary increase budgets are in violation of a court order.

5. Transportation

Transportation billings for cabs and buses are not properly monitored and documentation for cab routes is lacking. In addition, the amounts used to calculate the state's share of transportation expenditures contained several discrepancies and were not adequately supported.

6. Expenditure Procedures

District expenditure policies and procedures are not being followed. Expenditures are paid without adequate documentation and do not appear reasonable.

7. Travel Advances

The district's travel advance policies and procedures are not being followed.

8. Budgets

Amounts budgeted and expended by the district are not in compliance with the approved budget amounts by the court. In addition, expenditures are being made in Year 3 using Year 2 funds.

9. Teacher Tuition Reimbursement Program

Policy guidelines were not adequately defined and did not reflect the goal of the Teacher Tuition Reimbursement Program as defined by the court.

10. Program Account Drawdowns

Program account drawdowns are not adequately monitored.

11. Effective Schools Program

Effective School Program budgets are not effectively planned. In addition, the program's expenditures are not adequately monitored.

12. Personnel

Payments of leave benefits are not properly monitored.

13. Parents-As-Teachers Program

The district has duplicated charges to the state for the Parents-As-Teachers Program.

Questioned costs related to each of these concerns total \$15,704,673. The state's share of these questioned costs is \$11,682,555.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1988

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>TOTAL QUESTIONED COSTS</u>
<u>Year One (June 14, 1985, Court Order)</u>		
Capital Improvements	A	\$ 15,431
Triple A	B	3,635
	C	<u>2,522</u>
Total Triple A		21,588
Effective Schools	G	143
		<u>=====</u>
Total Year One Court Order		21,731
<u>Year Two (June 16, 1986, Court Order)</u>		
Capital Improvements	A	547,583
	The same work appeared on two change orders resulting in duplicate billings.	<u>3,939</u>
Total Capital Improvements		551,522
Triple A	G	3,901
	H	<u>490,119</u>
Total Triple A		494,020
Reduced Class Size	H	482,880
Summer School	G	4,182
	H	18,966
	I	<u>390</u>
Total Summer School		23,538
Full Day Kindergarten	H	192,151
Before/After School Tutoring	H	1,380
Effective Schools	A,B, and not spent until year ended June 30, 1988.	4,797
	G	6,312
	H	316,013
	Amounts spent in excess of court ordered budget.	5,382
	I	<u>15,553</u>
		<u>=====</u>
Total Effective Schools		348,057

Early Childhood	G	185
	H	102,129
	I	<u>1,261</u>
Total Early Childhood		103,575
1986-87 Magnets	A and no documentation of receipt of goods.	146,271
	A	16,000
	G	9,615
	H	1,330,076
	I	<u>12,554</u>
Total 1986-87 Magnets		1,514,516
Long-Range Magnets	A	
	B	63,122
	Maintenance agreement for computer hardware and software used for both operating and desegregation funds was charged only to desegregation. This amount should have been charged to operating funds.	167,783
	D	10,396
	G	1,257
	H	25,787
	F	3,318,284
	I	224,248
Total Long-Range Magnets		<u>1,324</u> 3,812,201
Magnet Transportation	Cab billings not adequately documented.	16,809
	H	<u>144,049</u>
Total Magnet Transportation		160,858
Public Relations	H	431
Total Year Two Court Order		<u>=====</u> 7,685,129
<u>Year Three July 6, 1987, Court Order</u>		
Triple A	A,B	3,042
	A	1,038
	Retroactive pay increase was incorrectly calculated.	367
	F	<u>49,631</u>
Total Triple A		54,078
Summer School	G	2,324
	I	<u>2,701</u>
Total Summer School		5,025
Early Childhood	The district allocated Parents-As-Teachers (PAT) expenses to the desegregation program when sufficient funds were already available in special state funding	29,636

Early Childhood		
(continued)	I	
Total Early Childhood		<u>16,161</u> 45,797
Effective Schools	D	14,671
	Travel cost of an employee included a double room rate and an extra night's lodging was charged.	93
	Actual costs of travel were less than the related advance, but no refund was made by the employee.	55
	No reconciliation of travel advances given for a three month trip for classes in Washington D.C.	4,640
	Amounts spent in excess of the court ordered budget.	12,570
	F	8,085
	I	<u>11,375</u>
Total Effective Schools		51,489
1986-87 Magnets	Travel costs included a scenic tour which does not appear reasonable or necessary.	49
	D	2,799
	B	751
	A,B	639
	Salary amounts deducted for excess personal days were later reclassified and paid as sick leave.	596
	Gas service overpayments.	21,869
	F	42,849
	I	<u>48,988</u>
Total 1986-87 Magnets		118,540
Magnet		
Transportation	Supporting documentation does not match payment amount.	991
	Duplicate payment for bus service.	28,794
	Cab payments were not adequately documented including an invoice for \$3,261 that was paid twice.	214,098
	Errors in calculation of the incremental cost of magnet transportation.	<u>46,795</u>
Total Magnet Transportation		290,678

Long-Range Magnets	D	16,754
	Expenditures made which did not meet the Teacher Tuition Reimbursement Program criteria outlined by the court,	54,118
	No reconciliation of travel advance given for a three month trip for classes in Washington, D.C.	9,280
	Travel with unreasonable charges: rental car with very little mileage, telephone calls with no explanations, excessive hotel room rates,	904
	B	73,279
	A	8,201
	A,E	98,997
	A,C	9,401
	A, also, no contract existed for these advertising services. Approval was given verbally by a district employee with no authority, the board did not approve the contract until after the fact, and costs were allocated between the operating and desegregation funds without documentation of the allocation basis.	41,796
	F	127,209
	Gas service overpayments	2,871
	I	27,607
Total Long-Range Magnets		470,417
Retroactive Salary Increases	Retroactive salary increases are unconstitutional.	5,673,110
	Expenditures from prohibited transfers of salary increase funding.	85,655
Total Retroactive Salary Increases		5,758,765
Total Year Three Court Order		\$ 6,794,789
<u>Long Range Capital Improvements Sept. 15, 1987</u>		
Capital Facility Planners	A	59,076
	Employee function is duplicative of PMT contractual services.	31,720
Total Capital Facility Planners		90,796

Project Management Team (PMT)		Coffee and tea supplies for PMT employees.	927
		PMT telephone bills that were not related to district business.	<u>133</u>
Total PMT			1,060
Phase IV	A		486,033
		Major renovations were processed as change orders rather than being bid separately.	409,913
		Markup paid that was not included in contract terms.	19,628
	B		<u>71,638</u>
Total Phase IV			987,212
Phase IYA	B		41,483
Phase IYB		Costs of site acquisitions not yet approved by the court.	82,473
Total Long Range Capital Improvements Court Order			<u>1,203,024</u>
Total Questioned Costs-Year Ended June 30, 1988			\$15,704,673

*Description Explanations

- A No bids were received as required by Section 177.086(1), RSMo 1986, Board Policy No. 34720, and Board Procedure No. 35360.
- B No invoice or supporting documentation or inadequate documentation was available to support expenditure.
- C No board approval was received as required by Board Policy No. 34720.
- D Travel advances had inadequate documentation and no reconciliation was filed upon the employee's return from trip as required by Board Policy No. 46710.
- E Not approved by the court.
- F Expenditures for various accounts exceeded the amounts approved by the court. No budget transfer documentation was available to indicate a budget adjustment.
- G Accounts payable more than a year old at June 30, 1988, that have not been paid but the related funds have been withdrawn from the state's account.
- H Year 2 expenditures in excess of the amount encumbered at June 30, 1987.
- I Allocation of telephone costs to desegregation is not justified or documented.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1989

1. Revenues

Various taxes were not accurately allocated to the Desegregation Fund resulting in \$5,202,675 due to the Desegregation Fund from the district's operating funds. The district does not properly calculate statutory and constitutional limits on its operating funds levied each year.

2. Capital Improvements Program Payments

Several capital improvement expenditure processes are not adequately monitored to ensure only legitimate costs are paid.

3. Bidding Procedures

State and school district bidding requirements for over \$3.4 million in expenditures were not regularly being followed.

4. Project Management Team

Expenses totaling approximately \$254,000 paid for the Project Management Team were not adequately documented or did not appear reasonable.

5. Magnet Transportation

Transportation billings for cabs and buses are not properly monitored and documentation for cab routes is lacking. These costs exceeded \$5 million during fiscal year 1989.

6. Expenditure Procedures

District expenditure policies and procedures are not being consistently followed. Expenditures noted as being paid without adequate documentation or not appearing reasonable amounted to over \$2.4 million.

7. Budgets

In fiscal year 1989, the district overspent court budget by approximately \$961,000 without approval of the court. Other costs were also charged to the budget which did not appear proper.

8. Cash and Investments

Desegregation Fund investments totaling over \$21 million are not properly bid, and are not held in the district's name.

9. Effective Schools

Effective Schools Program budgets are not adequately monitored for compliance with court orders.

10. Parents-As-Teachers Program

The state has funded the district's Parents-As-Teachers Program through both desegregation and state grant payments.

Questioned costs related to these concerns total \$13,173,730. The state's share of these questioned costs is \$9,304,345.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1989

PROGRAM	DESCRIPTION	TOTAL QUESTIONED COSTS
<u>Year Two (June 16, 1986, Court Order)</u>		
Effective Schools	A	\$ 543
	Untimely payments of purchase orders with no receipt of goods.	8,637
Capital Improvements	Repair/replacement of fixed assets which should be paid by the district's operating funds.	1,523
Total Year Two		10,703
<u>Year Three (July 6, 1987, Court Order):</u>		
Before/After School	A	36,220
Effective Schools	D	5,733
	D	100
	C	2,246
1986-87 Magnets	A	33,182
	B	912
Long-Range Magnets	Expenditure made prior to receipt of item, B, C, and D.	160,000
	B, C, and D.	341,097
	Purchase order not properly dated, and D.	53,800
	B	344
	G	2,600
Magnet Transportation	B	193,261
Interest Cost	A	33,325
Total Year Three		862,820
<u>Year Four (July 25, 1988, Court Order)</u>		
Before/After School	B	189
Effective Schools	A	1,471
	B	1,492

Year Four (July 25, 1988, Court Order) (continued)

1986-87 Magnets	C, D, and E.	6,400
Magnet Transportation	Double payment of invoices for taxicab expenditures.	4,070
Long-Range Magnets	B	4,998
	No contract supporting expenditures for TTAP Program.	2,312
	B	4,914
	B	8,664
	D	9,167
	B	11,380
	E	671
	B	298
	G	5,078
Public Relations	C	5,476
Teacher Salary	A	886,211
Debt Service	A	2,804
Maintenance Plan	B & E	97,400
Transportation	A	2,797
Non-Program Specific:		
Revenue Allocation		
Errors	Taxes received from the county have not been properly allocated to the desegregation fund.	5,202,675
No account Codes	B	36,574
	B	<u>4,595</u>
Total Year Four		6,299,636
Magnet Capital Improvements		
(Years 3 and 4)	Costs of relocation expenses that were not yet approved by the court.	2,031,171
	Real estate purchased above appraised value.	11,675
	C	1,314,012
	C and F	116,540
	B	132,416
	Expenditures processed as change orders where third party is liable.	114,576
	C	220,836
	B	206,434
	Employee function is duplicative of PMT contractual services.	47,862

Magnet Capital Improvements (continued)
(Years 3 and 4)

C	633,738
Construction contract with no performance bond.	103,465
B and E	226,988
C and F	43,751
C	69,103
C	401,986
E	126,600
Expenditure not reasonable for desegregation purposes.	15,603
B	120
B, C, and E	6,200
B	58,867
C and E	18,000
C	<u>100,628</u>

Total Capital Improvements Court Order	6,000,571
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Total Questioned Costs, Year Ended June 30, 1989	<u>13,173,730</u>
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Description Explanations:

A	Expenditures in excess of court-ordered budget.
B	No invoice, purchase order, or supporting documentation, or inadequate documentation was available to support the expenditure.
C	Bids were not received in accordance with Board Policy 34720 and Board Procedure 35360, and Section 177.086(1), RSMo Supp. 1989.
D	Unable to trace to fixed asset record, or unable to physically trace to the fixed asset item.
E	Proper approval was not documented.
F	Missouri firms not given preference as required by Section 171.181, RSMo Supp. 1989.
G	Does not comply with KCMSD's travel regulations.

**STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1990**

1. Revenues

Various taxes were not accurately allocated to the Desegregation Fund resulting in \$824,006 due to the Desegregation Fund from the district's operating funds. In addition, certain revenue amounts were not included on the monthly drawdown reports.

2. Tax Rate Calculation

The district does not properly file the required tax rate calculation with the State Auditor's office.

3. Capital Improvement Program Payments

Several capital improvement expenditure processes are not adequately monitored to ensure only legitimate costs are paid.

4. Asbestos Contracts

The district has not applied for Environmental Protection Agency grants or loans which are available in conjunction with the Asbestos School Hazard Abatement Act of 1984. Adequate documentation was not maintained to support the payment of \$182,150 in asbestos expenditures. The district received \$237,968 in damages from asbestos abatement. This amount less attorney fees should be split between the Desegregation Account and the Operating Account.

5. Procurement Procedures

State and school district bidding requirements were not regularly being followed.

6. Project Management Team

Expenses totaling \$697,767 paid for the Project Management Team were not adequately documented or did not appear reasonable.

7. Magnet Transportation

Transportation billings and information for cabs and buses are not properly monitored.

8. Expenditure Procedures

District expenditure policies and procedures are not being consistently followed. Expenditures noted as being paid without adequate documentation or not appearing reasonable amounted to over \$475,000.

9. Budgets

In fiscal year 1990, the district overspent the court budgets by approximately \$848,000 without approval of the court. Other costs were charged when no budget had been approved.

10. Effective Schools

Effective Schools Program budgets are not adequately monitored for compliance with court orders.

11. Teacher Tuition Assistance Program

Payment plans were not established for all students in the program who defaulted. Teachers Tuition Assistance Program payments were not properly applied against one account.

12. Parents-As-Teachers Program

The state has funded the district's Parents-As-Teachers Program through both desegregation and state grant payments.

Questioned costs related to these concerns total \$4,506,179. The state's share of these questioned costs is \$2,900,420.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
THE KANSAS CITY MISSOURI SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1990

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>TOTAL QUESTIONED COSTS</u>
<u>Year Three (July 6, 1987, Court Order)</u>		
Effective Schools	Expenditures in excess of court-ordered budget.	\$ 16
Maintenance Plan	No bid documentation could be located.	<u>52,354</u>
Total Year Three		52,370
<u>Year Four (July 25, 1988 Court Order)</u>		
Effective Schools	Expenditures in excess of court-ordered budget.	58,374
Long-Range Magnets	No bid documentation could be located.	90,385
Magnet School Transportation	Cab overcharges.	222,381
Base Budgets	Purchase order not signed or dated.	<u>3,510</u>
Total Year Four		374,650
<u>Year Five (July 5, 1989 Court Order)</u>		
Public Relations	Expenditures in excess of court-ordered budget.	17,368
Teachers Salary	Expenditures in excess of court-ordered budget.	830,496
Effective Schools	Expenditures in excess of court-ordered budget.	48,833
	Payment made from copy of invoice.	32,220
Long-Range Magnets	No bid documentation could be located.	60,417
	Default of TTAP participant.	3,360
Maintenance Plan	Purchase order was not signed or dated.	175,298

Non-program Specific	Unallocated tax revenues.	824,006
	Unrecognized revenue from check write-offs.	<u>8,166</u>
Total Year Five		2,000,164
Magnet Capital Improvements (Years 3, 4, and 5)		
	Unsupported labor payments to Project Management Team company.	650,974
	Change order resulting from architectural errors.	195,779
	Change order for separate project--not part of original contract, and was not bid.	48,000
	Emergency contract without adequate bids.	65,000
	Employee function is duplicate of Project Management Team contractual services.	46,793
	Documentation of land appraisal and negotiation services not located.	112,397
	Program 683 CIP Staging has not been court approved.	223,266
	No bid documentation could be located.	36,230
	Documentation for acceptance of higher bid could not be located.	75,155
	Purchase order could not be located.	113,660
	No indication of receipt of some items nor were the items received recorded on the fixed asset listing.	154,778
	Purchase order not signed or dated.	29,850
	No documentation to support negotiation of services and no approval indicated for payment.	4,505
	No documentation to support negotiation of services.	87,268
	No documentation of how asbestos firms were selected.	50,833
	No approval indicated for payment.	14,894
	Original bid could not be located.	24,650
	Asbestos settlement received by KCMSD, not allocated to desegregation fund.	<u>144,963</u>
Total Capital Improvements Court Order		2,078,995
Total Questioned Costs, Year Ended June 30, 1990		<u>4,506,179</u>

EXECUTIVE SUMMARY
DESEGREGATION MONITORING COMMITTEE
MANAGEMENT AUDIT OF THE KANSAS CITY, MISSOURI
SCHOOL DISTRICT (KCMSD)

December 1990
Prepared by Deloitte & Touche

Management Processes

A. Governance

- The governance structure of the KCMSD is exceedingly complex and involves the following "governors":
 - . The Board
 - . The Superintendent
 - . The State of Missouri
 - . The Court
 - . The Desegregation Monitoring Committee (DMC)
 - . Board Committees
 - . DMC Committees
- Within this complex structure, current practices and behaviors do not meet basic criteria essential to the effective governance of the District.
- The District's goals are not commonly shared within or among the District's management or Board of Directors. Further, goals are not shared among the Districts governing entities.
- There is no consensus relative to the KCMSD's strategic direction or tactical actions among the District's governing entities.
- District management has not clearly defined and articulated a recommended strategic direction and associated tactical plans.
- The legal/regulatory environment is unpredictable.
- The roles, responsibilities and authorities of key participants in the affairs of the District are not clearly defined and consistently executed.
- Effective strategic and tactical planning processes are non-existent. Consequently, District resources are not allocated/arrayed to accomplish specific goals and objectives.
- The current relationship between the Board and District management is, at best, adversarial and at worst, counterproductive.

- The DMC has steadily increased its pressure on management to answer fundamental questions regarding how, specifically, the District intends to implement the Court's orders. Lacking consistent, rational, and well-documented answers to its questions, the DMC has requested ever-increasing amounts of detailed information from District management.
- The multiple parties involved in the governance of the KCMSD place significant additional burdens on District management and have destabilized the legal/regulatory environment.
- Conflicts and other problems attendant to Board/Superintendent relationships for more than a decade have produced considerable turmoil and turnover in the superintendent's position and in other executive management positions in the school system which has further skewed lines of authority and inhibited effective governance. As a result, an executive and administrative team is not currently in place that is capable of providing the solid and sound administrative decisions needed to give effective leadership to the implementation of court mandated changes or to effectively manage the recently reorganized administrative structure.

B. Planning

- A formal, structured process to enable comprehensive strategic and tactical planning within the District does not exist.
 - . Policies, procedures and guidelines to effect such a process do not exist.
 - . Management responsibilities for such a process have not been defined.
- No conclusive evidence exists that there is a clear and consistent vision with respect to District programs and operation from a number of perspectives:
 - . Among Board members
 - . Between the Board and management
 - . Among District management
- The lack of a systematic process to evaluate factors which may affect the success/effectiveness of District operation inhibits assessment of whether defined objectives are realistic/attainable.

C. Budgeting

- Established budget policies and procedures are not sufficiently detailed in scope and have not been reviewed or updated since 1983.
- The District is not in compliance with Board policies relating to:
 - . Total proposed expenditures in excess of estimated revenues
 - . Comparative statements of actual and estimated revenues for preceding years.
- The lack of budget consolidation inhibits understanding of the total cost of specific functions or organizational units.
- Current budget modification and reporting procedures do not foster budgetary accountability and control.
- The current budget development process does not promote sufficient challenge/justification of budget requests.
- The lack of systems support inhibits budget development and monitoring.

D. Performance Appraisal

- The level of detail for the multiple performance appraisal documents varies considerably.
- Employee Services provides limited training to supervisors regarding the principles of performance evaluation, performance appraisal instruments and the evaluation process.
- The Human Resources Department does not perform a systematic analysis of performance appraisal results.
- The District has a large number of performance appraisal instruments designed for specific job positions. The evaluation instruments should be consolidated into more standard formats for families of jobs. This results in a more efficient means to compare performance across specific jobs and allows for more effective training on the appraisal instruments.
- The performance appraisal form for principals contains numerous generic rating criteria (or common standards) which do not relate to the specific critical success factors for each campus.
- There are inconsistencies in the definition of performance

goals and objectives established for principals by Area Assistant Superintendents, with some goals defined in detail and others stated broadly or at a very high level.

E. Organization and Staffing

- In general, the current organization structure of the District reflects an appropriate alignment/classification of activities.
- However, the current division of responsibility at the senior management level of the organization appears inequitable. Further, the span of control of many senior management positions appears inappropriate.
- Finally, the District appears to have difficulty in assigning clear, focused responsibility/accountability, which impacts the ability to provide appropriate management direction and achieve District goals.

F. Revenue Enhancement

- The District does not appear to be aggressively seeking federal or state grant funds (outside of existing programs that are currently funded or private sector donations). The result may be the loss of revenue sources to initiate new programs or supplement existing programs which can benefit the overall educational process.
- Reimbursement opportunities authorized through the Omnibus Budget Reconciliation Act of 1989 for Medicaid eligible services provided by the District exist which could produce substantial revenues for the District. Selected screening and therapeutic services which can be reimbursed include:
 - . Speech screening - \$28.00 to \$70.00 per screening
 - . Partial screening - \$15.00 per screening
 - . Hearing, Visual and Dental screening - \$5.00 per screening
 - . Comprehensive examinations - \$36.00 to \$250.00 per examination
 - . Speech Therapy Sessions - \$36.00 per hour
- The District faces the loss of major revenue sources in the near future, yet there has been no formal financial or administrative planning to address potential revenue shortfalls.

Functional Area Operations

A. Accounting, Investments and Insurance

- The span of control of the Director of Accounting,

Investments and Insurance appears excessive.

- Employee attendance and payroll certification processes are cumbersome and labor intensive.
- The payroll system is antiquated and does not meet the needs of the District.
- The Professional Insurance Committee should function as an independent insurance advisory committee which is not involved in writing coverage for the District.

B. Budget and Fiscal Planning

- Established budget policies and procedures are not sufficiently detailed in scope and have not been reviewed or updated since 1983.
- The District is not in compliance with Board policies relating to:
 - . Total proposed expenditures in excess of estimated revenues
 - . Comparative statements of actual and estimated revenues for preceding years.
- The lack of budget consolidation inhibits understanding of the total cost of specific functions or organizational units.
- Current budget modification and reporting procedures do not foster budgetary accountability and control.
- The current budget development process does not promote sufficient challenge/justification of budget requests.
- The lack of systems support inhibits budget development and monitoring.

C. Capital Improvements

- Questions exist as to whether the Capital Improvements Team (CIP) understands the exact program status in relation to the contract with the Program Management Team (PMT). The original PMT contract ends in April of 1994 but the current rate of progress indicates that the program efforts may extend beyond 1994, and possibly beyond 1996.
- There is no central project tracking system. Multiple project data tracking systems are utilized by the CIP Team. However, because none of the systems are linked, similar data is tracked on several systems and data may not always be consistent among systems.

- CIP Payment Center Management lacks appropriate financial expertise to ensure the accountability and efficiency of processing contractor payments.
- The District is not formally monitoring the financial terms of the PMT contract, such as:
 - . PMT payments vs. completed construction costs
 - . PMT payments vs. contractual maximum payment
 - . Projected PMT payments vs. expected construction status in April, 1994 (i.e., will the District owe a large lump sum or be owed a refund).
- Responsibility for project site quality control and inspection is not clearly defined and sites are not being appropriately monitored.
- Poor initial project planning and control has lead to serious cost overruns and project delays.
- Change orders are poorly tracked and controlled.
- The CIP contractor payment process does not have appropriate financial oversight expertise, and as a result:
 - . Contractor payments are not processed in a timely manner
 - . There is little monitoring or auditing of approved payments

D. Curriculum and Instructional Services

- The position of core curriculum Resource Teacher, which is assigned to Central Administration Curriculum Development, duplicates numerous functions performed at the campus level including:
 - . Staff development and in-service training
 - . Demonstration and modeling of instructional practices
 - . Curriculum implementation and limited magnet theme infusion
 - . Teacher performance problem resolution.
- The existing organizational staffing pattern reflects an overlay of core curriculum positions with specialized magnet theme positions resulting in a lack of staff integration and potential overstaffing.
- Instructional Assistants at the elementary level and Coordinators of Instruction at the middle and secondary levels largely serve as "Assistant Principals." They

perform diversified administrative support functions delegated by the principal which are not related to improving the quality of instruction. Additionally, the Coordinators of Instruction have overlapping duties with Central Administration Resource Teachers, Program Administrators, Curriculum Coordinators, and campus level Resource Teachers. These duplicated functions include:

- . Curriculum Implementation
 - . Magnet Theme Infusion
 - . Demonstration of Instructional Practices
 - . Staff Development and In-service Training
- The role of the Resource Teacher at the campus level is loosely defined and was not based on formal job design.
 - Staff development activities are performed by numerous organizational units without coordination, scheduling, program review or evaluation by Professional and Staff Development or other assigned departments.
 - The Master Plan for Instructional Improvement, adopted by the Board in March 1988, contains very specific strategies, goals, and objectives for improving instruction. However, there has been no update of the plan 32 months after adoption. Additionally, the status of stated program goals has not been evaluated and reported.
 - Curriculum and Instruction Staff perform limited process evaluation to provide essential information regarding the effectiveness of programs, procedures, and methods and the relationship of these to student achievement.
 - Campus level curriculum and instruction responsibilities are assumed by the Principal, Assistant Principal, and/or Department Heads in a majority of the Districts similar to the KCMSD. Therefore, positions such as Coordinator of Instruction, Program Administrators, and Curriculum Coordinators are not common.
 - Among the districts in the comparison, there is a trend toward downsizing central administration curriculum staff and decentralizing these functions to the campus level.
 - Most school districts in the comparison are moving toward an integrated curriculum approach to interface core and magnet/optional program curriculum.
 - In the comparative districts, use of school based resources for curriculum development is predominate.

E. Custodial

- The reporting roles between the Building Manager and the

Principals and Central Operations Management are sometimes unclear, and as a result, may lead to conflict of duties and confusion of responsibilities.

- Policies and procedures regarding hiring, placement and evaluation of custodial staff are not documented and are not consistent across the District.
- Groundskeeping responsibilities are unclear and practices are inconsistent across the District.
- There are no formal and documented standards regarding:
 - . Performance of work activities
 - . Use of cleaning supplies
 - . Use of equipment.
- The District has no formal documentation of or automated systems support for:
 - . Custodial staffing
 - . Site-based plant and equipment inventories
 - . Site-based schedules for detailed, regular and periodic plant maintenance activities.
- Overall, the average staffing levels and scheduling for custodial operations at the school level appears to be consistent with other urban school districts.
- Custodial salaries are slightly higher than the regional average, however, payroll allocations per square foot and per student are lower than the regional average.

F. Data Processing and Telecommunications

- The Computer Center environment and the personnel working conditions are physically constrained. Physical space in the existing computer room has been maximized and there is no space for additional equipment. The electrical power and water cooling equipment are also constrained and not properly installed.
- The current operating system (VSE/SP) is not designed to operate on the larger IBM mainframe processors. The current operating environment restricts the District's ability to establish a test environment, limits the ability to implement new application systems and prohibits the effective utilization of the memory and disk storage of the mainframe computer.
- Many of the current application systems no longer support the needs of the District and were originally designed for older architecture computers which makes their operating performance suboptimal:

- . Human resources
- . Payroll
- . Student records
- . Inventory

- Due to the inflexibility and lack of response to user needs of the existing systems, the programming staff devotes the majority of their time to maintaining them. There is currently very little development of new systems.
- The capabilities included with the Purchasing system are not being utilized by the District. This has created operational inefficiencies and labor intensive procedures to support the procurement function.
- The Department does not currently have methodologies, formal policies or procedures to structure, control and regulate the systems development process and the purchase of computer equipment.
- Much of the computer and telecommunications equipment currently utilized by the District is obsolete, failure prone, at capacity and/or no longer supported by the manufacturer.
- Given the many data processing oriented projects confronting the District during a period of technological change, the Department appears to be understaffed. For example, the Department is not currently staffed to provide support for:
 - . Micro/personal computer users
 - . School level application systems
 - . Transportation systems
 - . New finance and human resources systems
 - . The MVS operating environment.

G. Food Services

- The financial condition of the Food Service Department has been deteriorating. Expenditures have exceeded revenues in each of the three previous years.
- Although the District had a sufficient fund balance in past years to provide for financial solvency of the operation, this balance has been severely (if not completely) depleted through deficit budgeting practices.
- Contributing factors to the rise in expenditures have been rising food costs, labor costs, costs associated with equipment replacement and upgrading, and a decrease in the amount of commodities available to the District. However, there has been limited focused effort to cut costs or increase revenues during this time period which has also contributed to the pending financial crisis.

- Labor hours available at a majority of campus locations do not meet national standards nor district standards for meals served per labor hour. It appears that a majority of cafeterias are overstaffed and/or the scheduling of work hours is improper.
- Food preparation in the District is approximately 90% "scratch" cooking which demands commitment of more labor hours per meal served.
- Financial information and operational reporting is lacking in the Department. There is no definitive information or reports on the labor costs and food costs of daily menu offerings.
- Individual cafeteria managers do not appear to be accountable for their overall financial results.

H. Human Resources

- The District does not have a job classification and evaluation system in place to access either the internal or external equity of positions and salary levels.
- The District does not maintain accurate and complete job descriptions.
- Policies and procedures for a number of processes are cumbersome and/or inefficient:
 - . Teacher transfer process
 - . Board approval process for non-certified positions
 - . Grievance monitoring process
- Effective performance appraisal processes and methodologies do not exist.
- Information systems support for Human Resources is inadequate with respect to all key functions of the Division.
- Compared to the four districts surveyed (Louisville, Memphis, Minneapolis and Pittsburgh), the KCMSD ranks fourth in district employees per human resources staff member with a ration of 235. Only Pittsburgh, with a ration of 205, is lower.
- The KCMSD processes more teacher transfers per human resources staff member than any of the districts surveyed. All districts contacted have a transfer process as a part of the teachers' contract.
- The KCMSD is the only district in the comparative analysis which does not have:

- . Position control interfaced with budget systems.
- . A long-range plan for human resources.
- . A district-wide job classification system.

I. Internal Audit

- The current organization structure of the District defines a direct reporting relationship between the Internal Audit Supervisor and the Superintendent. Effectively, for day-to-day matters the Supervisor reports to the Executive Officer. These reporting relationships could impair the impartiality and objectivity of the internal Audit Department. A more appropriate and typical organizational structure would establish a direct reporting relationship from the Internal Audit Department to the Board of Directors.
- The Department does not currently have a training program or guidelines for required training.
- Currently, Internal Audit issues an audit plan which indicates what areas will be reviewed during the upcoming fiscal year. This document is issued to the Superintendent and the Executive Officer, but not the Board of Directors.
- The audit plan developed by Internal Audit staff is somewhat vague and the objectives of the plan are set forth in very general terms. In addition, the plan does not provide the detail necessary to develop a work approach and plan.
- The Internal Audit Department does not have formal policies or procedures which provide for follow-up after a report has been issued by the Department.

J. Maintenance

- Maintenance costs appear excessive, both in terms of total cost per hour and in comparison to other similar urban school districts.
- Monitoring and control of maintenance worker activities is ineffective.
- Standards for labor hours, material costs and travel time have not been developed.
- Work order policies and procedures are inefficient and ineffective.
- Automated systems support for maintenance functions are ineffective.

- The District's ration of students/craftsmen and square feet/craftsmen are lower than all other comparative districts surveyed.
- The District's ration of craftsmen to building is higher than most of the other comparative districts surveyed.
- The average Maintenance worker salary is higher than both regional and national averages.

K. Purchasing

- Overall efficiency, effectiveness and accountability is inhibited by the lack of:
 - . An approved vendor list
 - . Procedures to detect requisition splitting
 - . Procedures to improve consolidation of requisitions
 - . Additional contract purchase arrangements
 - . Additional performance and status reporting relative to procurement operations
 - . Revised policies relating to bid requirements and the timing of the annual ordering process.
- Features of the current purchasing information system are not being utilized:
 - . Item master file
 - . On-line requisitions
 - . Electronic approval
 - . Bid analysis
 - . Vendor performance tracking
 - . Internal account code security.
- The District does not have an effective inventory system to monitory inventory levels and items usage/turnover.
- The District has not completed implementation of the MSA fixed assets system and is currently using a PC-based application to account for the fixed asset inventory.
- In comparison to four other urban school districts, the KCMSD ranked fourth in the number of purchase orders (P.O.) processed per staff member at 364. However, two of the districts which were ranked higher than Kansas City process P.O.s manually. Also, Minneapolis, only slightly lower than Kansas City at 350 P.O.s per staff, has a manual purchasing process. Louisville produces the highest number of P.O.s per staff member at 1,538. The Louisville district has on-line distributed requisition capabilities.
- A majority of the districts surveyed have an approved vendor list.

- The KCMSD ranked lowest in the percentage of purchases made on term and supply contracts at 3%. The Indianapolis and Louisville districts, on the other hand, make approximately 50% and 75% of their purchases on such contracts, respectively.
- A majority of the districts in the comparison have procedures for consolidation of requisitions, although some districts have not implemented the procedures on a district-wide basis.

L. Recruitment and Marketing

- Admissions
 - . Formal Admissions policies have been developed and documented. However, detailed procedures in support of these policies have not been formally developed or documented. As a result, the operational effectiveness of the Department is inhibited.
 - . Placement Advisors do not receive formal training on magnet programs and themes. Advisors direct all detailed program questions to the Recruiting department.
 - . The Admissions Department is in the process of developing and implementing a network system to automate admissions functions and to improve the efficiency of placement and enrollment tracking and reporting. Portions of the system are still in development, but many components have been implemented. The new system should significantly improve efficiency by allowing users to automate manual processes.
- Communications/Parent-Community Center
 - . The Communications Department coordinated with an independent marketing firm to develop a comprehensive District-wide recruitment and marketing plan in order to:
 - Identify the target population
 - Coordinate marketing and recruitment efforts across the District to ensure consistency of goals and effectiveness of strategies.
 - Provide accountability and responsibility for implementing specific strategies and achieving defined objectives.

The Recruitment and Marketing Plan requires support and participation from many District departments to ensure successful implementation and achievement of the

objectives. Adherence to and monitoring of plan requirements is limited.

- . The District has recently adopted an open door communication policy with the media in attempts to improve media perception of the District's openness. Policies and procedures for coordinating media management between the Communications Department and other District departments have not been formalized.

- Recruitment

- . There are no formal performance standards/measures or policies and procedures for ensuring accountability of recruiters in conducting recruiting activities.
- . Recruiting programs and efforts cannot currently be monitored for effectiveness because there is no source coding for marketing/recruiting materials.
- . The Recruitment Department has plans to develop and implement information systems within the Department to provide automated data tracking, analyses and report generation capabilities.

M. School Management

- The number of Area Assistant Superintendents appears excessive in relation to other similar districts. The average ration of schools supervised by Area Assistants in districts which were surveyed was 1 to 25 while the KCMSD maintains a 1 to 15 ratio. (The actual ration is 1 to 20 due to the fact that one area assistant position is vacant.) Only one school district had a lower ration (1 to 14) and three do not have the position. The number of Area Assistant Superintendents may reflect a different job design in relation to the duties and responsibilities of Area Assistant Superintendents in other similar districts.
- The number and type of staff assigned to individual schools is determined by central administration and generally lacks principal involvement.
- There is no formula for assigning non-instructional (clerical, counseling) staff to the schools.
- Site-based staffing levels appear high in relation to other school districts. Possible explanations for these higher staffing levels include:
 - . High administration/teacher ratios
 - . Low enrollment/building
- The implementation of site based management in the District has not been based on a formal plan or

implementation schedule. The result has been a continued top down approach for important functions such as budget preparation and monitoring, personnel administration, and program evaluation.

- Campus level performance evaluation is limited to staff performance appraisal and does not extend to programmatic evaluation to determine the effectiveness of each school's performance.
- There is not formal program in the District for preparing individuals to become principals.
- The performance appraisal form for principals contains numerous generic rating criteria (or common standards) which do not relate to the specific critical success factors for each campus.
- There are inconsistencies in the definition of performance goals and objectives established for principals by Area Assistant Superintendents with some goals defined in detail and others stated generally or at a very high level.
- A review of 54 principal performance appraisals for the 1989-90 school year indicated that a large majority of principals (85%) were rated as meeting standards. Only four of the 54 were rated as not meeting standards and four were rated as outstanding. This distribution indicates that the appraisal document, appraisal rating scale, and/or evaluative process is not adequately differentiating levels of performance to the degree essential and fosters clustering in one rating area.

N. Security

- Board policies and/or administrative directives defining the objectives, scope and expectations of security operations do not exist.
- Site-based security coverage and coverage of central communications appear inadequate given current staffing levels.
- District property losses have declined significantly in recent years.
- Improved communication between site-based administrators and security staff would likely enhance the effectiveness of security operations.
- The comparative analysis indicates that, on average, the District has fewer students per school than other urban school districts. Consequently, the District has more students per security guard.

- Further, the comparative analysis indicates that, on average, the number of buildings per Security Patrol guard is lower than other urban school districts. However, very few districts are as geographically dispersed as KCMSD.

O. Superintendent's Staff (Research, Evaluation and Testing)

- The role, scope and mission of the Research, Evaluation and Testing Department has not been well defined by District management. The Department is a potentially valuable resource to the Superintendent and the Board, but is in a state of organizational disarray characterized by poor morale and excessive turnover.
- The full potential of the Department in contributing to planning, developing and modifying curriculum and programs on the basis of quantitative measurement of student, staff, campus and program performance has not been realized.

P. Transportation

- Current staff lack the expertise to provide appropriate:
 - . Financial oversight, auditing and reporting relative to the utilization of Department resources.
 - . Technical oversight and monitoring of transportation systems.
- Effective policies, procedures and performance standards to ensure accountability and improve overall efficiency and effectiveness of transportation operations do not exist.
- Transportation staff do not currently utilize the full functionality and capability of the Edulog system.
- Questions exist as to whether current transportation systems are capable (even if fully implemented) of satisfying the District's transportation systems' requirements.

KANSAS CITY DESEGREGATION PROGRAM
SAMPLE LIST OF END-OF-YEAR PROGRAM
EVALUATION REPORTS

- Summative Evaluation of the Pinkerton Latin Grammar Magnet Elementary Schools
- Formative Evaluation of the Paige Classical Greek Magnet Elementary School
- Formative Evaluation of the Carver Latin Grammar Magnet Elementary School
- Formative Evaluation of the Garfield Latin Grammar Magnet Elementary School
- Formative Evaluation of the King Latin Grammar Magnet Middle School
- Formative Evaluation of the Rogers Academy of Liberal Arts & Sciences Magnet Middle School
- Formative Evaluation of the Metropolitan Advanced Technical Magnet High School
- Summative Evaluation of the Extended Day Program
- Summative Evaluation of the Faxon Montessori Magnet Elementary School
- Formative Evaluation of the Holliday Montessori Magnet Elementary School
- Formative Evaluation of the Trailwoods Environmental Science Magnet Elementary School
- Formative Evaluation for the Westport Communications/Writing Magnet Middle School
- Formative Evaluation of the Northeast Global Studies Magnet Middle School
- Formative Evaluation of the Northeast Military Magnet High School
- Formative Evaluation of the Paseo Fine & Performing Arts Magnet High School
- Formative Evaluation of the Westport Business Technology Magnet High School
- Formative Evaluation of the Southeast Health Professions Magnet High School

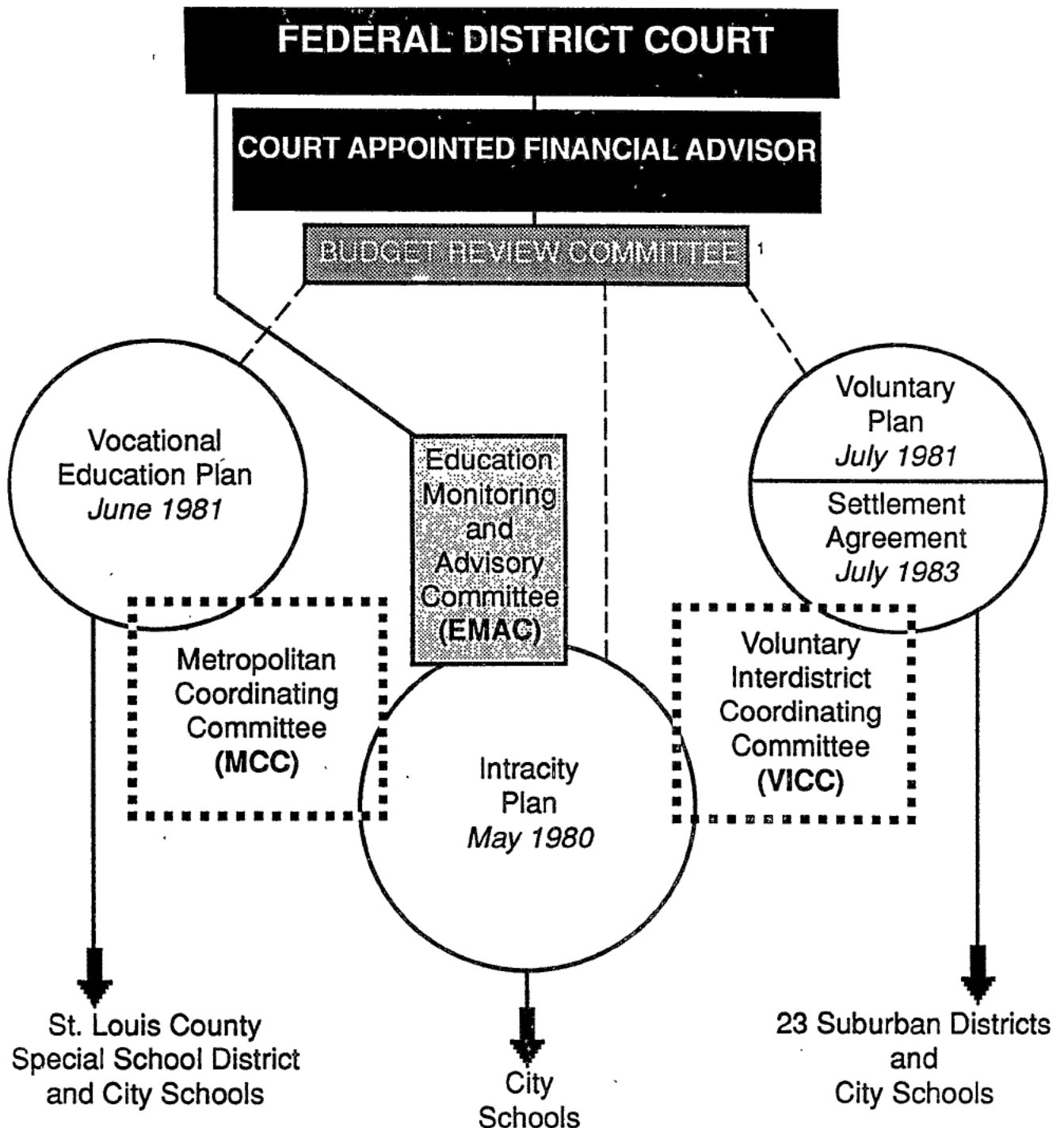
- Formative Evaluation of the East Environmental Science Magnet High School
- Evaluation of Effective Schools Reading & Mathematics Outcomes for 1990-1991
- Summative Evaluation of the Third-Year Foreign Language Magnet Elementary Schools
- Summative Evaluation of the Visual & Performing Arts Magnet Elementary Schools
- Summative Evaluation of the Knotts Environmental Science Magnet Elementary School
- Formative Evaluation of the Science & Mathematics Magnet Elementary Schools
- Formative Evaluation of the Communication & Writing Magnet Elementary Schools
- Formative Evaluation of the Computers Unlimited Magnet Elementary Schools
- Summative Evaluation of the Central Foreign Language Magnet Middle School
- Formative Evaluation of the Robeson Classical Studies Magnet Middle School
- Formative Evaluation of the Nowlin Environmental Science Magnet Middle School
- Summative Evaluation of the Southwest Science & Mathematics Magnet High School

DESEGREGATION REPORT

SECTION THREE:

ST. LOUIS DESEGREGATION PLAN

DESEGREGATION GOVERNANCE STRUCTURE ST. LOUIS



Key:

- Coordinating or Administrative Review Bodies
- Monitoring Bodies
- ▨ Budget Negotiation Bodies
- Advisors

¹Five (5) Members: Two representatives of the State of Missouri, one representative of Board of Education, one representative of Plaintiffs, and one Court Appointed Financial Advisor.

COURT ORDERED TIME FRAME FOR DESEGREGATION BUDGET REVIEW
ST. LOUIS

Deadline Date

January 15	The Board and State file with the Court any proposals for new desegregation programs or for program expansion, reduction or elimination. Each proposal must include complete documentation.
February 1	The Board submits initial desegregation budget proposals, including justification statements, to the State and the Budget Review Committee (BRC).
March 1	Desegregation committees (EMAC, MCC, VICC) submit their proposed budgets to the BRC.
April 1	The Board, monitoring committees and suburban districts file their budgets with the Court.
April 15	Discussions of desegregation committee budgets should be completed.
May 1	The BRC reports to the Court on desegregation committee budgets.
June 15	Board and State representatives complete budget negotiations. Final budget summary sheets and position statements are be submitted to the BRC.
July 1	The BRC chairperson files with the Court reports on all desegregation budgets including (1) budget summary sheets showing amounts agreed upon or in dispute; (2) position statements by Board and State chairperson's recommendations for each area of disagreement.
July 15	Parties respond to BRC budget reports.

DESEGREGATION PAYMENT PROCESS - ST. LOUIS

All payments in all expenditure categories are made based on the specific court ordered amounts. Department of Elementary and Secondary Education (DESE), Desegregation Services staff send payment requests, with a copy of the appropriate court order and a payment schedule, to the Office of Administration (OA). OA makes payments to the Board of Education according to the payment schedule. DESE staff monitor all payments made.

Capital improvements payments are made according to the 1987 court order that requires the state to make payments to the board as the board needs capital payments for court ordered improvements. The board requests capital item reimbursement on a monthly basis. The payment process through OA is the same as the process above.

STATE FUNDED
ST. LOUIS PUBLIC SCHOOLS
DESEGREGATION PROGRAMS

1. VOCATIONAL EDUCATION/SPECIAL EDUCATION (FUND 55) - This funding is for the Special School District's costs associated with special education needs of transfer students and a flat yearly payment of \$179,031 for general pre-vocational education programs for ninth and tenth grade St. Louis City students.
2. INTRA-CITY PLAN (FUND 57, 44 and 59) - This funding is for special programs and staffing for nonintegrated and integrated schools in St. Louis City.
3. SETTLEMENT PLAN (FUND 34 AND 53) - This funding is for quality education and part-time programs within the St. Louis Public School District.
4. MAGNET PLAN (FUND 52) - This funding is for the start-up and yearly operations of new and existing magnet schools.
5. CITY CAPITAL IMPROVEMENTS - Funding associated with non-magnet school's renovations (L(1570)87).
6. COUNTY CAPITAL IMPROVEMENTS - Funding required in county school districts to provide additional capacity for transfer students.
7. TRANSPORTATION - Funding required to transport transfer students to St. Louis Public Schools or to county school districts.
8. TUITION INCENTIVE PAYMENTS - Payments made to districts receiving transfer students to pay for the transfer students cost of education.
9. MAGNET CAPITAL IMPROVEMENTS - Funding associated with the building or renovation of magnet schools (L(2090)88).
10. COMMITTEES - Funding required for all court-appointed committees (EMAC, VICC, BRC, MCC, the Court's Amicus and Financial Advisor).
11. OTHER - Auditor fees and miscellaneous court-ordered payments.

ST. LOUIS DESEGREGATION PLAN
BUDGET ACCOUNTS

FUNDS - QUALITY EDUCATION

Art Elementary

Vocal Music Elementary

Early Childhood Centers

Preschool Centers

Peer Tutoring

Remedial Prog. - Elem. School

Kindergarten

Art Middle

Vocal Music Middle

Remedial Prog. - Middle School

Remedial Prog. - High School

Computer Literacy

Mentally Retarded

EMR Resource Teachers

Speech Impaired

Shared Motivation

Role Model Experience

Elementary Counseling Service

Inservice Act.-Mtr/Supv

School Media Center

Community Relations

Deseg. Monitor Office

Budget Review Committee

Office of the Principal

Planning Service

Substitutes

Parental Involvement

Parents as Partners

Early Childhood Deve. SB 658

ST. LOUIS DESEGREGATION PLAN
BUDGET ACCOUNTS

FUNDS - INTRACITY

Preschool Center
Enrichment Lab - Elem/Middle
Pairing and Sharing
Science Middle
English as a Second Language
Environmental Exper.
DESE Student Leadership
Enrichment Lab - High
College Preparatory
Home Ec - Middle
Industrial Arts - Middle
Improv. of Sch. Discp.
Recruit. and Couns. Center
Springboard to Learning
Inserv Activ - Monitor/Supv.

ST. LOUIS DESEGREGATION PLAN
BUDGET ACCOUNTS

FUNDS - INTRACITY

English as a Second Language
Recruit and Couns. Center
Law/Consumer Education
Partnership Program
School Media Center
Partnership Program
Comm. Relations
Deseg Ct. Appointed Ad.
Deseg Monitoring Off.
Ed Montr Advsy Cmt
Office of the Principal
Treasurer's Office
Budgeting Service
Controller Service
Security Guard Serv.
Planning Service
Evaluation Services
Student Accounting
Substitutes
Infant Care Center

FUND - INTRACITY

Partnership Program

ST. LOUIS DESEGREGATION PLAN
MAGNET SCHOOL BUDGET ACCOUNTS

General Programs 1-5
Action Basic Instruction
Foreign Language Exper
Investigative Learn Cntr
Visual Performing Arts Cntr
Montessori
Art Elem
Vocal Music Elem
Kindergarten
Investigative Learn Cntr
Academic Athletic Academy
Military Academy
Science Middle
Vocal Music Middle
Mass Media Speciality
Foreign Language Exp.
Academy Math & Science
Junior ROTC
Honors Art
Health Careers High School
Art High
Vocal Music High
Metro High School
EMR Resource Teachers
Learning Disabled
Home Instruction
Industrial Arts
Extracurricular Actv
Student Actv. Transp.
Counseling Services
Nursing Services
Psychol Couns. Services
Library Media Center
Asst. Superint. Office
Nonallowable Trans.
Custodial Services
Bldg. Oper. Services
Security Guard Service

Academy Basic Instruction
Action Lrng. & Career Expl
Individual Guided Ed.
Visual Performg Arts Cntr
Junior Classical Academy
Wilkinson
Instrumental Music Elem
Physical Education Elem
General Programs 6-8
Visual Performing Arts Cntr
Junior Classical Academy
Art Middle
Instrumental Music Middle
Physical Education Middle
General Program 9-12
Central VPA
Classical Senior Academy
Mass Media
Honors Music
Air Force ROTC
Instrumental Music High
Physical Education High
Mentally Retarded
Speech Impaired
Early Childhood
Home Econ & Occupational
Business Education
Interscholastic Competit
Social Work Services
Recruit & Cons Cntr
Psychol Testing Services
Area Proof. Resource
Law/Education
Office of Principal
Bldg. Engineering Services
Bldg. Maint. Services
Grounds Maint. Services
Substitutes

STLEXHIS

09/91

ST. LOUIS DESEGREGATION EXPENDITURE HISTORY

	GROSS AMOUNT OF PAYMENTS	ADJUSTMENT PER FY	NET AMOUNT OF PAYMENTS	CUMULATIVE NET AMOUNT OF PAYMENTS
FY1981	8,530,000.00	0.00	8,530,000.00	8,530,000.00
FY1982	12,754,401.00	0.00	12,754,401.00	21,284,401.00
FY1983	17,189,563.90	0.00	17,189,563.90	38,473,964.90
FY1984	37,398,987.53	(6,744,982.00)	30,654,005.53	69,127,970.43
FY1985	57,095,304.30	(1,324,362.00)	55,770,942.30	124,898,912.73
FY1986	66,300,503.97	(6,939,193.00)	59,361,310.97	184,260,223.70
FY1987	83,473,428.90	(2,614,481.00)	80,858,947.90	265,119,171.60
FY1988	94,234,529.31	(2,380,435.00)	91,854,094.31	356,973,265.91
FY1989	116,722,403.92	1,361,883.00	118,084,286.92	475,057,552.83
FY1990	122,161,134.79	(2,902,466.00)	119,258,668.79	594,316,221.62
FY1991	132,695,770.99		132,695,770.99	727,011,992.61
FY1992*	<u>15,851,882.89</u>		15,851,882.89	742,863,875.50
 TOTAL	 <u>764,407,911.50</u>	 <u>(21,544,036.00)</u>		

* As of September 25, 1991

City of St. Louis School District
 Desegregation Program
 Total Expenditures for Year Ended June 30, 1981

Payment Category	Court Approved Budget (1)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$7,133,451.00	50%	\$8,530,000.00
Settlement Agreement			
Magnet Schools			
Vocational and Special Education			
Other			
Gross	\$7,133,451.00		\$8,530,000.00
Adjustments			
Net	\$7,133,451.00		\$8,530,000.00

(1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.

(2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS

(3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY

City of St. Louis School District
 Desegregation Program
 Total Expenditures for Year Ended June 30, 1982

Payment Category	Court Approved Budget (1)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$17,248,871.00	50%	\$8,914,113.00
Voluntary Metropolitan Program	\$2,534,858.00	82%	\$2,654,808.00
Vocational Consolidation Program	\$1,686,602.00	33%	\$1,025,447.00
Metropolitan Coordinating Committee	\$81,310.00	78%	\$160,033.00
Other			
Gross	\$21,551,641.00		\$12,754,401.00
Adjustments (1, 3)			
Net	\$21,551,641.00		\$12,754,401.00

(1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.

(2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS

(3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1983

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$16,260,537.00	50%	\$6,066,484.87
Intra District Plan			\$16,460.95
Committee on Quality Education			
SUBTOTAL OF INTRA CITY			\$6,082,945.82
Settlement Agreement			\$3,491.94
Quality Education			\$5,076,532.10
Voluntary Plan			\$213,935.00
Kirkwood Coordinating Committee			\$2,264,909.74
Transportation			\$2,133,252.00
Fiscal Incentives			
FY 1982 Voluntary Desegregation			\$157,327.26
Transportation/Fiscal Incentives			
SUBTOTAL OF SETTLEMENT AGREEMENT			\$9,849,448.04
Vocational and Special			
Education	\$925,016.00	79%	\$925,103.84
Vocational Plan			
Metropolitan Coordinating			
Committee - Vocational			\$195,539.85
Education			
SUBTOTAL OF VOCATIONAL AND			\$1,120,643.69
SPECIAL EDUCATION			
Voluntary Metropolitan Program	\$5,311,955.00	100%	
Metropolitan Coordinating			
Committee	\$163,100.00	63%	
Other			\$6,750.00
Saturday Magnet Program			\$47,548.00
Pattonville Magnet School			\$5,225.00
University City Magnet Program			\$49,473.50
Vashon Program			\$12,456.50
Auditor's Fees			\$15,073.75
Special Master Payment			
SUBTOTAL OF OTHER			\$136,526.75
Gross	(2) \$22,663,948.00	(1)	\$17,189,563.90
Adjustments (1, 3)			
Net	(2) \$22,663,948.00	(1)	\$17,189,563.90

- (1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.
- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS; summary of budget did not include \$1,915,520 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1984

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$16,749,433.00	50%	
Intra District Plan			\$8,110,489.00
Intra City Amendments			\$492,259.50
Committee on Quality Education			\$35,127.20
Financial Advisor			\$59,509.42
AMICUS			\$424.40
SUBTOTAL OF INTRA CITY			\$8,637,809.52
Settlement Agreement	\$21,178,373.00	59%	
Quality Education			\$12,325,262.74
Magnet Schools			\$138,759.34
Part-time Programs			\$5,421,060.34
Voluntary Interdistrict Coordinating Committee/ Magnet Review Committee			\$418,272.84
Transportation			\$3,856,384.89
Tuition Incentives			\$5,846,219.68
SUBTOTAL OF SETTLEMENT AGREEMENT			\$28,005,959.83
Vocational and Special Education	\$746,571.00	50%	
Vocational Education			\$76,313.50
Revised Vocational Budget			\$295,802.50
SUBTOTAL OF VOCATIONAL AND SPECIAL EDUCATION			\$372,116.00
Other			
Magnet Review (Clayton)			\$38,076.95
University City Magnet			\$5,225.00
Webster Groves Magnet			\$161,791.50
County Non-Magnet			\$53,888.52
Vashon Community Education			\$68,120.11
Metro Coordinator			\$56,000.00
SUBTOTAL OF OTHER			\$383,102.08
Gross	\$38,674,377.00		\$37,398,987.53
Adjustments (1, 3)			(\$6,744,982.00)
Net	\$38,674,377.00		\$30,654,005.53

(1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.

- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS;
summary of budget did not include \$6,166,364 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1985

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$16,987,034.00	50%	\$10,504,886.82
Intra District Plan			\$15,464.85
Financial Advisor			\$289.00
AMICUS			
SUBTOTAL OF INTRA CITY			\$10,520,640.67
Settlement Agreement	\$38,531,763.00	61%	\$23,247,245.99
Quality Education			
Voluntary Interdistrict			\$394,014.69
Coordinating Committee			\$123,974.38
Magnet Review Committee			\$7,524,184.47
Transportation			\$14,795,959.00
Tuition Incentives			\$125,000.00
County Capital Improvements			
SUBTOTAL OF SETTLEMENT AGREEMENT			\$46,210,378.53
Vocational and Special Education	\$728,981.00	37%	\$303,817.60
Vocational Education			
SUBTOTAL OF VOCATIONAL AND SPECIAL EDUCATION			\$303,817.60
Other			\$17,812.50
Budget Review Committee Budget			\$42,635.00
Salary Adjustments			
SUBTOTAL OF OTHER			\$60,467.50
Gross	\$56,247,778.00		\$57,095,304.30
Adjustments (1, 3)			(\$1,324,362.00)
Net	\$56,247,778.00		\$55,770,942.30

(1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.

(2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS;
summary of budget did not include \$14,741,465 in tuition transfer payments to city and county school districts

(3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1986

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$17,648,393.00	50%	
Intra District Plan			\$10,866,580.50
Committee on Quality Education			\$14,086.00
Financial Advisor			\$27,839.85
AMICUS			\$1,815.71
SUBTOTAL OF INTRA CITY			\$10,910,322.06
Settlement Agreement	\$30,769,924.00	65%	
Quality Education			\$23,719,594.30
Voluntary Interdistrict Coordinating Committee			\$356,514.86
Magnet Review Committee			\$125,830.25
Transportation			\$10,241,477.12
Tuition Incentives			\$20,463,477.00
County Capital Improvements			\$100,000.00
SUBTOTAL OF SETTLEMENT AGREEMENT			\$55,006,893.53
Vocational and Special Education	\$691,504.00	41%	
Vocational Education			\$304,472.15
Special Education			\$58,964.60
SUBTOTAL OF VOCATIONAL AND SPECIAL EDUCATION			\$363,436.75
Other			
Jr. ROTC Quality Education			\$20,184.63
SUBTOTAL OF OTHER			\$20,184.63
Gross	\$49,109,821.00		\$66,300,503.97
Adjustments (1, 3)			(\$6,939,193.00)
Net	\$49,109,821.00		\$59,361,310.97

- (1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.
- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS; summary of budget did not include \$20,507,094 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1987

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$18,697,727.00	50%	
Intra District Plan			\$11,466,852.64
Committee on Quality Education			\$85,284.35
Education Monitoring and Advisory Committee			\$79,209.59
Financial Advisor			\$7,829.10
AMICUS			\$11,890.28
SUBTOTAL OF INTRA CITY			\$11,651,065.96
Settlement Agreement	\$33,781,188.00	65%	
Quality Education			\$22,529,313.17
Voluntary Interdistrict Coordinating Committee			\$779,321.08
Magnet Review Committee			\$227,791.05
Transportation			\$18,303,692.34
Tuition Incentives			\$28,175,565.00
County Capital Improvements			\$208,783.00
SUBTOTAL OF SETTLEMENT AGREEMENT			\$70,224,405.64
Vocational and Special Education	\$1,212,757.00	93%	
Vocational Education			\$708,210.75
Special District			\$63,734.55
O'Fallon Modifications			\$596,570.00
SUBTOTAL OF VOCATIONAL AND SPECIAL EDUCATION			\$1,368,515.30
Other			
Magnet Panel Expenses			\$26,983.00
Montessori II Budget			\$202,459.00
SUBTOTAL OF OTHER			\$229,442.00
Gross	\$53,691,672.00		\$83,473,428.90
Adjustments (1, 3)			(\$2,614,481.00)
Net	\$53,691,672.00		\$80,858,947.90

(1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.

(2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS;
summary of budget did not include \$28,175,565 in tuition transfer payments to city and county school districts

(3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
 Desegregation Program
 Total Expenditures for Year Ended June 30, 1988

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Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State- Expenditures (3)
Intra City	\$23,119,988.00	50%	
Intra District Plan			\$11,273,394.52
Capital Improvements			\$1,299,753.68
Committee on Quality Education			\$92,074.95
Education Monitoring and Advisory Committee			\$88,459.25
Financial Advisor			\$20,572.07
AMICUS			\$1,169.91
SUBTOTAL OF INTRA CITY			\$12,775,424.38
Settlement Agreement	\$33,026,777.00	68%	
Quality Education			\$11,314,043.52
Voluntary Interdistrict			
Coordinating Committee			\$806,597.00
Magnet Review Committee			\$236,839.00
Magnet Programs			\$10,103,051.45
Part-time Programs			\$1,581,946.65
Transportation			\$19,735,485.53
Tuition Incentives			\$36,522,499.31
County Capital Improvements			\$258,517.00
SUBTOTAL OF SETTLEMENT AGREEMENT			\$80,558,979.46
Vocational and Special			
Education	\$688,117.00	76%	
Vocational Education			\$698,296.25
Special District			\$67,997.20
Transportation			\$83,691.00
Facility Study			\$746.25
SUBTOTAL OF VOCATIONAL AND			
SPECIAL EDUCATION			\$850,730.70
Capital Improvements	\$2,028,940.00	50%	
Other			
Magnet Panel Expenses			\$10,982.16
Price-Waterhouse Study			\$38,412.61
SUBTOTAL OF OTHER			\$49,394.77
Gross	\$58,863,822.00		\$94,234,529.31
Adjustments (1, 3)			(\$2,380,435.00)
Net	\$58,863,822.00		\$91,854,094.31

- (1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.
- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS;
summary of budget did not include \$36,522,499 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1989

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$19,331,903.00	50%	
Intra District Plan			\$9,732,426.05
Capital Improvements			\$6,583,248.47
Committee on Quality Education			\$110,027.10
Education Monitoring and Advisory Committee			\$101,362.64
Financial Advisor			\$16,693.01
AMICUS			\$2,019.64
SUBTOTAL OF INTRA CITY			\$16,545,776.91
Settlement Agreement	\$41,036,371.00	72%	
Quality Education			\$23,711,677.30
Voluntary Interdistrict			
Coordinating Committee			\$865,086.00
Magnet Review Committee			\$250,418.00
Transportation			\$20,962,919.60
Tuition Incentives			\$38,263,000.00
County Capital Improvements			\$2,481,780.57
SUBTOTAL OF SETTLEMENT AGREEMENT			\$86,534,881.47
Magnet Schools	\$863,730.00	72%	
Capital Improvements			\$12,267,642.00
Magnet Planning Grants			\$140,000.00
SUBTOTAL OF MAGNET SCHOOLS			\$12,407,642.00
Vocational and Special			
Education	\$1,066,483.00	80%	
Vocational Education			\$684,095.95
Special Education Plan			\$71,830.25
Transportation (Special School District)			\$146,092.86
O'Fallon Renovation			\$66,666.67
Vocational Education Renovations			\$114,215.35
SUBTOTAL OF VOCATIONAL AND			
SPECIAL EDUCATION			\$1,082,901.08
Capital Improvements	\$12,085,049.00	50%	
Other			
Architectural and Engineering Fees			\$12,677.99
Voluntary Interdistrict Coordinating			
Committee Assessment Plan			\$59,000.00
Voluntary Interdistrict Coordinating			
Committee Comparative Study			\$31,160.00
Price-Waterhouse Audit			\$30,339.47
FY88 Desegregation Audit			\$18,025.00
SUBTOTAL OF OTHER			\$151,202.46

Gross	<u>\$116,722,403.92</u>
Adjustments (1, 3)	\$1,361,833.00
Net	<u>\$118,084,286.92</u>

- (1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.
- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS; summary of budget did not include \$38,258,000 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

City of St. Louis School District
Desegregation Program
Total Expenditures for Year Ended June 30, 1990

Payment Category	Court Approved Budget (2)	State Share of Budget (2)	Actual State Expenditures (3)
Intra City	\$12,259,032.00	50%	
Intra District Plan			\$5,528,771.30
Capital Improvements			\$8,011,285.25
Education Monitoring and Advisory Committee			\$268,394.95
Financial Advisor			\$40,614.08
AMICUS			\$650.23
SUBTOTAL OF INTRA CITY			\$13,849,715.81
Settlement Agreement	\$24,957,428.00	52%	
Quality Education			\$11,483,915.40
Part-time Programs			\$1,283,950.50
Voluntary Interdistrict Coordinating Committee			\$867,991.00
Transportation			\$20,718,946.63
Tuition Incentives			\$40,780,400.00
County Capital Improvements			\$767,583.00
SUBTOTAL OF SETTLEMENT AGREEMENT			\$75,902,786.53
Magnet Schools	\$44,441,363.00	43%	
Capital Improvements			\$12,267,642.00
Magnet Plan			\$17,914,101.40
SUBTOTAL OF MAGNET SCHOOLS			\$30,181,743.40
Vocational and Special Education	\$929,474.00	69%	
Vocational Education			\$631,585.65
Special Education Plan			\$75,422.40
Transportation (Special School District)			\$134,973.00
SUBTOTAL OF VOCATIONAL AND SPECIAL EDUCATION			\$841,981.05
Capital Improvements	\$15,504,181.00	50%	
Other			
FY89 Desegregation Audit			\$23,025.00
FY89 Adjustment			\$1,361,883.00
SUBTOTAL OF OTHER			\$1,384,908.00
Gross			\$122,161,134.79
Adjustments (1, 3)			(\$2,902,466.00)
Net			\$119,258,668.79

- (1) Adjustments are based on final settlements of amounts in dispute; this is in March after the end of the fiscal year.
- (2) Source: State Auditor's SPECIAL REVIEWS OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS; summary of budget did not include \$40,780,400 in tuition transfer payments to city and county school districts
- (3) Source: Department of Elementary and Secondary Education's ST. LOUIS DESEGREGATION EXPENDITURE HISTORY.

Court Ordered State-paid Lawyers' Fees
(US District Court for the Eastern District of Missouri)

1980	\$ 38,782.59
1984	2,462,372.17
1986	9,584.59
1987	201,071.29
1988	139,968.15
1989	29,443.81
1990	49,908.69
1991	40,024.10

TOTAL* \$ 3,008,599.58

*Through September 15, 1991. Fees are included in St. Louis Desegregation Expenditure History on Page 72.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1981

1. Transfer of Debt Service Reserve Funds

In order to finance building renovations for the intradistrict program, the court ordered the district to transfer "excess" funds from the district's Debt Service Fund to a Desegregation Building Fund. These funds had accumulated because past debt service tax levies were greater than amounts needed to pay interest, principal, and fees on the district's bonded debt.

2. Legal Fees

Analysis of the amount the district spent in legal fees to determine the portion related to the desegregation case was not possible because the lawyers' billings were not fully itemized. The legal fees were not paid from desegregation funds, but impacted the financing of the program because they reduce the board's resources available for desegregation programs.

3. State Reimbursement Procedures

The desegregation budget for the year ended June 30, 1981, as approved by the U.S. District Court was \$22,152,413 of which the state's share was one-half, or \$11,076,206. The district subsequently reduced the total budget, and thereby the state's share to \$10,180,490. Because the state's first three payments were based on one-fourth of the state's share of the total budget, while the district spent substantially less, the state advanced \$2 million more to the district than the district spent during the first three quarters of the year ended June 30, 1981. District records showed \$180,746 in interest earned on these monies. The state's fourth payment was based on 50 percent of total projected desegregation expenditures.

4. Monitoring the Financing of Desegregation

The U.S. District Court orders required the state to pay 50 percent of actual desegregation costs as identified in the court-approved budget; however, no provision was made for auditing or reporting expenditures made by the district.

5. Transportation Costs

Because the court ordered state payments for desegregation transportation to be made in addition to amounts paid by the state under statutory transportation aid programs, the state paid over 84 percent of the district's desegregation transportation costs, even though the state's share of total desegregation costs is otherwise limited to 50 percent.

It is impossible to discern from the Auditor's report the exact amount of the total questioned costs and therefore, the state's share, relating to these concerns.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1982

1. Transportation Costs

Adequate records were not maintained by the district of pupils transported therefore making it impossible to determine which costs were directly attributable to the desegregation program. The Department of Elementary and Secondary Education (DESE) did not review and approve district bus routes. Proper documentation was not obtained from taxi companies regarding miles driven and students transported. Bids obtained by the district for intradistrict transportation were much higher than those obtained by DESE for interdistrict transportation.

2. State Reimbursement Procedures

The court-ordered funding method prohibited continuous monitoring of expenditures by the state, raised the question of proper allocation of the interest earned, and resulted in the state providing funding in excess of need and well before it was needed.

3. Legal Fees

Inadequate documentation of legal fees existed.

It is impossible to discern from the auditor's report the exact amount of the total questioned costs and therefore, the state's share, relating to these concerns.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1983

1. Transportation Costs

The district received excess reimbursement costs because intradistrict transportation costs were also included under the regular state transportation aid statutory formula.

2. Budget Amendment

The district made numerous changes to the court-approved desegregation fund's budget without Department of Elementary and Secondary Education participation or court approval.

3. State Payment Procedures

The court-ordered funding method prohibited continuous monitoring of expenditures by the state, raised the question of proper allocation of the interest earned, and resulted in the state providing funding well before it was needed.

4. Questioned Costs

Salary expenditures were charged to locations that were not included in the authorized personnel listing attached to the court-approved budget.

Retroactive salary adjustments were made without written documentation of the reasons for the adjustments.

A large portion of the total costs for the district's public affairs and student accounting offices were charged to desegregation.

Documentation was not available to demonstrate that certain expenditures were within the intent of the court-approved desegregation budget.

5. Contractual Services

There was no written agreement between the district and taxi companies for the provision of pupil transportation.

6. Equipment

No determination has been made as to who has title to items purchased with desegregation funds.

7. Board Procedures

School was closed on November 2, 1982. Employees were required to report to work and asked to volunteer to work at the polls in support of "Proposition C" and "Amendment II". The benefit of that portion of teacher's salaries paid by the desegregation program was questioned.

Questioned costs relating to these concerns total \$2,108,252. The state's portion of these questioned costs is \$1,571,518.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1983

<u>FUND</u>	<u>DESCRIPTION</u>	<u>TOTAL QUESTIONED COSTS</u>
Intracity Desegregation	Intradistrict transportation costs were reimbursed under both the regular state transportation aid and court-ordered desegregation transportation.	\$907,610
	Chapter II federal funding was increased without state or court approval, resulting in expenditures of \$186,379 in excess of the court-approved budget. We question the state's 50 percent portion.	\$186,379
	The district charged \$98,339 for capital outlay expenditures which were not provided for in the court-approved budget. We question the state's 50 percent portion.	\$ 98,339
Volunteer Metro Desegregation Plan	The district charged \$81,503 for capital outlay expenditures which were not provided for in the court-approved budget.	\$ 81,503
Intracity Desegregation	The district charged \$21,380 of expenditures in excess of four line item budget amounts which were specifically approved by the court. We question the state's 50 percent portion.	\$ 21,380
	Temporary salaries of \$4,397 were paid to an extra secretary, an assistant teacher, and a program coordinator for extra services in June 1983 for Program 2009, Pairing and Sharing, prior to the regular appointment of the program coordinator. We question the state's 50 percent portion.	\$ 4,397

Volunteer Metro
Desegregation Plan

Temporary salaries were paid to vocational education teachers in June 1983 for inservice training and curriculum development. Curriculum development does not appear to be a service of or fall within the intent of desegregation. \$ 18,550

Salary expenditures incurred for unauthorized positions:

Program:

2030 -	Program for Improving Student Discipline:	
	Farragut Branch	\$42,387
	McKinley High School	54,756
	Soldan High School	45,700
2722 -	Elementary Library Services:	
	Adams	\$19,550
	Clay	16,850
	Peabody	17,350
2524 -	Center for Instruction in English as a Second Language:	
	Soldan High School	\$32,825
2519 -	Area IV Middle Schools	
	Area IV Superintendent's Office	\$ 9,008
2217 -	Area II Elementary Enrichment Labs - Clark	\$ 31,502
2236 -	Area II Secondary Enrichment Labs - Simmons Middle	\$ 1,399
2317 -	Area III Elementary Enrichment Labs - Banneker	\$ 30,326
2319 -	Area III Middle Schools General Instruction - Clay	\$ 12,933
2336 -	Area III Secondary Enrichment Labs - Mckinley High	\$ 36,389
2510 -	Foreign Language Experience- Classical Junior Academy	\$ 2,600
TOTAL		\$ 353,575

We question the state's 50 percent portion.

\$353,575

Intracity
Desegregation

Retroactive salary adjustments were made without written documentation of the reasons for the adjustment. In March, April, and May 1983 a net amount of \$109,131 was transferred from general operating expenditures to intracity desegregation expenditures. We question the state's 50 percent portion.

\$109,131

Prior to fiscal year 1983 costs associated with the district's student accounting function were charged entirely to general operating and federal funds. In 1982-83 expenditures of \$214,492 were charged to the Intracity Desegregation Fund. The inclusion of these costs as "incremental desegregation costs" does not appear to be justified. We question the state's 50 percent portion.

\$214,492

Prior to fiscal year 1983 costs associated with the public affairs function were charged entirely to general operating funds. In 1982-83 expenditures of \$53,087 were charged to the Intracity Desegregation Fund. The inclusion of these costs as "incremental desegregation costs" does not appear to be justified. We question the state's 50 percent portion.

\$ 53,087

Program 2008, Student Leadership. The \$3,088 cost of a float trip on the Current River for a science class from Central High School and the \$348 cost of renting a van for a bicycle trip for teachers do not appear to be within the intent of the appropriation. We question the state's 50 percent share.

\$ 3,436

In June 1983 the district paid \$8,400 for an environmental adventure program for forty-two students in August 1983 charged to current fiscal year expenditures. We question the state's 50 percent share.

\$ 8,400

Project SHAL supplies of \$21,659 purchased in June 1983 for the 1983-84 school year. We question the state's 50 percent share.

\$ 21,659

The St. Louis City Board of Education closed schools on November 2, 1982, to allow employee volunteers to work at the polls in support of "Proposition C." We question the state's portion paid from the intracity desegregation plan.

\$ 18,820

Volunteer Metro
Desegregation
Plan

The St. Louis City Board of Education closed schools on November 2, 19892, to allow employee volunteers to work at the polls in support of "Proposition C." We question the state-financed salary payments from the volunteer metro desegregation plan

\$ 7,494

Total Fiscal Year 1983

\$ 2,108,252

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1984

1. State Payment Procedures

The court-ordered funding method prohibited continuous monitoring of expenditures by the state, raised the question of proper allocation of interest earned, and resulted in the state providing funding well before it was needed.

2. Budget Amendments

Numerous changes have been made by the district to the court-approved desegregation funds budgets without Department of Elementary and Secondary Education participation or court approval.

3. Questioned Expenditures

Various expenditures were questioned for the following reasons: lack of supporting documentation, charges made against FY 84 budget for items to be used in FY 85, disallowed by the court, improper bidding, lack of relationship to the desegregation effort, absence from the approved budget, value to the goals of the program and in excess of the approved budget amount.

4. Accounts Payable

Various items listed as accounts payable were questioned due to inconsistency of invoice date and shipping date, completion dates in FY 85, and erroneous state's share of costs.

5. Personnel

Personnel for some desegregation programs exceeded the number of full-time equivalent personnel approved by the court for that program.

6. Equipment

No determination has been made as to who has title to items purchased with desegregation funds.

Stolen items which were purchased with desegregation funds highlights the need for improvement of controls over such items.

Questioned costs relating to these concerns total \$5,348,488. The state's share of these questioned costs is \$2,752,128.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1984

DESCRIPTION	TOTAL QUESTIONED COSTS
Expenditures of \$100,837 were made under various desegregation programs for which no supporting documentation was available. We question the state's share.	\$100,837
In June 1984 the district purchased \$9,000 of postage and \$9,216 in record players for use in the following school year. We question the state's share.	\$ 18,216
The district purchased 44,800 subscriptions to a publication for elementary school children. The district had only 39,698 elementary students enrolled. We question the cost of the 5,100 excess subscriptions at \$1.50 each.	\$ 7,650
Rental payments of \$22,500 were made to provide a facility for a program that was disapproved by the U.S. Court of Appeals for the 8th Judicial Circuit. We question the state's 50 percent share.	\$ 22,500
Consultant services of \$2,009 for the Honors Music Program were not properly bid. A portion of the costs were paid from the intracity program, which was disallowed by the U.S. District Court. We question the state's share.	\$ 2,009
The district spent \$16,726 for retreats. Expenses were generally to be borne by organizations other than the state. We question the state's 50 percent share.	\$ 16,726
Supply purchases of \$1,506, National Leadership Council meeting expenses of \$7,000, and capital outlay expenditures of \$185,582 were not in the approved budgets. We question the state's share of these costs not already included in other questioned costs.	\$194,088
Payments of \$5,426 were made for a puppet workshop. We question the value of this expenditure to the desegregation effort. We question the state's 50 percent share.	\$ 5,426

Two hundred eighty-eight circus tickets were purchased under the Elementary Visual and Performing Arts Program at a cost of \$1,296. We question the value of this expenditure to the desegregation effort. We question the state's 50 percent share.

\$ 1,296

The district increased the budget above the court-approved amount for twelve line items. Expenditures for these line items, in excess of the court-approved amount, were \$2,789,534. We question the state's share not already included in other questioned cost items.

\$2,789,534

Accounts payable of \$2,069 were charged for goods for which the shipping date was subsequent to June 30 even though the receiving reports indicated the goods were received prior to June 30. We question the state's 50 percent share.

\$ 2,069

An invoice for \$2,106 was accrued as an account payable even though the invoice indicated the work was completed after June 30. We question this cost.

\$ 2,106

Accounts payable of \$4,345 were charged to the programs, even though no payments were ever made against the payables. We question the state's share.

\$ 4,345

Accounts payable of \$668,088 were charged for work on Benton and Fremont schools. These programs were disallowed by the courts, and no dated contracts were available to support work done prior to the court decision which cost \$126,961. We question these costs.

\$668,088

Accounts payable of \$505,236 were set up for work on the Humboldt and Pruitt schools. The courts approved these programs for the 1984-85 school year, but not for the 1983-84 school year. We question these costs.

\$505,236

The district accrued accounts payable of \$807,117 for work on the Central and Cleveland school projects. Amounts were set up under the settlement plan program and payments of \$157,770 were made. The courts approved these projects under the intracity program. We question all accounts payable and the state's portion (half) of the payments made prior to June 30.

\$964,887

Personnel for some desegregation programs exceeded budgeted full-time equivalent (FTE) employees. The estimated salary cost attributable to the excess FTE is \$211,413. We question the state's share.

\$211,413

TOTAL FISCAL YEAR 1984

\$5,348,488

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1985

1. State Payment Procedures

The court-ordered funding method prohibited continuous monitoring of expenditures by the state, raised the question of proper allocation of interest earned, and resulted in the state providing funding well before it was needed.

2. Budget

The district increased seven line-item budgets above the amount approved by the court and charged expenditures to these budgets. Additionally, expenditures were charged to various line items that were not in the court-approved budgets.

3. Architecture and Engineering Services

Funds were expended from the 100 percent state-funded settlement programs fund for architecture and engineering services performed at Central and Cleveland High Schools, Benton Foreign Languages School, and the Fremont Middle School despite district court orders disallowing these costs.

4. Library and Media Services

Expenditures were made for materials and equipment in excess of those required to meet AAA standards.

5. Computer Literacy

Expenditures were made for computer purchases for integrated schools and administrative functions when the court approved the computers literacy function in nonintergrated schools only.

6. Miscellaneous Questioned Expenditures

Expenditures for a minivan for the Computer Literacy Program, carpentry services disallowed by the court, and two out-of-state field trips were questioned.

7. Transportation Costs

Expenditures were made from various desegregation funds on chartered bus services for field trips for which there was no district wide contract.

8. Equipment

No determination has been made as to who has title to items purchased with desegregation funds.

Questioned costs relating to these concerns total \$1,889,369. The state's share of these questioned costs is \$1,024,320.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1985

DESCRIPTION	TOTAL QUESTIONED COSTS
The district increased its budget above the court-approved amount for seven line items. Expenditures for these line items, in excess of the court-approved amount, were \$515,577. We question the state's share not already included in other questioned cost items.	\$515,577
Under the Settlement Plan, expenditures of \$378,415 for architecture and engineering services were charged to locations which were not approved by the court. We question the state-paid portion of these costs.	\$378,415
Expenditures for books and periodicals at certain locations or schools exceeded the estimated needs required to bring their libraries up to AAA rating. Total expenditures questioned are \$131,266. We question the state's portion.	\$131,266
Expenditures were made for equipment in the amount of \$18,620 for the library system which do not appear necessary to obtain the AAA rating. We question the state's portion of these costs.	\$ 18,620
A 1985 van was purchased for \$14,361 for the Library Services Center; however, the van is not necessary for the library center to retain its AAA standard. We question the state's portion.	\$ 14,361
Expenditures of \$708,249 for computer purchases for integrated schools and administrative functions under the computer literacy function were not authorized by the court. We question the state's share.	\$708,249
The school district purchased a 1985 van for \$10,406 for the Computer Literacy Program. We question the value of this expenditure to the desegregation effort. We question the state's 50 percent share.	\$ 10,406

Under the Settlement Plan, \$55,561 was spent for materials for partitions at various schools and \$49,992 for installation of the partitions. These partitions were disallowed by the court as capital expenditures and, therefore, we question the state's share of the costs.

\$105,553

The district made expenditures in the amount of \$958 for a chartered bus trip to Indianapolis, Indiana, for a Future Business Leaders of America convention. We question the state's portion of this amount

\$ 958

The district made expenditures of \$986 for meals, lodging, and admission to Alabama Space Center during a field trip to Huntsville, Alabama. The chartered bus expenditure for the trip was \$1,400 and meal advances amounted to an additional \$172. We question the state's share.

\$ 2,558

Accounts payable of \$3,406 were recorded for costs of workshops and retreats as well as expenses for students dining at a luxurious St. Louis restaurant. We question the value of this expenditure to the desegregation effort as well as the state's share of the expenditures.

\$ 3,406

TOTAL

\$ 1,889,369

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1986

1. State Payment Procedures

The court-ordered funding method prohibited continuous monitoring of expenditures by the state, raised the question of proper allocation of interest earned, and resulted in the state providing funding well before it was needed.

2. Library and Media Services

Expenditures for materials and equipment were in excess of estimated needs to meet AAA standards at various locations. Monitoring of expenditures for inventory maintenance and those made to reach AAA standards was inadequate.

3. Budgets

The district improperly recorded budget transfers based on budget amendments that were either not received or were denied by the Department of Elementary and Secondary Education, incurred expenditures in excess of budgeted amounts, and charged expenditures to a function which was not in the court-approved budget.

4. Informal Agreements

The district did not properly document the informal agreements made with the Department of Elementary and Secondary Education regarding arrangements between the two entities concerning minor program changes, budget agreements, personnel changes and other matters.

Questioned costs relating to these concerns total \$632,598. The state's share of these questioned costs is \$318,006.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1986

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>CRITERIA</u>	<u>TOTAL QUESTIONED COSTS</u>
Intracity Desegregation Program	Elementary Investigative Learning	The district recorded budget transfers denied by the state in accordance with Court Order No. H(3236)84, and charged expenditures against the denied budget transfers.	\$ 1,934
	Recruitment & Counseling Center	The district recorded transfers not approved by the state in accordance with Court Order No. H(3236)84, and charged expenditures against these unapproved budget transfers	\$65,341
	Elementary Visual & Performing Arts	The district recorded transfers not approved by the state in accordance with Court Order No. H(3236)84, and charged expenditures against the denied budget transfers.	\$ 4,576
	Pairing/Sharing	The district made expenditures in excess of the approved budget.	\$ 4,096
	Visual/Performing Arts Center	The district recorded budget transfers denied by the state in accordance with Court Order No. H(3236)84, and charged expenditures against the denied budget transfers.	\$ 6,911
	Area Professional Resource Center	The district recorded budget transfers denied by the state in accordance with Court Order No. H(3236)84, and charged expenditures against the denied budget transfer.	\$ 3,759

Security Guard
Service

The district recorded budget transfers denied by the state in accordance with Court Order No. H(3236)84, and charged expenditures against the denied budget transfer.

\$ 2,574

TOTAL INTRACITY DESEGREGATION PROGRAM

\$ 89,191

Metropolitan
Desegregation
Settlement Plan

Elementary
Instructional
Music

The district made expenditures in excess of the approved budget.

\$ 2,402

Summer Makeup

The district made expenditures in excess of the approved budget.

\$ 4,493

Improvement of
School Discipline

The district charged expenditures to a classification with no budget.

\$ 1,011

School Media
Center

Expenditures for periodicals, books and encyclopedias at certain schools exceeded the estimated needs required to upgrade those libraries to AAA standards.

\$387,471

Expenditures at various locations for library equipment exceeded estimated needs to reach AAA standards.

\$ 82,254

Facilities Study

The district made expenditures in excess of the approved budget.

\$ 65,776

TOTAL METROPOLITAN DESEGREGATION SETTLEMENT PLAN

\$543,407

TOTAL QUESTIONED COSTS

\$632,598

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SUMMARY OF FINDINGS
YEAR ENDED JUNE 30, 1987

1. State Payment Procedures

The court-ordered funding method, along with late court approval of some desegregation plan budgets, has resulted in state payments varying from the amounts required to meet the state's share of actual expenditures and overpayments by the state during the last month of the fiscal year.

2. Library and Media Services

Expenditures for materials and equipment were in excess of estimated needs to meet AAA standards at various locations. Monitoring of expenditures for inventory maintenance and those made to reach AAA standards was inadequate.

3. Budgets

The district incurred expenditures exceeding budgeted amounts and charged certain expenditures for which no budgets were approved.

4. Early Childhood Development Program

The state provided funding for this program through regular state funding mechanisms and under the Metropolitan Desegregation Settlement Plan resulting in excess grant monies and double-funding.

5. Equipment Purchases

Various pieces of equipment purchased were either in excess of the number of items approved, were never approved on the detailed budget documentation, or did not appear necessary to fulfill the program goals.

6. Miscellaneous Expenditures

Travel-related expenditures were noted which exceeded the district's per diem allowance or appeared to be inappropriate.

7. Personnel

The district charged desegregation expenditures for personnel costs at two locations which exceeded the authorized number of full-time employees.

Questioned costs relating to these concerns total \$493,951. The state's share of these questioned costs is \$278,610.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY SCHOOL DISTRICT
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1987

<u>PROGRAM</u>	<u>DESCRIPTION</u>	<u>CRITERIA</u>	<u>TOTAL QUESTIONED COSTS</u>
Intracity Desegregation Program	Investigative Learning Center	The district made expenditures in excess of the approved budget.	\$12,061
	High School Magnet Program	The district charged expenditures to a classification with no budget.	\$ 529
	Classical Junior Academy	The district purchased various pieces of	\$ 1,008
	Visual/Performing Arts Center	equipment either in excess of the number of items approved in the budget or not approved in the budget.	\$14,922
	Classical Senior Academy		\$ 4,084
	High School Mass Media		\$12,770
	Health Careers High School		\$ 1,805
	Environmental Experience		\$ 5,217
	Student Accounting Office		\$ 128
	Visual & Performing Arts Center	The district charged expenditures for entertainment purposes.	\$ 300
	Substitutes	The district charged personnel costs for full-time employees (FTE) in excess of the number budgeted.	\$ 8,717
	Total Intracity Desegregation Plan		\$61,541

Metropolitan
Desegregation
Settlement Plan

School Media
Center

Expenditures for periodicals, books, encyclopedias, and library equipment at certain schools exceeded the estimated needs required to upgrade those libraries to AAA standards.

\$238,805

Elementary Art
Elementary PE
Effective &
Efficient Schools
Contracted Pupil
Transportation
Missouri Botanical
Gardens
Montessori

The district made expenditures in excess of the approved budget.

\$ 2,810

\$ 22,861

\$ 100

\$ 16,545

\$ 88

\$ 814

Visual/Performing
Arts Center

The district charged expenditures to a classification with no budget.

\$ 15

Elementary
Specialty Program

\$ 184

Middle School Magnet Program

\$ 395

High School Art

\$ 163

High School Specialty Program

\$ 16,631

SEE Institute Participation

\$ 2,811

Desegregation Planning & Monitoring

\$ (30)

Architectural & Engineering Services

\$ 64

Preschool Center

\$ 38

Early Childhood
Development

The district charged expenditures to the plan for which excess monies had already been received from a related state grant.

\$ 62,972

Metropolitan Desegregation Settlement Plan (continued)	Preschool Center	The district purchased	\$ 9,674
	Invest/Learning	various pieces of	\$ 19,943
	Visual/Performing	equipment either in	
	Arts Center	excess of the number	\$ 2,471
		of items approved in	
	Middle School	the budget or not	
	Science	approved in the budget.	\$ 1,375
	Middle School Mass Media		\$ 423
	Foreign Language Experience		\$ 7,149
	Home Economics		\$ 6,966
	Role Model Experience		\$ 839
	Office of Principal		\$ 4,327
	Custodial Equipment Maintenance		\$ 2,268
	Planning Services		\$ 1,456
	Parental Involvement		\$ 8,808
	General Program		
	1-5	The district charged	
		personnel costs for	
		FTE's in excess of the	
		number budgeted	\$ 1,125
TOTAL METROPOLITAN DESEGREGATION SETTLEMENT PLAN			\$432,090
Vocational Education Desegregation Plan	Prevocational		
	Business Ed.	The district purchased a small refrigerator and a refreshment center, neither of which appear necessary to this plan.	\$ 320
TOTAL QUESTIONED COSTS			\$493,951

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS
SUMMARY OF FINDINGS
Year Ended June 30, 1988

1. State Payment Procedures

The court-ordered funding method and funding patterns of the district have resulted in \$84,580 in interest being owed to the state as of June 30, 1988.

2. Library and Media Services

During fiscal year 1988 expenditures were in excess of the assessed needs to meet AAA standards at numerous school locations, resulting in questioned costs of \$524,703, of which the state's share was \$262,352.

3. Budgets

The district incurred expenditures exceeding budgeted amounts in two of the desegregation plans, resulting in questioned costs of \$158,636. In addition, the district is not complying with the court-ordered budget amendment policy, resulting in questioned costs of \$335,995. The state's share of these costs totaled \$291,037.

4. Personnel

Numerous transfers of salary expenditures are being made, especially at fiscal year-end, to correct payroll records and reduce desegregation expenditures to agree to court-ordered amounts. The district is paying salary increases from funds available for unfilled full-time employee positions. Questioned costs totaled \$485,447, of which the state's share was \$242,724.

5. Capital Improvements Plan

The district is not following priorities set forth by court order for completion of capital improvements work and is not notifying the state of line-item transfers. The resulting questioned costs are \$2,551,280, of which the state's share was \$1,275,640.

6. Equipment Purchases

Numerous equipment items were purchased without approval in the detailed budget documentation or were purchased in excess of approved amounts, resulting in questioned costs of \$14,622, of which the state's share was \$7,879.

7. Early Childhood Development Program

The buildup of excess grant monies and double-funding of this program by the state has resulted in questioned costs of \$68,284.

8. Miscellaneous Expenditures

Expenditures were noted which appeared unreasonable or unnecessary for fulfillment of the programs, or were inadequately documented. This resulted in questioned costs of \$8,660, of which the state paid \$4,330.

Questioned costs relating to these concerns total \$4,215,911. The state's share of these questioned costs is \$2,152,247.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS
TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1988

Program	Description (Account No./ Project no.)	Criteria	Total Questioned Costs
Intracity Desegregation Plan	Health Careers High School (1152/D5)	The district made expenditures in excess of the approved budget.	\$ 3,205
	Home Economics (1341/-)		4,562
	Magnet School Program - Elementary (1112/DA, DC, DD, DE, DG, DH, DK, and DL)	Interfund transfer made without the the required DESE approval.	249,989
	Middle Magnet School Program (1132/DJ)	The district purchased and encumbered various pieces of equipment either in	2,983
	High School Magnet Program (1152/DX)	excess of the number of items approved in the budget or not approved in the	3,985
	Elementary Speciality Program (1127/LM)	budget.	3,230
Total Intracity Desegregation Plan			\$ 264,954
Metropolitan Desegregation Settlement Plan	School Media Center (2226/-)	Expenditures for periodicals, books, encyclopedias, and library equipment at certain schools exceeded the estimated needs required to upgrade those libraries to AAA standards.	\$ 524,703
	Substitutes (2838/-)	The district made expenditures in excess	13,892
	Elementary Art (1113/-)	of the approved budget.	6,483
	Mentally Retarded Classes (1211/-)		62,403
	Speech Impaired (1225/-)		23,597
	Office of Principal (2411/-)		42,399
	Architect and Engineer Services (2621/-)		371
	Building Maintenance Services (2624/-)		1,724
	Speciality Program - Computer Literacy (1177/L3)	Transfers made within a function without required DESE approval.	12,750
	Pupil Transportation - Contracted (2551/-)		71,456
	Community Relations (2322/-)	Transfers made within a function after DESE denied approval.	4,800

Metropolitan	Kindergarten (1129/-)	The district granted salary increases	\$.	475,745
Desegregation Settlement Plan (continued)	Audio-Visual Services (2224/-)	which resulted in salary rates exceeding appropriated amounts.		9,702
	Planning Service (2813/-)	The district purchased and encumbered various pieces of equipment either in excess of the number of items approved in the budget or not approved in the budget.		1,738
	Role Model Experience (1427/-)			1,551
	Elementary Magnet School Program (1112/DA)			1,135
	Early Childhood Development (3338/85)	The district charged expenditures to the plan for which excess monies were already available from a related state grant.		136,568
	Elementary Specialty Program (1127/L2)	The district allowed unreasonable and unnecessary travel expenses to be charged to the plan.		276
	High School Specialty Program (1177/L3)	The district used two purchase orders to purchase similar and related items; thus, the items were not properly bid.		8,384
Total Metropolitan Desegregation Settlement Plan				<u>1,399,677</u>
Capital Improvements Desegregation Plan	Building Maintenance Services (2624/HA and HC)	The district began renovations of integrated schools prior to completion of nonintegrated elementary and middle schools and magnet renovations which were given priority by various court orders.		255,018
	(2624/HA, HB, HC and HD)	The district made line-item budget transfers without notifying the state.		2,291,497
	(2624/HC)	The district charged site improvement expenditures as envelope expenditures without a budget transfer.		4,765
Total Capital Improvements Desegregation Plan				<u>2,551,280</u>
Total Questioned Costs				\$ 4,215,911

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS
SUMMARY OF FINDINGS
Year Ended June 30, 1989

1. Bid Procedures

Bids were not obtained for architectural and engineering contracts reviewed and a computer equipment purchase. Questioned costs totaled \$1,017,327 of which the state's share was \$648,686. In addition, documentation of bid solicitation was inadequate.

2. Budgets

The district is not complying with the court-ordered budget policy, resulting in questioned costs of \$1,833,128. The state's share of these costs totaled \$952,510.

3. Equipment Purchases

Numerous equipment items were purchased without approval in the detailed budget documentation or were purchased in excess of approved amounts, resulting in questioned costs of \$98,289, of which the state's share was \$59,867.

4. Early Childhood Development Program

The buildup of excess grant monies and double-funding of this program by the state has resulted in questioned costs of \$72,365.

5. State Payment Procedures

Fiscal year 1988 encumbrances paid after the annual settlement date resulted in \$6,913 in interest being owed to the district as of June 30, 1989.

Questioned costs relating to these concerns total \$3,090,639. The state's share of these costs is \$1,733,429.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS
TO ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS
SCHEDULE OF QUESTIONED COSTS
YEAR ENDED JUNE 30, 1989

Program	Description (Account No./ Project no.)	Criteria	Total Questioned Costs
Metropolitan Desegregation Settlement Plan	Speciality Program - High School (1177/L3)	The district did not follow proper bid procedures for purchase of leased computer equipment.	\$ 65,502
	Speciality Program - Elementary (1127/LC)	Intrafunction transfers made without the required Department of Elementary and Secondary Education (DESE) approval.	5,712
	Kindergarten (1129/-)		18,052
	School Media Center (2226/-)		3,685
	Magnet School Program - Middle (11321-DG)	Interfunction transfers made without the required DESE approval.	617
	Student Activities (14231/-)		1,950
	School Media Center (2226/-)	Transfers made within a function after DESE denied approval.	1,514,043
	Specialty Program - Elementary (1127/LC)		57,052
	Speciality Program - High School (1177/L3)	The district purchased and encumbered various pieces of equipment either in excess of the number of items approved in the budget or not approved in the budget.	59,630
	Other Services (2224/-)		9,500
	Career Education (2232/-)		1,439
	School Media Center (2226/-)		9,120
	Parents as Teachers (3338/85)	Expenditures charged to the plan for which excess monies were already available from a related state grant	144,730
Total Metropolitan Desegregation Settlement Plan			\$ 1,891,032

Intracity Desegregation Plan	Speciality Program - Elementary (1127/LC)	Intrafunction transfers made without the required DESE approval.	\$ 5,025
	Magnet School Program - Middle School (1127/LC)		2,361
	School Media Center (2226/-)	Transfers made within a function after DESE denied approval.	216,120
	Recruitment and Counseling Center (2128/-)	The district purchased and encumbered various pieces of equipment either in excess of the number of items approved in the budget or not approved in the budget.	2,675
	Magnet School Program - Elementary (1112/DK)		5,040
Total Intracity Desegregation Plan			<hr/> 231,221 <hr/>
Vocational Education Desegregation Plan	Desegregation-Planning/ Monitoring (2324/MM)	Intrafunction transfer made without the required DESE approval.	5,676
	Industrial Arts (1351/-)	The district purchased and encumbered various pieces of equipment either in excess of the number of items approved in the budget or not approved in the budget.	5,973
	Business Education (1361/-)		4,912
Total Vocational Education Desegregation Plan			<hr/> 16,561 <hr/>
Capital Improvements Desegregation Plan	Building Maintenance Services (2624/HA)	The district did not follow proper bid procedures for architect and engineering contracts.	651,269
Magnet Desegregation Plan	Building Maintenance Services (2624/HA)		300,556
Total Questioned Costs			<hr/> \$ 3,090,639 <hr/>

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO
ST. LOUIS CITY AND COUNTY SCHOOL DISTRICTS
SUMMARY OF FINDINGS
Year Ended June 30, 1990

1. State Payment Procedures

Fiscal year 1990 funding resulted in \$249,176 in interest being due to the district from the state as of June 30, 1990. However, errors made in the fiscal year 1989 settlement reduced the interest due to the district to \$192,689.

2. Early Childhood Development Program

The buildup of excess grant monies and double funding of this program has resulted in questioned costs of \$72,028.

3. Budgets

The district is not complying with the court-ordered budget policy, resulting in questioned costs of \$128,911. The state's share of these costs totaled \$64,456.

4. Bid Procedures

Bids were not obtained for architectural and engineering contracts reviewed and several general supply purchases. Questioned costs totaled \$254,176 of which the state's share was \$156,503. In addition, documentation of bid solicitation was inadequate.

Questioned costs relating to these concerns total \$451,466. The state's share of these costs is \$292,989.

STATE AUDITOR'S
SPECIAL REVIEW OF DESEGREGATION PAYMENTS TO ST. LOUIS CITY AND COUNTY
SCHOOL DISTRICTS
EXECUTIVE SUMMARY
Year Ended June 30, 1990

Program	Description (Account No./ Project no.)	Criteria	Total Questioned Costs
Metropolitan Desegregation Settlement Plan	Parents as Teachers (3338/88)	Expenditures charged to the plan when excess monies were already available from a related state grant.	\$ 72,028
	Specialty Program - Elementary (1127/LC)	The district did not follow proper bid procedure.	102
Total Metropolitan Desegregation Settlement Plan			72,130
Intracity Desegregation Plan	Magnet Program - High School (1152/DX)	Interfund transfer made without the required DESE approval.	17,076
	Recruiting and Counseling Center (2128/00)	Interfund transfer made after DESE denied approval.	22,072
	Desegregation Planning & Planning & Monitoring (2324/WN)	The district made expenditures in excess of the approved budget.	4,128
Total Intracity Desegregation Plan			43,276
Capital Improvements Desegregation Plan	Building Maintenance Services (2624/HA)	The district did not follow proper bid procedures for architect and engineering contracts.	69,849
Magnet Plan	General Program 9-12 (1151/-)	Intrafunction transfer made without the required DESE approval.	5,068
	General Programs 1-5 (1111/NC)	The district overexpended the court approved plan.	4,436
	General Programs 1-5 (1111/Z2)		2,972
	Student Activities Transportation (1423/-)		13,137
	Nursing Services (2134/Z2)		546
	Building Custodial Services (2623/-)		12,048
	Buildings Operation Services (2625/-)		47,382
	Substitutes (2838/LC)		48

General Programs 1-5 (1111/E2)	The district did not follow proper bid procedure.	10,524
Magnet School Program - Elementary (1112/DL)		18,814
Kindergarten (1129/-)		153
General Programs 1-5 (1111/E2)		9,712
Building Maintenance Services (2624/-)		4,555
Building Maintenance Services (2624/HA)	The district did not follow proper bid procedures for architect and engineering contracts.	136,816
Total Magnet Plan		\$ 266,211
Total Questioned Costs		\$ 451,466

LIST OF INDEPENDENT AUDITS COMPLETED
FOR THE BOARD OF EDUCATION OF ST. LOUIS
DESEGREGATION PLANS

1. "Financial and Compliance Report"
Year Ended June 30, 1990
Completed by Deloitte & Touche
Report Dated 10/12/90
2. "Financial and Compliance Report"
Year Ended June 30, 1989
Completed by Peat Marwick Main & Co.
Report Dated 10/13/89
3. "Financial and Compliance Report"
Year Ended June 30, 1988
Completed by Peat Marwick Main & Co.
Report Dated 10/21/88
4. "Financial and Compliance Report"
Year Ended June 30, 1987
Completed by Peat Marwick Main & Co.
Report Dated 11/13/87
5. "Financial and Compliance Report"
Year Ended June 30, 1986
Completed by Arthur Young & Co.
Reported Dated 10/31/86
6. "Financial and Compliance Report"
Year Ended June 30, 1985
Completed by Arthur Young & Co.
Reported Dated 10/25/85
7. "Financial and Compliance Report"
Year Ended June 30, 1984
Completed by Arthur Young & Co.
Reported Dated 11/15/84
8. "Financial and Compliance Report"
Year Ended June 30, 1983
Completed by Arthur Young & Co.
Reported Dated 11/10/83

APPENDIX. A

Committee Resolution Adopted September 11, 1991

DISK NO. 6A

COMMITTEE ON LEGISLATIVE RESEARCH RESOLUTION NO.

WHEREAS, the General Assembly has provided by law that the Committee on Legislative Research may have access to and obtain information concerning the needs, organization, functioning, efficiency and financial status of any department of state government or of any institution that is supported in whole or in part by revenues of the state of Missouri; and

WHEREAS, the General Assembly has further provided by law for the organization of an Oversight Division of the Committee on Legislative Research and, upon adoption of a resolution by the General Assembly or upon adoption of a resolution by the Committee on Legislative Research, for the Oversight Division to conduct management audits and program audits of state department, agencies, institutions and programs; and

WHEREAS, recent federal court cases have resulted in the state of Missouri being subjected to paying large sums of money to achieve racial equality in school districts in the states' major metropolitan areas; and

WHEREAS, the General Assembly is charged with providing those funds through the appropriation process and should be apprised with a complete report on the application of such funds and with the prospects for a continued series of payments; and

WHEREAS, the General Assembly may better perform its appropriation and law making functions if more complete information regarding the role, scope, function, need, organization, efficiency, relevancy, and financial and fiscal needs of the payments of state funds for desegregation purposes pursuant to mandate of the federal courts is made available to the General Assembly;

NOW, THEREFORE, BE IT RESOLVED by the Committee on Legislative Research that the Oversight Division be directed to undertake a comprehensive study of the federal mandate for the use of state funds for local school desegregation purposes and its impact upon the Department of Elementary and Secondary Education and State Finances. The comprehensive study shall include both a management and a program audit.

APPENDIX B

Department of Elementary and Secondary
Study of Desegregation
Budget Negotiations
St. Louis Public Schools

SAVINGS TO THE STATE RESULTING FROM DESEGREGATION BUDGET NEGOTIATIONS (S.L.P.S.)

School Year	Desegregation Plan	States Funding Obligation	Original City Board Proposed	Final State Position	Court-Ordered	Savings to State
1986-1987	Settlement Plan	50% Fund 34 100% Fund 53	49,214,694	33,815,625	36,457,667	5,897,793
	Intracility Plan	50% All Funds	24,257,332	16,602,099	23,078,551	589,391
	Magnet Plan	50% After State Aid Deduction	*	*	*	*
	Magnet Start-Up		*	*	*	*
1987-1988	Settlement Plan	50% Fund 34 100% Fund 53	57,378,049	34,183,248	35,019,022	5,171,191
	Intracility Plan	50% All Funds	41,208,493	23,383,926	23,383,926	8,912,284
	Magnet Plan	50% After State Aid Deduction	*	*	*	*
	Magnet Start-Up		*	*	*	*
1988-1989	Settlement Plan	50% Fund 34 100% Fund 53	43,573,602	33,923,229	35,041,897	4,779,677
	Intracility Plan	50% All Funds	20,330	19,618,912	20,184,235	73,349
	Magnet Plan	50% After State Aid Deduction	*	*	*	*
	Magnet Start-Up		*	*	*	*
1989-1990	Settlement Plan	50% Fund 34 100% Fund 53	33,900,544	22,432,999	25,528,192	5,816,890
	Intracility Plan	50% All Funds	13,585,185	11,496,743	12,204,561	690,312
	Magnet Plan	50% After State Aid Deduction	39,006,682	38,845,799	38,574,479	216,102
	Magnet Start-Up		822,163	453,187	453,187	184,488

SAVINGS TO THE STATE (CONT.)

School Year	Desegregation Plan	States Funding Obligation	Original City Board Proposed	Final State Position	Court-Ordered	Savings to State
1990-1991	Settlement Plan	50% Fund 34 100% Fund 53	26,938,751	23,278,134	23,335,378	1,804,162
	Intracity Plan	50% All Funds	12,876,067	12,524,152	12,876,067	0
	Magnet Plan	50% After State Aid Deduction	48,203,839	42,016,944	44,819,530	1,692,155
	Magnet Start-Up		871,973	662,497	693,082	178,891
1991-1992	Settlement Plan	50% Fund 34 100% Fund 53	25,258,948	22,317,322	22,317,322	1,475,242
	Intracity Plan	50% All Funds	13,242,125	12,265,372	12,265,372	488,377
	Magnet Plan	50% After State Aid Deduction	56,693,117	43,885,652	43,885,652	6,403,733
	Magnet Start-Up		654,797	311,167	311,167 **	171,815
TOTALS						
			508,017,293	392,017,007	410,429,287	44,545,852

* The Magnet Plan Budget and Magnet Start-Up Budget did not exist before school year 1989-1990. Costs for magnet schools were budgeted previously in Fund 53 and Fund 57.

** Has not been court-ordered yet. However, there are no disputes remaining after negotiations with City Board.

APPENDIX C

Oversight Study of Desegregation
Budget Negotiations
Kansas City Metropolitan
School District

Money saved through State of Missouri's objections to the Kansas City Metropolitan School District funding requests totalled \$56,000,111 to the time of this publication. This total does not include appeals nor funding requests made by other entities.

Kansas City Metropolitan School District
Desegregation Program
July 14, 1985 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCHSD & Court *
	KCHSD FY86	+	State FY86		KCHSD FY86	+	State FY86	= Total FY86	
1986-1987 Magnet Schools	Request Unknown			Unknown			\$85,000	\$85,000	
Administrative Reorganization	Request Unknown			Unknown			\$30,000	\$30,000	
Base Budgets	Request Unknown			Unknown				\$0	
Before & After School Tutoring	Request Unknown			Unknown	\$52,200		\$52,200	\$104,400	
Capital Improvements	Request Unknown			Unknown	\$10,000,000		\$27,000,000	\$37,000,000	
Debt Service	Request Unknown			Unknown				\$0	
Deseg. Monitoring Comm. (KCHSD)	(1)			Unknown			\$142,200	\$142,200	
Early Childhood	Request Unknown			Unknown	\$611,674		\$611,674	\$1,223,348	
Effective Schools	Request Unknown			Unknown				\$0	
Elementary & Jr. High Summer School	Request Unknown			Unknown	\$373,000		\$373,000	\$746,000	
Extended Day	Request Unknown			Unknown					
Full Day Kindergarten	Request Unknown			Unknown	\$546,000		\$546,000	\$1,092,000	
Improved Student Achievement	Request Unknown			Unknown			\$4,025,000	\$4,025,000	
Interest Cost	Request Unknown			Unknown				\$0	
Legal Fees & Expenditures	Request Unknown			Unknown				\$0	
Long-Range Magnet Schools	Request Unknown			Unknown				\$0	
Magnet School Summer Transportation	Request Unknown			Unknown				\$0	
Magnet Schools	Request Unknown			Unknown				\$0	
Magnet Transportation	Request Unknown			Unknown				\$0	
Maintenance Plan	Request Unknown			Unknown				\$0	
Management Study	Request Unknown			Unknown				\$0	
New Positions	Request Unknown			Unknown				\$0	
New Salary Package	Request Unknown			Unknown				\$0	
Public Relations/District Comm.	Request Unknown			Unknown			\$2,000,000	\$2,000,000	
Reduced Class Size	Request Unknown			Unknown			\$175,000	\$175,000	
Relocation Cost	Request Unknown			Unknown				\$0	
Research, Development, Testing	Request Unknown			Unknown				\$0	
Salary Study	Request Unknown			Unknown				\$0	
Security- New Incentive	Request Unknown			Unknown				\$0	
Special Education Compliance	Request Unknown			Unknown				\$0	
Special Programs	Request Unknown			Unknown				\$0	
Staff Development	Request Unknown			Unknown			\$500,000	\$500,000	
Summer Security/Cent Rec/DP	Request Unknown			Unknown				\$0	
Teacher Salary Increases	Request Unknown			Unknown				\$0	
Triple A Achievement	Request Unknown			Unknown	\$2,369,250		\$2,369,250	\$4,738,500	
Volunteer Interdistrict Transfers	Request Unknown			Unknown				\$0	
GRAND TOTAL- COURT ORDER		\$0		\$0	\$13,952,124		\$37,909,324	\$51,861,448	\$0

Kansas City Metropolitan School District
Desegregation Program
June 16, 1986 Court Order

	KANSAS CITY MISSOURI-SCHOOL- DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in* State Contribution between KCMUSD & Court
	KCMUSD FY87	+	State FY87		KCMUSD FY87	+	State FY87	= Total FY87	
1986-1987 Magnet Schools	Request Unknown				\$6,317,093		\$6,655,634	\$12,972,727	
Administrative Reorganization	Request Unknown						\$30,000	\$30,000	
Base Budgets								\$0	\$0
Before & After School Tutoring	\$137,717		\$137,717		\$52,200		\$52,200	\$104,400	(\$85,517)
Capital Improvements	Request Unknown						\$12,877,330	\$12,877,330	
Debt Service								\$0	\$0
Deseg. Monitoring Comm. (KCMUSD)	(1)						\$187,950	\$187,950	\$0
Early Childhood	\$775,893		\$775,893		\$775,893		\$775,893	\$1,551,786	\$0
Effective Schools			\$5,975,000				\$5,275,000	\$5,275,000	(\$700,000)
Elementary & Jr. High Summer School	\$717,325		\$717,325		\$598,000		\$598,000	\$1,196,000	(\$119,325)
Extended Day									
Full Day Kindergarten	Request Unknown				\$797,248		\$797,248	\$1,594,496	
Improved Student Achievement								\$0	\$0
Interest Cost								\$0	\$0
Legal Fees & Expenditures								\$0	\$0
Long-Range Magnet Schools								\$0	\$0
Magnet School Summer Transportation								\$0	\$0
Magnet Schools								\$0	\$0
Magnet Transportation								\$0	\$0
Maintenance Plan								\$0	\$0
Management Study								\$0	\$0
New Positions								\$0	\$0
New Salary Package								\$0	\$0
Public Relations/District Comm.								\$0	\$0
Reduced Class Size								\$0	\$0
Relocation Cost	Request Unknown						\$4,000,000	\$4,000,000	\$0
Research, Development, Testing								\$0	\$0
Salary Study								\$0	\$0
Security- New Incentive								\$0	\$0
Special Education Compliance								\$0	\$0
Special Programs								\$0	\$0
Staff Development								\$0	\$0
Summer Security/Cent Rec/DP								\$0	\$0
Teacher Salary Increases								\$0	\$0
Triple A Achievement	Request Unknown				\$4,053,317		\$4,737,380	\$8,790,697	\$0
Volunteer Interdistrict Transfers								\$0	\$0
GRAND TOTAL- COURT ORDER	\$1,630,934		\$7,605,934		\$12,593,751		\$35,986,635	\$48,580,386	(\$904,841)

NOTES:

1) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Court.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
November 12, 1986 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY87	+	State FY87		KCMSD FY87	+	State FY87	= Total FY87	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$26,429,151		\$26,429,151	State Objected	\$26,429,151		\$26,429,151	\$52,858,301	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools (D)	\$35,684,006		\$107,052,019	State Objected	\$35,684,006		\$107,052,019	\$142,736,025	\$0
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$62,113,157		\$133,481,170		\$62,113,157		\$133,481,170	\$195,594,326	\$0

NOTES:

- 1) For implementation of comprehensive plan over a six-year period. State is solely liable for \$89,877,724 of the costs and jointly liable with KCMSD for the remaining balance of \$52,858,301.

Kansas City Metropolitan School District
Desegregation Program
March 25, 1987 Court Order

	- KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMRD & Court
	KCMRD FY87	+	State FY87		KCMRD FY87	+	State FY87	= Total FY87	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)									
Debt Service									
Deseg. Monitoring Comm. (KCMRD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases (1)									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		\$2,688,500		\$0		\$0	\$0	\$0

NOTES:

- 1) For the purchase of Jewish Community Center as temporary home of Paseo Middle School of the Arts.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
April 29, 1987 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY87	+	State FY87		KCMSD FY87	+	State FY87	= Total FY87	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		\$7,376,135		\$3,688,063		\$3,688,063	\$7,376,125	(\$3,688,073)

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
July 6, 1987 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCMSD & Court *
	KCMSD FY88	+	State FY88		KCMSD FY88	+	State FY88	= Total FY88	
1986-1987 Magnet Schools	\$3,064,382		\$9,193,147		\$3,064,382		\$9,193,147	\$12,257,529	\$0
Administrative Reorganization	\$52,036		\$156,098		\$0		\$0	\$0	(\$156,098)
Base Budgets								\$0	\$0
Before & After School Tutoring	\$58,440		\$175,319	State Objected	\$58,440		\$175,319	\$233,759	\$0
Capital Improvements	\$1,750,000		\$1,750,000		\$176,531		\$176,531	\$353,061	(\$1,573,470)
Debt Service								\$0	\$0
Deseg. Monitoring Comm. (KCMSD)	(1)				\$64,057		\$192,171	\$256,228	\$0
Early Childhood	\$775,545		\$2,326,634	State Objected	\$775,545		\$2,326,634	\$3,102,178	\$0
Effective Schools	\$1,731,250		\$5,193,750	State Objected	\$1,387,500		\$4,162,500	\$5,550,000	(\$1,031,250)
Elementary & Jr. High Summer School	\$323,941		\$971,823	State Objected	\$323,941		\$971,823	\$1,295,764	\$0
Extended Day								\$0	\$0
Full Day Kindergarten	\$456,741		\$1,370,223	State Objected	\$456,741		\$1,370,223	\$1,826,964	\$0
Improved Student Achievement								\$0	\$0
Interest Cost								\$0	\$0
Legal Fees & Expenditures								\$0	\$0
Long-Range Magnet Schools	\$4,284,498		\$12,853,495		\$4,284,498		\$12,853,495	\$17,137,993	\$0
Magnet School Summer Transportation								\$0	\$0
Magnet Schools								\$0	\$0
Magnet Transportation								\$0	\$0
Maintenance Plan								\$0	\$0
Management Study								\$0	\$0
New Positions								\$0	\$0
New Salary Package								\$0	\$0
Public Relations/District Comm.	\$0		\$201,430		\$0		\$30,000	\$30,000	(\$171,430)
Reduced Class Size	\$2,112,534		\$6,337,601	State Objected	\$2,112,534		\$6,337,601	\$8,450,135	\$0
Relocation Cost								\$0	\$0
Research, Development, Testing	\$90,589		\$271,766		\$0		\$0	\$0	(\$271,766)
Salary Study								\$0	\$0
Security- New Incentive								\$0	\$0
Special Education Compliance								\$0	\$0
Special Programs	\$301,390		\$904,169		\$0		\$0	\$0	(\$904,169)
Staff Development								\$0	\$0
Summer Security/Cent Rec/DP								\$0	\$0
Teacher Salary Increases								\$0	\$0
Triple A Achievement	\$1,585,154		\$4,755,461		\$1,585,154		\$4,755,461	\$6,340,614	\$0
Volunteer Interdistrict Transfers								\$0	\$0
GRAND TOTAL- COURT ORDER	\$16,586,498		\$46,460,914		\$14,289,322		\$42,544,904	\$56,834,225	(\$4,108,182)

NOTES:

1) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Court.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
August 19, 1987 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCHSD & Court
	KCHSD FY88	+	State FY88		KCHSD FY88	+	State FY88	= Total FY88	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCHSD)									
Early Childhood									
Effective Schools (2)	\$226,250		\$678,750		\$226,250		\$678,750	\$905,000	\$0
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost (1)	\$113,672		\$341,015		\$113,672		\$341,015	\$454,687	\$0
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$339,922		\$1,019,765		\$339,922		\$1,019,765	\$1,359,687	\$0

NOTES:

- 1) Court reconsidered and granted this request by KCHSD. Originally made in July 6, 1987 Court Order.
- 2) This is an increase in the budget requested in July 6, 1987 Court Order.

Kansas City Metropolitan School District
 Desegregation Program
 August 24, 1987 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY88	+	State FY88		KCMSD FY88	+	State FY88	= Total FY88	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools (1)									
Elementary & Jr. High Summer School			\$100,000		\$25,000		\$75,000	\$100,000	(\$25,000)
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		\$100,000		\$25,000		\$75,000	\$100,000	(\$25,000)

NOTES:

1) Court corrected errors in August 19, 1987 Order.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
September 16, 1987 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			Change in * State Contribution between KCMSD & Court
	KCMSD FY88	+	State FY88		KCMSD FY88	+	State FY88	= Total FY88
1986-1987 Magnet Schools								
Administrative Reorganization								
Base Budgets								
Before & After School Tutoring								
Capital Improvements (1)	\$132,500,000		\$132,500,000	\$61,000,000	\$93,725,167		\$93,725,167	\$187,450,334 (\$38,774,833)
Debt Service								
Deseg. Monitoring Comm. (KCMSD)								
Early Childhood								
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation	\$562,269		\$1,686,806	State Objected	Court requests that State and KCMSD confer.			
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.								
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs								
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$133,062,269		\$134,186,806		\$93,725,167		\$93,725,167	\$187,450,334 (\$38,774,833)

NOTES:

1) This amount is the approved Long Range Capital Improvements Plan budget.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
May 6, 1988 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY88	+	State FY88		KCMSD FY88	+	State FY88	= Total FY88	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$2,048,657		\$2,048,657		\$1,801,478		\$1,801,478	\$3,602,955	(\$247,180)
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$2,048,657		\$2,048,657		\$1,801,478		\$1,801,478	\$3,602,955	(\$247,180)

NOTES:

1) This amount is part of the Long Range Capital Improvements plan.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
July 25, 1988 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			Change in * State Contribution between KCMUSD & Court	
	KCMUSD FY89	+	State FY89		KCMUSD FY89	+	State FY89	= Total FY89	
1986-87 Magnet Schools	\$3,560,446		\$10,681,338	State objected	\$3,560,446		\$10,681,338	\$14,241,784	\$0
Administrative Reorganization	\$118,122		\$354,365		\$0		\$0	\$0	(\$354,365)
Base Budgets	\$1,803,848		\$5,411,544	State objected	\$1,793,825		\$5,381,474	\$7,175,298	(\$30,071)
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)	(4)				\$66,714		\$200,141	\$266,854	
Early Childhood	\$1,022,256		\$3,066,768	State objected	\$1,022,256		\$3,066,768	\$4,089,024	\$0
Effective Schools	\$1,670,000		\$5,010,000	State objected	\$1,670,000		\$5,010,000	\$6,680,000	\$0
Elementary & Jr. High Summer School (3)	\$448,349		\$1,345,048	State objected	\$312,393		\$596,865	\$1,249,571	(\$748,183)
Extended Day	\$380,016		\$1,140,049	State objected	\$150,000		\$450,000	\$600,000	(\$690,049)
Full Day Kindergarten	\$443,296		\$1,329,889	State objected	\$443,296		\$1,329,889	\$1,773,185	\$0
Improved Student Achievement									
Interest Cost	\$372,167		\$1,116,501		\$1,488,668		\$0	\$1,488,668	(\$1,116,501)
Legal Fees & Expenditures									
Long-Range Magnet Schools									
Magnet School Summer Transportation	\$126,683		\$380,048		Additional information requested				(\$380,048)
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions	\$36,375		\$109,125		\$28,270		\$84,809	\$113,079	(\$24,316)
New Salary Package									
Public Relations/District Comm.	\$7,588		\$22,763		\$7,588		\$22,763	\$30,350	\$0
Reduced Class Size	\$2,196,798		\$6,590,393	State objected	\$2,196,798		\$6,590,393	\$8,787,191	\$0
Relocation Cost									
Research, Development, Testing	\$22,495		\$67,485	State objected	\$22,495		\$67,485	\$89,980	\$0
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs	\$17,500		\$52,500		\$17,500		\$52,500	\$70,000	\$0
Staff Development	\$120,739		\$362,216		\$0		\$0	\$0	(\$362,216)
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement (1) (2)	\$1,571,616		\$4,714,847	State objected	\$2,771,425		\$3,136,874	\$5,908,298	(\$1,577,974)
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$13,918,293		\$41,754,878		\$15,551,672		\$36,671,298	\$52,563,282	(\$5,283,721)

NOTES:

- 1) KCMUSD solely responsible for \$1,725,800 in FY89.
- 2) State of Missouri argued that \$1,140,000 for library resource requirements was excessive.
- 3) State's final contribution reflects credit for summer school 1987.
- 4) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Court.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
 Desegregation Program
 January 13, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY89	+	State FY89		KCMSD FY89	+	State FY89	= Total FY89	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$843,525		\$843,525		\$843,525		\$843,525	\$1,687,050	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$843,525		\$843,525		\$843,525		\$843,525	\$1,687,050	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
January 18, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY89	+	State FY89		KCMUSD FY89	+	State FY89	= Total FY89	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation	\$87,380		\$262,142		\$87,380		\$262,142	\$349,522	\$0
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$87,380		\$262,142		\$87,380		\$262,142	\$349,522	\$0

NOTES:

Kansas City Metropolitan School District
Desegregation Program
March 30, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			- State - Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY89	+	State FY89		KCMSD FY89	+	State FY89	= Total FY89	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$8,503,632		\$8,503,632		\$8,503,632		\$8,503,632	\$17,007,263	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cont Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$8,503,632		\$8,503,632		\$8,503,632		\$8,503,632	\$17,007,263	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
April 4, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			Change in * State Contribution between KCHSD & Court
	KCHSD FY89	+ State FY89			KCHSD FY89	+ State FY89	= Total FY89	
1986-1987 Magnet Schools								
Administrative Reorganization								
Base Budgets								
Before & After School Tutoring								
Capital Improvements (1)	\$4,167,560	\$4,167,560	State Objected		\$4,167,560	\$4,167,560	\$8,335,119	\$0
Debt Service								
Deseg. Monitoring Comm. (KCHSD)								
Early Childhood								
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation								
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.								
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs								
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$4,167,560	\$4,167,560			\$4,167,560	\$4,167,560	\$8,335,119	\$0

NOTES:

1) This money was approved and used for the purchase of furniture.

Kansas City Metropolitan School District
Desegregation Program
July 5, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			Change in State Contribution between KCMSD & Court
	KCMSD FY90	+ State FY90			KCMSD FY90	+ State FY90	= Total FY90	
1986-87 Magnet Schools	\$3,701,463	\$11,104,388	State objected		\$3,701,463	\$11,104,388	\$14,805,851	\$0
Administrative Reorganization								
Base Budgets	\$2,398,520	\$7,195,559			\$2,398,520	\$7,195,559	\$9,594,079	\$0
Before & After School Tutoring								
Capital Improvements								
Debt Service								
Deseg. Monitoring Comm. (KCMSD)	(1)							
Early Childhood	\$901,886	\$2,705,659			\$60,858	\$182,574	\$243,432	
Effective Schools	\$1,756,250	\$5,268,750			\$901,886	\$2,705,659	\$3,607,545	\$0
Elementary & Jr. High Summer School	\$358,774	\$1,076,323			\$1,756,250	\$5,268,750	\$7,025,000	\$0
Extended Day	\$226,250	\$678,750	State objected		\$358,774	\$1,076,323	\$1,435,097	\$0
Full Day Kindergarten	\$443,296	\$1,329,889	State objected		\$101,250	\$303,750	\$405,000	(\$375,000)
Improved Student Achievement					\$443,296	\$1,329,889	\$1,773,185	\$0
Interest Cost								
Legal Fees & Expenditures								
Long-Range Magnet Schools	\$98,936	\$296,808	State objected		\$55,345	\$166,035	\$221,380	(\$130,773)
Magnet School Summer Transportation								
Magnet Schools	\$1,262,527	\$3,787,581	State objected		\$1,090,182	\$3,270,547	\$4,360,729	(\$517,034)
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions	\$25,094	\$75,281	State objected		\$25,094	\$75,281	\$100,375	\$0
New Salary Package								
Public Relations/District Comm.	\$7,681	\$23,044			\$7,681	\$23,044	\$30,725	\$0
Reduced Class Size (2)	\$4,393,596	\$4,393,596	State objected		\$4,393,596	\$4,393,596	\$8,787,191	\$0
Relocation Cost								
Research, Development, Testing	\$1,265	\$3,795	State objected		\$1,265	\$3,795	\$5,060	\$0
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs	\$13,971	\$41,912	State objected		\$0	\$0	\$0	(\$41,912)
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement (2)	\$2,939,317	\$3,291,806			\$2,939,317	\$3,291,806	\$6,231,123	\$0
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$18,528,826	\$41,273,141			\$18,234,777	\$40,390,995	\$58,625,772	(\$1,064,719)

NOTES:

- 1) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Court.
- 2) KCMSD solely responsible for \$1,842,048 in FY90.
- 2) KCMSD responsible for 50% in FY90, 75% in FY91, and 100% in FY92.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
August 4, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY88	+	State FY88		KCMUSD FY88	+	State FY88	= Total FY88	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation (1)	\$361,850		\$1,085,549	State Objected	\$361,850		\$1,085,549	\$1,447,399	\$0
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs (2)	\$75,000		\$225,000		\$75,000		\$225,000	\$300,000	\$0
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers (1)(3)			\$21,268				\$21,268	\$21,268	\$0
GRAND TOTAL- COURT ORDER	\$436,850		\$1,310,549		\$436,850		\$1,310,549	\$1,747,399	\$0

NOTES:

- 1) Total Magnet Transportation costs for FY88 were \$5,260,399. The State's portion was \$3,945,299; KCMUSD's share was \$1,315,100.
- 2) These funds were for the 1989 Magnet Grant Transportation Program.
- 3) Total Voluntary Interdistrict Transfer Transportation costs were \$398,268; 100% borne by the State.

Kansas City Metropolitan School District
Desegregation Program
September 11, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY90	+	State FY90		KCMUSD FY90	+	State FY90	= Total FY90	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)	\$875,000			State Objected	\$875,000			\$875,000	
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day	\$125,000		\$375,000	State Objected	\$0		\$0	\$0	(\$375,000)
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost	\$838,380			State Objected	\$838,380			\$838,380	
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$1,838,380		\$375,000		\$1,713,380		\$0	\$1,713,380	(\$375,000)

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
October 18, 1989 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY89	+	State FY89		KCMSD FY89	+	State FY89	= Total FY89	
1986-1987 Magnet Schools (1)			(\$7,804,780)				(\$7,804,780)	(\$7,804,780)	\$0
Administrative Reorganization								\$0	\$0
Base Budgets									
Before & After School Tutoring								\$0	\$0
Capital Improvements								\$0	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)								\$0	\$0
Early Childhood								\$0	\$0
Effective Schools								\$0	\$0
Elementary & Jr. High Summer School								\$0	\$0
Extended Day									
Full Day Kindergarten								\$0	\$0
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size								\$0	\$0
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement								\$0	
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		(\$7,804,780)		\$0		(\$7,804,780)	(\$7,804,780)	\$0

NOTES:

- 1) This amount was credited against the State's desegregation responsibility. It represents money spent by KCMSD as normal operating cos. However, since the State and KCMSD are jointly and separately liable, and KCMSD cannot cover its portion of the desegregation costs, the State is not at this time able to collect the credit.

Kansas City Metropolitan School District
Desegregation Program
November 2, 1989 Court Orders

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY90	+	State FY90		KCMSD FY90	+	State FY90	= Total FY90	
1986-1987 Magnet Schools (1)			(\$8,050,281)				(\$8,050,281)	(\$8,050,281)	\$0
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$3,959,837		\$3,959,837	State Objected	\$3,959,837		\$3,959,837	\$7,919,674	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools	\$25,000		\$75,000	State Objected	\$25,000		\$75,000	\$100,000	\$0
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools	\$448,265		\$1,344,797	State Objected	\$391,015		\$1,173,047	\$1,564,062	(\$171,750)
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study (2)									
Security- New Incentive							\$70,000	\$70,000	\$70,000
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$4,433,102		(\$2,670,647)		\$4,375,852		(\$2,772,397)	\$1,603,455	(\$101,750)

NOTES:

1) This money is a credit against the States FY90 desegregation obligation, reflecting base costs charged for this program, which are not. However, since the State and KCMSD are jointly and separately liable, and KCMSD cannot cover its portion of the desegregation costs, the State is not at this time able to collect the credit.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
January 19, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools (1) (2)	(\$44,449)		(\$133,348)	State Objected	(\$44,449)		(\$133,348)	(\$177,797)	\$0
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	(\$44,449)		(\$133,348)		(\$44,449)		(\$133,348)	(\$177,797)	\$0

NOTES:

- 1) These amounts were credited against the State's and KCMSD's desegregation responsibilities. This money represents savings to the desegregation program as KCMSD's base operating costs. However, since the State and KCMSD are jointly and separately liable, and KCMSD cannot cover its portion of the desegregation costs, the State is not at this time able to collect the credit.
- 2) The State objected, stating that KCMSD was not indicating the majority of costs avoided, and that the amount credited should be higher.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
January 23, 1990 Court Order

	KANSAS CITY-MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools	\$8,050,281			State Objected	\$0		\$0	\$0	(1)
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (2)	\$7,999,625		\$7,999,625	State Objected	\$7,999,625		\$7,999,625	\$15,999,249	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$16,049,906		\$7,999,625		\$7,999,625		\$7,999,625	\$15,999,249	\$0

NOTES:

- 1) KCMSD had requested that the FY90 Base Budget for the 86-87 Magnet Schools be declared a desegregation expense. This would make the State jointly and severally liable for any expenses that KCMSD could not pay for.
- 2) This budget financed by the already approved Long Range Capital Improvements Plan.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
January 25, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY91	+	State FY91		KCMUSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security-New Incentive									
Special Education Compliance									
Special Programs	\$376,046			State Objected	\$0				\$376,046
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$376,046		\$0		\$0		\$0	\$0	\$376,046

NOTES:

Kansas City Metropolitan School District
Desegregation Program
February 28, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY91	+	State FY91		KCMUSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$5,858,266		\$5,858,266		\$5,858,266		\$5,858,266	\$11,716,532	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMUSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cont Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$5,858,266		\$5,858,266		\$5,858,266		\$5,858,266	\$11,716,532	\$0

NOTES:

1) This budget financed by the already approved Long Range Capital Improvements Plan.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
April 10, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCMSD & Court *
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation (1)	\$1,244,509		\$4,131,795	State Objects	\$1,244,509		\$4,131,795	\$5,376,304	\$0
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$1,244,509		\$4,131,795		\$1,244,509		\$4,131,795	\$5,376,304	\$0

NOTES:

1) The transportation costs are estimated from the formula set in the August 29, 1988 Court Order.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
April 20, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			=	Total FY91	Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91			
1986-1987 Magnet Schools										
Administrative Reorganization										
Base Budgets										
Before & After School Tutoring										
Capital Improvements	\$873,910		\$873,910	State Objected	\$0		\$0		\$0	\$0
Debt Service										
Deseg. Monitoring Comm. (KCMSD)										
Early Childhood										
Effective Schools										
Elementary & Jr. High Summer School										
Extended Day										
Full Day Kindergarten										
Improved Student Achievement										
Interest Cost										
Long-Range Magnet Schools										
Magnet School Summer Transportation										
Magnet Schools										
Magnet Transportation										
Maintenance Plan										
Management Study										
New Positions										
New Salary Package										
Public Relations/District Comm.										
Reduced Class Size										
Relocation Cost										
Research, Development, Testing										
Salary Study										
Security- New Incentive										
Special Education Compliance										
Special Programs										
Staff Development										
Summer Security/Cent Rec/DP										
Teacher Salary Increases										
Triple A Achievement										
Volunteer Interdistrict Transfers										
GRAND TOTAL- COURT ORDER	\$873,910		\$873,910		\$0		\$0		\$0	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
May 23, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs (1)(2)	\$26,100		\$78,300		\$26,100		\$78,300	\$104,400	\$0
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$26,100		\$78,300		\$26,100		\$78,300	\$104,400	\$0

NOTES:

- 1) The money budgeted was for the planetarium at Southwest High School.
- 2) The amount requested and awarded was for two years, FY91 at \$52,000 and FY92 at \$52,200.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
June 26, 1990 Court Order

	KANSAS CITY-MISSOURI-SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools (4)	\$3,923,708		\$11,771,125	State Objected	\$3,923,708		\$11,771,125	\$15,694,833	\$0
Administrative Reorganization									
Base Budgets (5)	\$3,839,607		\$11,518,821	State Objected	\$3,839,607		\$11,518,821	\$15,358,428	\$0
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)	(6)				\$104,164		\$312,491	\$416,655	
Early Childhood									
Effective Schools (3)	\$1,875,000		\$5,625,000	State Objected	\$1,875,000		\$5,625,000	\$7,500,000	\$0
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten (3)	\$443,296		\$1,329,889		\$443,296		\$1,329,889	\$1,773,185	\$0
Improved Student Achievement									
Interest Cost (3)	\$788,068			State Objected	\$788,068		\$0	\$0	\$0
Legal Fees & Expenditures									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm. (3)	\$11,252		\$33,755		\$7,781		\$23,344	\$31,125	(\$10,411)
Reduced Class Size (2)	\$3,512,990		\$1,170,996		\$3,512,990		\$1,170,996	\$4,683,986	\$0
Relocation Cost									
Research, Development, Testing (3)	\$1,353		\$4,061	State Objected	\$1,354		\$4,061	\$5,414	(\$1)
Salary Study									
Security- New Incentive	\$56,188		\$168,564		Court requested revised budge			\$0	(\$168,564)
Special Education Compliance									
Special Programs									
Staff Development (3)	\$70,077		\$210,232	State Objected	\$0		\$0	\$0	(\$210,232)
Summer Security/Cent Rec/OP									
Teacher Salary Increases									
Triple A Achievement (1)	\$3,111,035		\$3,458,354	State Objected	\$3,111,035		\$3,458,354	\$6,569,389	\$0
Volunteer Interdistrict Transfers								\$0	\$0
GRAND TOTAL- COURT ORDER	\$17,632,574		\$35,290,797		\$17,607,003		\$35,214,080	\$52,033,015	(\$389,208)

NOTES:

- 1) KCMSD solely responsible for \$3,111,035.
- 2) KCMSD solely responsible for \$3,512,990.
- 3) Approved in 7/25/88 Court Order
- 4) \$10,385,602 allocated 100% to the KCMSD.
- 5) KCMSD obligation totals \$3,839,607.
- 6) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Courts.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
 Desegregation Program
 June 27, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET			Change in State Contribution = Total FY91	Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91		
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
Request Unknown									
					\$175,000		\$175,000	\$350,000	
GRAND TOTAL- COURT ORDER	\$0		\$0		\$175,000		\$175,000	\$350,000	\$0

NOTES:

1) KCMSD requested to reduce base budget request.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
July 2, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			- State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$11,008,459		\$11,008,459		\$11,008,459		\$11,008,459	\$22,016,918	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$11,008,459		\$11,008,459		\$11,008,459		\$11,008,459	\$22,016,918	\$0

NOTES:

1) For final phases of Long-Range Capital Improvement Plan.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
July 23, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)	(1)								
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases (2)									
Triple A Achievement					\$34,000,000		\$34,000,000	\$68,000,000	\$34,000,000
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		\$0		\$34,000,000		\$34,000,000	\$68,000,000	\$34,000,000

NOTES:

- 1) Funding for the Desegregation Monitoring Committee is requested by the Committee and awarded by the Court.
- 2) Court ordered these salary increases to be paid over FY91-FY92.

Kansas City Metropolitan School District
Desegregation Program
August 7, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST		State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+ State FY91		KCMSD FY91	+ State FY91	= Total FY91		
1986-87 Magnet Schools								
Administrative Reorganization								
Base Budgets (1)	\$122,695	\$368,087		\$122,695	\$368,087	\$490,782		\$0
Before & After School Tutoring								
Capital Improvements								
Debt Service								
Deseg. Monitoring Comm. (KCMSD)								
Early Childhood								
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation								
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.								
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive	\$101,246	\$303,737		\$101,246	\$303,737	\$404,983		\$0
Special Education Compliance								
Special Programs								
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$223,941	\$671,824		\$223,941	\$671,824	\$895,765		\$0

NOTES:

1) KCMSD requested to reduce base budget request.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
August 30, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$2,180,556		\$2,180,556	State Objected	\$2,180,556		\$2,180,556	\$4,361,112	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$2,180,556		\$2,180,556		\$2,180,556		\$2,180,556	\$4,361,112	\$0

NOTES:

1) This budget financed by the already approved Longe Range Capital Improvement Plan.

Kansas City Metropolitan School District
Desegregation Program
September 14, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$871,554		\$871,555	State Objected	\$871,554		\$871,555	\$1,743,109	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$871,554		\$871,555		\$871,554		\$871,555	\$1,743,109	\$0

NOTES:

1) This amount is to cover capital improvement cost overruns.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
 Desegregation Program
 September 20, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCMSD & Court *
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$183,236		\$183,236	State Objected	\$183,236		\$183,236	\$366,472	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$183,236		\$183,236		\$183,236		\$183,236	\$366,472	\$0

NOTES:

1) This amount is in addition to that previously requested by KCMSD.

Kansas City Metropolitan School District
Desegregation Program
November 14, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$17,840,778		\$17,840,777		\$17,840,778		\$17,840,777	\$35,681,555	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$17,840,778		\$17,840,777		\$17,840,778		\$17,840,777	\$35,681,555	\$0

NOTES:

1) This budget financed by the already approved Long Range Capital Improvements Plan.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
November 21, 1990 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements (1)	\$3,165,571		\$3,165,571	State Objected	\$3,165,571		\$3,165,571	\$6,331,142	\$0
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$3,165,571		\$3,165,571		\$3,165,571		\$3,165,571	\$6,331,142	\$0

NOTES:

1) This budget financed by the already approved Long Range Capital Improvements Plan.

Kansas City Metropolitan School District
Desegregation Program
January 10, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost (1)	\$2,149,897		\$2,419,897	State Objected	\$2,419,897		\$2,419,897	\$4,839,795	\$0
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$2,149,897		\$2,419,897		\$2,419,897		\$2,419,897	\$4,839,795	\$0

NOTES:

- 1) \$2,162,319.93 of the cost was for FY89, the other \$2,677,474.74 for FY90. The State objected that it had already overpaid \$25,354.16 and should be allowed a credit. However, since the State and KCMSD are jointly and separately liable, and KCMSD cannot cover its portion of the desegregation costs, the State is not at this time able to collect the credit.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
January 22, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools	\$31,250		\$93,750		\$31,250		\$93,750	\$125,000	\$0
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cont Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$31,250		\$93,750		\$31,250		\$93,750	\$125,000	\$0

NOTES:

Kansas City Metropolitan School District
Desegregation Program
January 29, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-1987 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation (1)	\$103,632		\$310,897		\$103,632		\$310,897	\$414,529	\$0
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$103,632		\$310,897		\$103,632		\$310,897	\$414,529	\$0

NOTES:

1) For late activities transportation; \$321,974 for FY89 and \$92,555 for FY90.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
February 4, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$4,893,885		\$4,893,885	State Objected Court deferred ruling					
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$4,893,885		\$4,893,885		\$0		\$0	\$0	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
 Desegregation Program
 February 8, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+	State FY91		KCMSD FY91	+	State FY91	= Total FY91	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	Request Unknown				\$1,164,950		\$1,164,949	\$2,329,899	
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$0		\$0		\$1,164,950		\$1,164,949	\$2,329,899	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
May 30, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST		State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY91	+ State FY91		KCMSD FY91	+ State FY91	= Total FY91		
1986-87 Magnet Schools								
Administrative Reorganization								
Base Budgets								
Before & After School Tutoring								
Capital Improvements								
Debt Service								
Deseg. Monitoring Comm. (KCMSD)								
Early Childhood								
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation								
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.	\$43,500	\$130,500	State Objected	\$23,750	\$71,250	\$95,000		(\$59,250)
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs								
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$43,500	\$130,500		\$23,750	\$71,250	\$95,000		(\$59,250)

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
July 5, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY92	+	State FY92		KCMSD FY92	+	State FY92	= Total FY92	
1986-87 Magnet Schools	\$9,443,399		\$5,477,211	State Objected	\$9,443,399		\$5,477,211	\$14,920,610	\$0
Administrative Reorganization								\$0	\$0
Base Budgets	\$3,477,708		\$9,830,716		\$3,477,708		\$9,830,716	\$13,308,424	\$0
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood	\$1,208,923		\$3,626,768	State Objected	\$1,208,923		\$3,626,768	\$4,835,690	\$0
Effective Schools	\$1,812,500		\$5,437,500		\$1,812,500		\$5,437,500	\$7,250,000	\$0
Elementary & Jr. High Summer School (1)	\$436,074		\$1,308,222		\$436,074		\$1,308,222	\$1,744,296	\$0
Extended Day	\$113,250		\$339,750		\$113,250		\$339,750	\$453,000	\$0
Full Day Kindergarten	\$459,274		\$1,377,821		\$459,274		\$1,377,821	\$1,837,094	\$0
Improved Student Achievement									
Interest Cost	\$593,503				\$593,503			\$593,503	\$0
Legal Fees & Expenditures									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools	\$232,432		\$697,296	State Objected	\$232,432		\$697,296	\$929,728	\$0
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions	\$98,526		\$295,579	State Objected	\$45,250		\$135,750	\$181,000	(\$159,829)
New Salary Package									
Public Relations/District Comm.	\$7,781		\$23,344		\$7,781		\$23,344	\$31,125	\$0
Reduced Class Size	\$5,627,985				\$5,627,985		\$0	\$5,627,985	\$0
Relocation Cost									
Research, Development, Testing	\$1,265		\$3,795		\$1,265		\$3,795	\$5,060	\$0
Salary Study									
Security- New Incentive	\$250,836		\$752,509	State Objected	\$250,836		\$752,509	\$1,003,345	\$0
Special Education Compliance									
Special Programs	\$125,780		\$377,340	State Objected	\$110,030		\$330,090	\$440,120	(\$47,250)
Staff Development	\$0		\$0		\$190,914		\$572,743	\$763,657	\$572,743
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement	\$3,161,122		\$3,459,982	State Objected	\$2,629,428		\$3,462,982	\$6,092,410	\$3,000
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$27,050,358		\$33,007,833		\$26,640,552		\$33,376,496	\$60,017,047	\$368,664

NOTES:

1) This figure excludes transportation costs.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
August 13, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST		State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY92	+ State FY92		KCMSD FY92	+ State FY92	= Total FY92		
1986-1987 Magnet Schools								
Administrative Reorganization								
Base Budgets								
Before & After School Tutoring								
Capital Improvements								
Debt Service								
Deseg. Monitoring Comm. (KCMSD)								
Early Childhood				\$105,701	\$317,103	\$422,804		\$317,103
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation								
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.								
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs								
Staff Development								
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$0	\$0		\$105,701	\$317,103	\$422,804		\$317,103

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
August 23, 1991 Court Order

	KANSAS-CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in State Contribution between KCMSD & Court
	KCMSD FY92	+	State FY92		KCMSD FY92	+	State FY92	= Total FY92	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements	\$2,318,623		\$2,318,623	State Objected	\$2,057,116		\$2,057,117	\$4,114,233	(\$261,506)
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs (1)	\$87,500		\$262,500	State Objected	\$87,500		\$262,500	\$350,000	\$0
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$2,406,123		\$2,581,123		\$2,144,616		\$2,319,617	\$4,464,233	(\$261,506)

NOTES:

1) Computers for Banneker School

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
September 24, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY92	+	State FY92		KCMSD FY92	+	State FY92	= Total FY92	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions (1)	\$35,625		\$106,875	State Objected	\$22,380		\$67,142	\$89,522	(\$39,733)
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cont Rec/DP									
Teacher Salary Increases									
Triple A Achievement									
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$35,625		\$106,875		\$22,380		\$67,142	\$89,522	(\$39,733)

NOTES:

1) The new positions requested were Central High School Coaches.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
 Desegregation Program
 September 26, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST			State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMSD & Court
	KCMSD FY92	+	State FY92		KCMSD FY92	+	State FY92	= Total FY92	
1986-87 Magnet Schools									
Administrative Reorganization									
Base Budgets									
Before & After School Tutoring									
Capital Improvements									
Debt Service									
Deseg. Monitoring Comm. (KCMSD)									
Early Childhood									
Effective Schools									
Elementary & Jr. High Summer School									
Extended Day									
Full Day Kindergarten									
Improved Student Achievement									
Interest Cost									
Long-Range Magnet Schools									
Magnet School Summer Transportation									
Magnet Schools									
Magnet Transportation									
Maintenance Plan									
Management Study									
New Positions									
New Salary Package									
Public Relations/District Comm.									
Reduced Class Size									
Relocation Cost									
Research, Development, Testing									
Salary Study									
Security- New Incentive									
Special Education Compliance									
Special Programs									
Staff Development									
Summer Security/Cent Rec/DP									
Teacher Salary Increases									
Triple A Achievement	\$44,803		\$134,409		\$44,803		\$134,409	\$179,212	\$0
Volunteer Interdistrict Transfers									
GRAND TOTAL- COURT ORDER	\$44,803		\$134,409		\$44,803		\$134,409	\$179,212	\$0

NOTES:

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri

Kansas City Metropolitan School District
Desegregation Program
October 11, 1991 Court Order

	KANSAS CITY MISSOURI SCHOOL DISTRICT BUDGET REQUEST		State Responses and Recommendations	UNITED STATES DISTRICT COURT APPROVED BUDGET				Change in * State Contribution between KCMUSD & Court
	KCMUSD FY92	+ State FY92		KCMUSD FY92	+ State FY92	=	Total FY92	
1986-87 Magnet Schools								
Administrative Reorganization								
Base Budgets								
Before & After School Tutoring								
Capital Improvements								
Debt Service								
Deseg. Monitoring Comm. (KCMUSD)								
Early Childhood								
Effective Schools								
Elementary & Jr. High Summer School								
Extended Day								
Full Day Kindergarten								
Improved Student Achievement								
Interest Cost								
Long-Range Magnet Schools								
Magnet School Summer Transportation								
Magnet Schools								
Magnet Transportation								
Maintenance Plan								
Management Study								
New Positions								
New Salary Package								
Public Relations/District Comm.								
Reduced Class Size								
Relocation Cost								
Research, Development, Testing								
Salary Study								
Security- New Incentive								
Special Education Compliance								
Special Programs (D)								
Staff Development	\$156,677	\$470,031	State Objected	\$0	\$0		\$0	(\$470,031)
Summer Security/Cent Rec/DP								
Teacher Salary Increases								
Triple A Achievement								
Volunteer Interdistrict Transfers								
GRAND TOTAL- COURT ORDER	\$156,677	\$470,031		\$0	\$0		\$0	(\$470,031)

NOTES:

- 1) The funding was requested to start a high school preparatory program for students at risk of dropping out.

*numbers in parenthesis () in the far right column represent a savings to the state of Missouri



APPENDIX D

St. Louis and Kansas City Magnet Schools
and Programs

M E M O R A N D U M

TO: Representative Tom Stoff, Chairman
FROM: Natalie Tackett *NT*
DATE: October 25, 1991
RE: St. Louis and Kansas City Magnet Schools

=====

The Kansas City Missouri School District (KCMSD) was ordered to propose a long term magnet program plan. This proposal was ordered by the Court on June 16, 1986 to be filed by August 1, 1986. The KCMSD filed the proposal on August 13, 1986 along with its motion requesting approval and funding of the plan. The motion was heard by the court during the week of September 15, 1986 and October 9-10, 1986. The Court ruled on the motion in its order of November 12, 1986.

The first attachment is a listing taken from the September 1990 District Report of the 1990/91 KCMSD magnet program which includes schools and programs that may not be in their permanent buildings.

The second attachment is a list of magnet schools in the St. Louis area in the 1990-91 school year. The St. Louis Public Schools 1990-91 Student Enrollment Location Codes list released by the St. Louis Public Schools Planning Division was the source of this information.

KANSAS CITY MAGNET SCHOOLS AND PROGRAMS 1990-91*

<u>Elementary Schools</u>	<u>Magnet Programs/Grades Taught</u>
Pitcher Academy	Classical Greek / K-5
Satchel Paige Academy	Classical Greek / K-5
Woodland	Classical Greek / K-5
Attucks	Writing & Communication / K-5
Troost	Writing & Communication / K-5
New West	Writing & Communication / K-5 Spanish / K-4
Richardson	Computers Unlimited / K-5
Benjamin Banueker	Computers Unlimited / K-5
Elementary III	Environmental Science / K-5
Knotts	Environmental Science / K-5
North Rock Creek/Korte Academy	Environmental Science / K-5
Fairmount	Spanish / K-3
C.A. Franklin	Spanish or French / K-5
Longan	French / K-5
Melcher	French, German or Spanish / 4-5
Milton Moore	Spanish / K-5
Mt. Washington	German / K-3
Sugar Creek	French / K-3
Elementary I	Latin Grammar / K-5
Garfield	Latin Grammar / K-5
Pinkerton	Latin Grammar / K-5
Faxon	Montessori / PK-3

* Note: Schools and programs in bold print were part of original magnet plan proposed by KCMSD and approved by the Court 11-12-86.

Harold Holliday Sr.	Montessori / PK-K
Gladstone	Science & Math / K-5 Visual & Performing Arts / K-5
Three Trails	Science & Math / K-5
Weeks	Science & Math / K-5
Wheatley	Science & Math / K-5
Hartman	Investigative Learning / K-1
Cook	Investigative Learning / 2-3
Marlborough	Investigative Learning / 4-5
Swinney	Applied Learning / K-3 (Court Order 6-16-86)
Volker	Applied Learning (Court Order 6-16-86)
Longfellow	Visual & Performing Arts / K-5
Merservey	Visual & Performing Arts / K-5
Phillips	Visual & Performing Arts / K-5

At this time there are 35 magnet elementary schools in KCMSD. In addition, there are 18 traditional elementary schools in KCMSD.

Middle Schools

Magnet Programs/Grades Taught

Academy of Liberal Arts & Sciences	Arts & Sciences / 6-8
Middle School II	Classical Greek / 6-8
Central	Computers Unlimited / 6-8 Spanish, French or German / 6-8
Nowlin	Environmental Science / 6-8
Northeast	Global Studies / 6-8
Martin Luther King	Latin Grammar / 6-8

Bingham	Science & Math / 6-8
Lincoln	Science & Math / 6-8
Southeast	Science & Math / 6-8
K.C. Middle School of the Arts**	Visual & Performing Arts / 6-8

** Note: This school will eventually be moved to the New Paseo Middle School.

There are 11 magnet middle schools in KCMSD.

<u>School</u>	<u>Magnet Program/Grades Taught</u>
---------------	-------------------------------------

Lincoln College Prep.	College Prepertory / 6-12 (Ordered by Court 6-16-86)
-----------------------	---

This is the only school of this kind in KCMSD.

<u>High Schools</u>	<u>Magnet Programs/Grades Taught</u>
---------------------	--------------------------------------

Advanced Vocational/ Tehchnical High School	Advanced Vocational/Tech. / 9-12
Westport	Business Technology / 9-12
Central	Computers Unlimited / 9-12
Van Horn	Engineering & Technology / 9-12
Northeast	Law & Public Service / 9-12 Military Service (ROTC) / 9-12
Southwest	Science & Math / 9-12
New Paseo	Visual & Performing Arts / 9-12
Southeast	Health Professions / 9-12

There are 9 magnet high schools in KCMSD.

ST. LOUIS MAGNET SCHOOLS AND PROGRAMS 1990-91

Elementary Schools

Carr Lane

Dewey

Euclid (Grades 4-5)

Euclid Branch (Kindergarten)

Kennard

Lyon

Mallinckrodt (Grades K-5, 8)

Shaw

Stix

Waring (Grades K-5, 8)

Washington (Grades K-3)

Wilkinson (Grades K-1)

Woerner (Grades K-5, 8)

There were 13 magnet elementary schools, 20 integrated traditional schools and 41 nonintergrated traditional schools for the 1990-91 school year.

Magnet Programs

Visual & Performing Arts

Foreign Language Experience

Montessori

Montessori

Classical Junior Academy

Academy of Basic Instruction

Academy of Basic Instruction

Visual & Performing Arts

Investigative Learning Center

Academy of Basic Instruction

Montessori

Early Childhood Center

Individually Guided Education

Elementary/Middle Schools

Ames (Grades K-8)

Madison (Grades K-8)

Wade (Grades K-8)

Magnet Programs

Center for Expressive &
Receptive Arts

Action Learning & Career
Exploration

Individually Guided Education

There were 3 magnet schools that taught from kindergarten through the eighth grade for the 1990-91 school year.

Middle Schools

Busch

Enright

Humbolt

Marquette

Mason

Pruitt Military

Magnet Programs

Academic & Athletic Academy

Classical Junior Academy

Visual & Performing Arts

Visual & Performing Arts

Investigative Learning Center

Naval Junior ROTC

There were 6 magnet middle schools, 9 integrated traditional schools and 12 non-integrated middle schools for the 1990-91 school year.

High Schools

Management Center

Health Careers

Cleveland

Math & Science

Metro

Central

Magnet Programs

Business Management

Health Careers

Naval Junior ROTC

Math & Science

Consolidated Studies

Visual & Performing Arts

There were 6 magnet high schools, 1 vocational high school, 3 integrated high schools and 5 non-integrated high school for the 1990-91 school year.

APPENDIX E

October 11, 1991, motion filed in
federal court concerning public school
desegregation in St. Louis

M E M O R A N D U M

TO: Representative Tom Stoff, Chairman

FROM: Natalie Tackett_{NT}

DATE: October 25, 1991

RE: October 11, 1991, motion filed in federal court
concerning public school desegregation in St. Louis
and date of current litigation compelling an additional
\$71,000,000 in capital improvement costs for Kansas City

=====

On October 11, 1991, a motion was filed in federal court by Attorney General William Webster asking for a declaration of unitary status (effective desegregation) for the St. Louis Public Schools and approval of a voluntary state plan of financial assistance to St. Louis City Schools during a transition period while control by local school administrators would be reestablished.

A consent judgement summary and a chart of estimated state savings that would result should the federal court rule in favor of the motion are attached for your information.

In the KCMSD school desegregation litigation case, Judge Russell Clark entered orders compelling the State of Missouri to contribute an additional \$71,000,000 in capital improvement costs in the summer and fall of 1991. The 8th Circuit Court of Appeals will be hearing arguments during the week of October 28, 1991 in St. Louis on these orders.

CONSENT JUDGEMENT

•Summary•

The State of Missouri is requesting that the court declare the St. Louis public school system unitary. In the alternative, the state asks the court to advise it in which areas further improvements are needed and to provide a time frame for completion.

If the court accepts the state's offer of consent judgment and declares unitary status, the state will provide the following to the St. Louis city school district:

- The state will carry out its capital payments as ordered by the courts, including the additional capital payments for asbestos or the construction of the science center magnet.
- The state will also carry out its obligation to fund capital improvements in the suburban school districts.
- The state will continue to provide funding for settlement plan and intra-city budgets on a declining basis from 1991-92 through 1995-96. This involves educational programs such as Early Childhood Centers, Peer Tutoring, Parents as Partners, English as a Second Language, and Springboard to Learning. After 1995-96, the state's obligation for these budgets will cease.
- The state will continue to provide funds in support of magnet schools through 2000-2001. The state's obligation to pay will be contingent on each magnet school's attainment of 12 percent county non-minority enrollment within three years of start-up. Schools failing to attain the 12 percent requirement will lose state funding on a phase-down basis.

- The state will provide funds and logistical support for a continued voluntary inter-district program. Recruitment will continue through 1992-93 toward the 15,000 transfer student goal. Thereafter, all students participating will have a right to continue until graduation from the suburban school they attend. Enrollment will be curtailed, however, to reduce the total number of transfers to approximately 7,500 students. That level will be maintained through 1999-2000, at which time the state may move to modify or terminate its obligations for continued support of the VIDT program. All students attending the program at the time of its termination would have the right to continue until graduation. The state would continue to provide funds and logistical support until all students had passed through the system.

If the reduced VIDT participation results in an increased need for capital or education expenses within the St. Louis public school system, the state will pay to the board an amount equal to the savings from reduced VIDT transportation and tuition costs during school years 1993-94 and 1994-95.

- The state will continue to pay the cost of inter-district transportation of vocational education students until 1995-96. Beginning in 1996-97, state payment for inter-district transportation will be reduced such that its obligation ceases after the 1997-98 school year.

- The state will continue to fund the operation of court-established desegregation committees during this time period to the extent that the court deems it necessary or appropriate to continue any of these committee functions.

ESTIMATED SAVINGS OF CONSENT JUDGEMENT

Item	1991/1992	1992/1993	1993/1994	1994/1995	1995/1996	1996/1997	1997/1998	1998/1999	1999/2000	2000/2001
Funds 34, 44, 53, 57 & 59	0	3,357,880	6,715,760	10,073,640	13,431,520	16,789,400	16,789,400	16,789,400	16,789,400	16,789,400
Fund 52 (Magnet Schools)	0	4,336,114	6,504,170	8,672,227	8,672,227	8,672,227	8,672,227	8,672,227	unknown	unknown
Assumes \$13,263,416 is the state obligated amount. Does not factor in cost for start-up schools and continued operation of new magnet schools, 91/92 amendments or salary increases. Calculation based upon an average cost per magnet school of \$510,131. 92/93 school year assumes 17 schools failing to meet 12% county white transfers x \$510,131 = \$8,672,227/2 = \$4,336,114 savings. 93/94 school year assumes 25% funding for the 17 magnet schools failing - \$8,672,227 x 75% = \$6,504,170 savings. 94/95 school year assumes no funding for the 17 magnet schools. For school years 95/96 it is assumed no additional magnet schools currently meeting the 12% county white requirement will fail. It is unknown how much of a savings will be based upon costs expended between the 92/93 and 98/99 school years to start-up and operate the new and successful existing magnet schools. No yearly inflationary increase has been calculated.										
Half State Aid Payments	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976	13,224,976
This cost savings could increase or decrease depending upon state aid payment rates which change every year. The \$13,224,976 is the total amount of partial state aid payments paid to the school districts in the 89/90 school year. Note: Since this money is appropriated into the Foundation Program, there will not be an actual "cost savings" to the State. The money will remain in the appropriated funds to be distributed to all school districts through the Foundation Program.										
VIDT Payments	0	0	17,254,029	32,006,949	37,174,872	37,174,872	37,174,872	37,174,872	37,174,872	unknown
These savings include a combination of tuition incentive payments to county school districts and transportation of city transfer students to county school districts. Reduction of VIDT students to a level of 7,500 was anticipated with a grade by grade reduction based upon a "controlled" yearly attrition rate. See attached chart to phase down. School year 90/91 was used to determine a base year cost. It should be noted there will be increased costs in 91/92 and 92/93 school years which will increase the yearly savings beginning in the 93/94 school year. This increase cost for 91/92 and 92/93 is not known at this time. Base year costs used were: Tuition Incentive Payments = \$48,451,788 for county school districts and Transportation = \$22,467,457 to transport 13,440 city students to county school districts. Total - \$69,596,134. Assuming that by FY99 the number of city transfer students increased to 14,679, the VIDT payments would be \$76,011,972. Cost savings to the State would be realized in FY94, when reduction of VIDT students begin. However, the State has provided the possibility of City Board receiving the cost savings realized in FY94 and FY95. FY2001 is an unknown cost savings at this time. Once it is determined what the State's role will be in that year, a cost savings can be estimated.										
Vocational Education Transportation	0	0	0	0	0	167,158	250,737	334,316	334,316	334,316
Assumes a 5% yearly increase. Base year costs for 90/91 school year = \$261,945 x 5% yearly increase to 95/96 school year = \$334,316.										
TOTAL ESTIMATED SAVINGS:	13,224,976	20,918,970	43,698,935	63,977,792	72,503,595	76,028,633	76,112,212	76,195,791	67,523,564	30,348,692

APPENDIX F

Oversight Data List
(Project Number 1200
Desegregation Data Only)

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- 1200.1 Committee Resolution
- 1200.2 State Audit- St. Louis FY81
- 1200.3 State Audit- St. Louis FY82
- 1200.4 State Audit- St. Louis FY83
- 1200.5 Interview Notes- Terry Stewart, Tim Jones
- 1200.6 Request to Tim Jones for KC information
- 1200.7 Expenditure Histories- St. Louis- DESE
 - A. FY91 F. FY86
 - B. FY90 G. FY85
 - C. FY89 H. FY84
 - D. FY88 I. FY83
 - E. FY87 J. Total Expenditure History (thru FY91)
- 1200.8 Memo to N.T. from M.B.- status of DESE information
- 1200.9 Memo to Terry Stewart- info request
- 1200.10 Memo to Tim Jones- info request
- 1200.11 Memo to Debra Linneman- info request
- 1200.12 Detailed FY Reports for KC- DESE
 - A. FY91 E. FY87
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 - C. FY89 G. Total Payment Summary (to 9/5/91)
 - D. FY88
- 1200.13 Management Audit- KC, Deloitte & Touche 12/90
 - A. Volume 1
 - B. Volume 2
- 1200.14 KC- Outline of payment process
- 1200.15 Deseg Monitoring Committee- Year One report to Court
- 1200.16 Deseg Monitoring Committee- Year Two report to Court
- 1200.17 Deseg Monitoring Committee- Year Three report to Court
- 1200.18 Deseg Monitoring Committee- Year Four report to Court
- 1200.19 Deseg Monitoring Committee- Year Five report to Court
- 1200.20 State Audit- St. Louis FY84

1200.21 State Audit- St. Louis FY85
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 1200.32 OA- Accounting Financial Summary
 1200.33 Newspaper Articles
 1200.34 OA- KC Payment Summary (to 7/16/91)
 1200.35 OA- St. Louis Payment Summary (to 7/16/91)
 1200.36 Court Order- St. Louis No. 72-100 C (5)
 1200.37 Court Order- KC No. 77-0420-CV-W-4
 1200.38 Magazine Articles
 1200.39 School Desegregation in St. Louis & KC 2/81
 1200.40 Miscellaneous Court Cases
 A. Jenkins by Agyei v. State of Mo.
 B. Missouri v. Jenkins
 C. Liddell v. Board of Educ. of City of St. Louis, Mo. (87)
 D. Liddell v. Board of Educ. of City of St. Louis, Mo. (88)
 E. Liddell v. Board of Educ. of City of St. Louis, Mo. (88)
 F. Liddell v. Board of Educ. of City of St. Louis, Mo. (89)
 1200.41 KC - Monthly Expenditure Reports FY86
 1200.42 KC - Monthly Expenditure Reports FY87
 1200.43 KC - Monthly Expenditure Reports FY88
 1200.44 KC - Monthly Expenditure Reports FY89

1200.45 KC - Monthly Expenditure Reports FY90
 1200.46 KC - Monthly Expenditure Reports FY91
 1200.47 KC - Monthly Expenditure Reports FY92
 1200.48 KC - Monthly Capital Expenditure Reports
 1200.49 "Strategic Imperatives for KC Schools", James L. Rainey
 1200.50 Long Range Magnet Extended Day Program Expenditure Report
 1200.51 KC - Account Descriptions
 1200.52 DMC meeting schedule (KC)
 1200.53 List of FY91 End-of-year Program Evaluation Reports (KC)
 1200.54 DMC (KC) member list
 1200.55 Kansas City 1985-86 Desegregation Budget
 1200.56 Kansas City 1986-87 Desegregation Budget (not yet available)
 1200.57 Kansas City 1987-88 Desegregation Budget
 1200.58 Kansas City 1988-89 Desegregation Budget
 1200.59 Kansas City 1989-90 Desegregation Budget
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 1200.63 Capital Improvement Expenditure History- St. Louis
 1200.64 Independent Audit List- St. Louis
 1200.65 Intracity Desegregation Plan- St. Louis 5/2/80
 1200.66 Settlement Agreement- St. Louis
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 1200.68 DESE Administrative Costs of Desegregation (cumulative)
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 1200.70 St. Louis Desegregation Budget Timeline

- 1200.71 Interview notes, 10/9/91, Diane Vaughan & Debra Linneman-
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- 1200.72 Deloitte & Touche Audit- St. Louis Board of Educ. FY90
- 1200.73 Peat Marwick Audit- St. Louis Board of Educ. FY89
- 1200.74 Arthur Young Audit- St. Louis Board of Educ. FY84
- 1200.75 Arthur Young Audit- St. Louis Board of Educ. FY85
- 1200.76 St. Louis- Docket Sheet copies, 12/89 to present
- 1200.77 St. Louis Deseg- Funding Obligations of State (includes FY92
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- 1200.78 St. Louis- Summary of Tuition Incentive Payments
- 1200.79 Overview of St. Louis Deseg Governance Structure
- 1200.80 St. Louis 6/30/84 Condition of Appropriations Report
- 1200.81 St. Louis 6/30/85 Condition of Appropriations Report
- 1200.82 St. Louis 6/30/86 Condition of Appropriations Report
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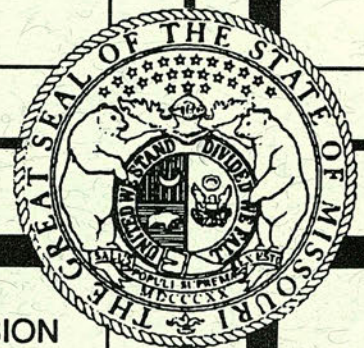
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